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Registered number: SC030987

BARCLAY & MATHIESON LIMITED

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017





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COMPANY INFORMATION

Directors

Ronald Robinson

Michael Anthony Welden

Alastair Macphie
Jean-Pierre Lajarige
Michael Robert Lambert

Registered number

SC030987

Registered office

180 Hardgate Road

Glasgow Scotland G51 4TB

Independent auditors

Simmons Gainsford LLP

Chartered Accountants & Statutory Auditors

7-10 Chandos Street

London W1G 9DQ

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STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2017

Introduction

The directors submit their annual Strategic Report of the Company for the year ended 31 December 2017.

Business review and principal activities

The Company's principal activity is as steel stockholders, operating from 14 locations throughout the UK. There have been no significant changes in the Company's principal activity in the year to 31 December 2017. The directors are not aware at the date of this report, of any likely changes in the Company's activity in the coming year.

The Directors are pleased with the results for the year and with the company's financial position at the year end. The company made profit before tax of £3,193,191 (2016 £1,473,273).

The 2017 result includes a dividend receivable from a subsidiary undertaking with a subsequent write down in the cost of investment in this entity resulting in a net income of £1,236,633. Removing the effect of this, and related one off costs of £111,514, underlying trading profit was £2,068,072, which represents a significant improvement compared with 2016.

The directors have paid a dividend for the year of £875,000 (2016: £nil). The profit after taxation for the financial period of £2,757,460 (2016: profit £1,169,626) has been transferred to reserves.

Turnover in 2017 was £67,728,119, up 27% on the 2016 figure. Gross margin was 17.9%, reduced from 21.8% in 2016. A significant factor in that reduction was the bulk supply of material to South Essex Stockholders Ltd, a partnership in preparation for the post year end acquisition of this company as noted on page 2. Our depots increased their turnover by 20% in 2017, which was very positive as this represents the largest part of the business.

The balance sheet on page 10 and 11 of the financial statements demonstrates a strong financial position at the year end.

Principal risks and uncertainties

The management of the business and the execution of the Company's strategy are subject to a number of risks.

On the supply side, the longer term impact of the US steel tariffs and any resultant retaliatory action is as yet unknown. This is a risk common to all companies operating within the steel industry. The Company's strategy on this is to maintain a prudent approach to stock levels, actively managing stock using detailed system information to ensure that excess inventory is not carried, whilst also ensuring the stock range covers all our customer requirements. The Company also has a range of suppliers and so has no concerns regarding continuity of supply.

On the demand side, competition remains fierce in a market of reasonable but fragile demand, not helped by uncertainties relating to Brexit. Upcoming large infrastructure projects should buoy demand, and by continuing to focus on our core value of customer service, we will continue to prosper and grow the profits of the business in the future.

STRATEGIC REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2017

Credit and liquidity risk

The Company's principal financial assets are trade debtors. The Company has no significant concentration of credit risk with a single counterparty as exposure is spread over a number of counterparties.

The Company's principal financial liabilities are its bank loan and trade creditors.

Interest rate risk

The Company monitors the financial risk of interest rate movements on a regular basis, and the impact rises would have on profitability. Interest rates are expected to rise in the short to medium term, but the Company is well placed to deal with any such increases.

Amounts owed from group undertakings are monitored and actively managed on a monthly basis to ensure these are at a level that is acceptable for all parties involved.

Financial key performance indicators

Given the straightforward nature of the business, the directors are of the opinion that analysis using KPIs, beyond the primary financial measures including turnover and profitability, is not necessary for an understanding of the development, performance or position of the business.

Post Balance Sheet Event

On 26 March 2018, Barclay & Mathieson Ltd acquired 100% of the share capital of South Essex Stockholders Ltd. This acquisition gives the Company a geographical base in the south east of England and will significantly increase the turnover and buying power of the business.

As part of this acquisition, the Company changed its bankers from PNC Bank, to Secure Trust Bank. This was done to ensure the best funding terms were achieved, and to provide the best platform for the further development of the Company.

This report was approved by the board on 28 September 2018 and signed on its behalf.

Alastair Macphie

Director

DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2017

The directors present their report and the financial statements for the year ended 31 December 2017.

Directors

The directors who served during the year were:

Ronald Robinson
Michael Anthony Welden
Alastair Macphie
Jean-Pierre Lajarige
Michael Robert Lambert
Andrew Cyril Guy (resigned 22 June 2018)

Results and dividends

The profit for the year, after taxation, amounted to £2,757,450 (2016 - £1,169,626).

Matters covered in the strategic report

The directors have chosen to disclose information on the following, required by the Companies Act 2006 to be included in the Directors' Report, within the Strategic Report, found on pages 1 and 2:

- information on financial risk management and policies; and
- information on regarding future developments of the business.

Directors' responsibilities statement

The directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Company's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements:
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2017

Disclosure of information to auditors

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditors are unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

Auditors

The auditors, Simmons Gainsford LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board on 28 September 2018 and signed on its behalf.

Alastair Macphie

Director

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF BARCLAY & MATHIESON LIMITED

Opinion

We have audited the financial statements of Barclay & Mathieson Limited (the 'Company') for the year ended 31 December 2017, which comprise the Profit and Loss Account, the Statement of Comprehensive Income, the Balance Sheet, the Statement of Changes in Equity and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2017 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may
 cast significant doubt about the Company's ability to continue to adopt the going concern basis of
 accounting for a period of at least twelve months from the date when the financial statements are
 authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditors' Report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF BARCLAY & MATHIESON LIMITED (CONTINUED)

inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF BARCLAY & MATHIESON LIMITED (CONTINUED)

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Daryush Farshchi-Heidari FCA (Senior Statutory Auditor)

for and on behalf of

Simmons Gainsford LLP
Chartered Accountants
Statutory Auditors
7-10 Chandos Street

London

W1G 9DQ

Date: 28 september 2018

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2017

Note	2017 £	2016 £
4	67,728,119	53,137,047
		(41,538,911)
	12,134,714	11,598,136
	(900,381)	(837,986)
	(9,325,556)	(9,290,804)
5	280,077	250,350
6	2,188,854	1,719,696
10	5,183,637	_
	(3,947,004)	-
11	372,733	372,470
12	(596,029)	(618,893)
	(9,000)	
	3,193,191	1,473,273
13	(435,731)	(303,647)
	2,757,460	1,169,626
	5 6 10 11 12	Note £ 4 67,728,119 (55,593,405) 12,134,714 (900,381) (9,325,556) 5 280,077 6 2,188,854 10 5,183,637 (3,947,004) 11 372,733 12 (596,029) (9,000) 3,193,191 13 (435,731)

The notes on pages 14 to 36 form part of these financial statements.

STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2017

	2017 £	2016 £
Profit for the financial year	2,757,460	1,169,626
Other comprehensive income	-	
Unrealised surplus/(deficit) on revaluation of tangible fixed assets	(226,602)	444,337
Actuarial (loss)/gain relating to pension scheme	147,000	(939,000)
UK deferred tax attributable to the actuarial gain/(loss)	(37,320)	187,800
UK deferred tax attributable to revaluation reserve	878,674	(126,508)
Other comprehensive income for the year	761,752	(433,371)
Total comprehensive income for the year	3,519,212	736,255

The notes on pages 14 to 36 form part of these financial statements.

BARCLAY & MATHIESON LIMITED REGISTERED NUMBER:SC030987

BALANCE SHEET AS AT 31 DECEMBER 2017

	Note		2017 £		2016 £
Fixed assets		:			
Tangible assets	15		12,028,169		11,983,288
Investments	16		53,251		3,565,751
			12,081,420		15,549,039
Current assets			•		
Stocks	17	10,788,247		9,506,768	
Debtors: amounts falling due within one year	18	36,500,332		30,854,086	
Cash at bank and in hand	19	81,986		121,373	
		47,370,565		40,482,227	
Creditors: amounts falling due within one year	20	(19,390,449)		(16,052,976)	
Net current assets			27,980,116		24,429,251
Total assets less current liabilities			40,061,536		39,978,290
Creditors: amounts falling due after more than one year	21		(5,721,803)		(6,979,715)
Provisions for liabilities					
Deferred tax	24	(190,904)		(955,958)	
			(190,904)	******	(955,958)
Net assets excluding pension liability			34,148,829		32,042,617
Pension liability	27		-		(538,000)
Net assets			34,148,829		31,504,617
			=		

BARCLAY & MATHIESON LIMITED REGISTERED NUMBER:SC030987

BALANCE SHEET (CONTINUED) AS AT 31 DECEMBER 2017

•	Note	2017 £	2016 £
Capital and reserves			
Called up share capital	25	8,600	8,600
Revaluation reserve	26	5,665,861	5,892,463
Capital redemption reserve	26	21,400	21,400
Capital Contribution	26	10,193,022	10,193,022
Profit and loss account	26	18,259,946	15,389,132
		34,148,829	31,504,617

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 28 September 2018

Alastair Macphie

Director

The notes on pages 14 to 36 form part of these financial statements.

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2017

	Called up share capital £	Capital redemption reserve	Revaluation reserve £	£	loss account £	Total equity
At 1 January 2017	8,600	21,400	5,892,463	10,193,022	15,389,132	31,504,617
Comprehensive income for the year						
Profit for the year	-		-	-	2,757,460	2,757,460
Actuarial loss on pension deficit	•	-	_	-	147,000	147,000
Movement on deferred tax relating to pension deficit		-	-		(37,320)	(37,320)
Movement relating to revaluation reserve	•	-	(226,602)		878,674	652,072
Other comprehensive income for the year	-	-	(226,602)		988,354	761,752
Total comprehensive income for the year	-	-	(226,602)	-	3,745,814	3,519,212
Dividends: Equity capital	-	-	•	· •	(875,000)	(875,000)
At 31 December 2017	8,600	21,400	5,665,861	10,193,022	18,259,946	34,148,829

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2016

	Called up share capital	Capital redemption reserve	Revaluation reserve	•	Profit and loss account	Total equity
	£	£	£	£	£	£
At 1 January 2016	8,600	21,400	5,189,642	10,193,022	15,355,698	30,768,362
Comprehensive income for the year						
Profit for the year			١ -		1,169,626	1,169,626
Actuarial gain on pension deficit	-	•	-	-	(939,000)	(939,000
Movement on deferred tax relating to pension deficit	-	-	-	-	187,800	187,800
Movement relating to revaluation reserve	-	-	444,337	-	(126,508)	317,829
Other comprehensive income for the year	-		444,337	• •	(877,708)	(433,371
Total comprehensive income for the year	-	-	444,337	-	291,918	736,255
Movement of revaluation on properties sold to the P&L reserve	-	-	258,484	-	(258,484)	-
At 31 December 2016	8,600	21,400	5,892,463	10,193,022	15,389,132	31,504,617

The notes on pages 14 to 36 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

1. General information

The company is a private limited company, incorporated in Scotland and its registered office is 180 Hardgate Road, Glasgow, Scotland, G51 4TB.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgment in applying the Company's accounting policies (see note 3).

The financial statements contain information about Barclay & Mathieson Limited as an individual company and do not contain consolidated financial information as the parent of the group. The company is exempt under Section 400 of the Companies Act 2006 from the requirements to prepare consolidated financial statements as it and its subsidiary undertaking are included by full consolidation in the consolidated financial statements of Breal Capital Limited, a company registered in England & Wales, and the parent undertaking of the smallest group of which the company is a member and for which group financial statements are prepared.

The following principal accounting policies have been applied:

2.2 Financial reporting standard 102 - reduced disclosure exemptions

The company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by the FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 4 Statement of Financial Position paragraph 4.12(a)(iv);
- the requirements of Section 7 Statement of Cash Flows;
- the requirements of Section 3 Financial Statement Presentation paragraph 3.17(d);
- the requirements of Section 11 Financial Instruments paragraphs 11.41(b), 11.41(c), 11.41(e), 11.41(f), 11.42, 11.44 to 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b) and 11.48(c);
- the requirements of Section 12 Other Financial Instruments paragraphs 12.26 to 12.27, 12.29(a), 12.29(b) and 12.29A;
- the requirements of Section 33 Related Party Disclosures paragraph 33.7.

This information is included in the consolidated financial statements of Breal: Capital Limited as at 31 December 2017 and these financial statements may be obtained from 7-10 Chandos Street, London, W1G 9DQ.

2.3 Going concern

After reviewing the Company's forecasts and projections, the directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. The Company therefore continues to adopt the going concern basis in preparing its financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

2. Accounting policies (continued)

2.4 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

Sale of goods

Revenue from the sale of goods is recognised when all of the following conditions are satisfied:

- the Company has transferred the significant risks and rewards of ownership to the buyer;
- the Company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the Company will receive the consideration due under the transaction; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

2.5 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

The estimated useful lives range as follows:

Buildings and additions

- 40 years

Plant and machinery

- 4 to 10 years

Fixtures and fittings

- 4 to 10 years

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Profit and Loss Account.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

2. Accounting policies (continued)

2.6 Revaluation of tangible fixed assets

Individual freehold and leasehold properties are carried at current year value at fair value at the date of the revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Revaluations are undertaken with sufficient regularity to ensure the carrying amount does not differ materially from that which would be determined using fair value at the Balance Sheet date.

Fair values are determined from market based evidence normally undertaken by professionally qualified valuers.

Revaluation gains and losses are recognised in the Statement of Comprehensive Income unless losses exceed the previously recognised gains or reflect a clear consumption of economic benefits, in which case the excess losses are recognised in profit or loss.

2.7 Valuation of investments

Investments in subsidiaries are measured at cost less accumulated impairment.

2.8 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a first in, first out basis.

At each balance sheet date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

2.9 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

2. Accounting policies (continued)

2.10 Financial instruments

The Company enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, finance leases, and loans from related parties.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade payables or receivables, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration, expected to be paid or received. However if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in case of an out-right short-term loan not at market rate, the financial asset or liability is measured, initially, at the present value of the future cash flow discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Profit and loss account.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate, which is an approximation of the amount that the Company would receive for the asset if it were to be sold at the balance sheet date.

Financial assets and liabilities are offset and the net amount reported in the Balance sheet when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership to another entity.

Financial liabilities and equity instruments are classified according to the substance of the financial instrument's contractual obligations, rather than the financial instrument's legal form.

Financial liabilities, including trade and other payables, bank loans, loans from fellow group companies, are initially measured at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest rate method.

A liability is derecognised when the contract that gives rise to it is settled, sold, cancelled or expires.

An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

2. Accounting policies (continued)

2.11 Foreign currency translation

Functional and presentation currency

The Company's functional and presentational currency is GBP.

Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the Profit and Loss Account except when deferred in other comprehensive income as qualifying cash flow hedges.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the Profit and Loss Account within 'finance income or costs'. All other foreign exchange gains and losses are presented in the Profit and Loss Account within 'other operating income'.

2.12 Dividends

Equity dividends are recognised when they become legally payable. Interim equity dividends are recognised when paid. Final equity dividends are recognised when approved by the shareholders at an annual general meeting.

2.13 Operating leases: the Company as lessee

Rentals paid under operating leases are charged to the Profit and Loss Account on a straight line basis over the lease term.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

2. Accounting policies (continued)

2.14 Pensions

The Company operates a defined benefit pension scheme. The funds are valued on a regular basis by a professionally qualified independent actuary, the rate of contribution payable being determined by the actuary. In accordance with FRS 102 the service cost of pension provision relating to the year, together with the cost of any benefits relating to past service, is charged to the profit and loss account. A charge equal to the increase in the present value of the scheme liabilities (because the benefits are closer to settlement) and a credit equivalent to the Company's long-term expected return on assets (based on the market value of the scheme assets at the start of the period) are included in the statement of other comprehensive income.

The difference between the market value of the assets of the scheme and the present value of accrued pension liabilities is shown as an asset (if the company believes it will benefit from reduced future contributions) or liability on the balance sheet. Any difference between the expected return on assets and that actually achieved is recognised in the statement of comprehensive income along with differences which arise from experience of assumption changes. Further information on pension arrangements is set out in note 27 to the financial statements.

For defined contribution schemes the amount charged to the profit and loss account in respect of pension cost is the contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

2.15 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in the Profit and Loss Account, except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Balance Sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

3. Judgments in applying accounting policies and key sources of estimation uncertainty

The Company makes estimates and assumptions concerning the future. Management are also required to exercise judgment in the process of applying the company's accounting policies. Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations or future events that are believed to be reasonable under the circumstances.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below:

Carrying value of stock

Management review the market value of and demand for the company's stocks on a periodic basis to ensure stock is recorded in the financial statements at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Any provision for impairment is recorded against the carrying value of stocks. Management use their knowledge of market conditions, historical experiences and estimates of future events to assess future demand for the company's products and achievable selling prices.

4. Turnover

An analysis of turnover by class of business is as follows:

		2017 £	2016 £
	Sale of steel stock	67,728,119	53,137,047
	Analysis of turnover by country of destination:		
		2017 £	2016 £
	United Kingdom	66,804,794	52,513,483
	Rest of Europe	923,325	623,564
		67,728,119	53,137,047
5.	Other operating income		
		2017 £	2016 £
	Rental income	280,077	250,350

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

6. Operating profit

The operating profit is stated after charging:

	2017 £	2016 £
Depreciation of tangible fixed assets	882,553	731,671
Exchange differences	28,005	28,918
Other operating lease rentals	981,160	813,937
Defined contribution pension cost	231,074	328,524

During the prior year, the company sold a property on a sale and leaseback agreement which resulted in a loss of £290,109.

7. Auditors' remuneration

	2017 £	2016 £
Fees payable to the Company's auditor and its associates for the audit of the Company's annual financial statements	24,000	24,000
Fees payable to the Company's auditor and its associates in respect of:		
All other services	24,700	17,000

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

8. Employees

Staff costs, including directors' remuneration, were as follows:

	2017 £	2016 £
Wages and salaries	6,522,002	6,197,812
Social security costs	567,640	563,024
Cost of defined contribution scheme	231,074	328,524
	7,320,716	7,089,360
		

The average monthly number of employees, including the directors, during the year was as follows:

	2017 No.	2016 No.
Sales and administration	127	125
Transport and warehousing	102	103
	229	228

9. Directors' remuneration

	2017 £	2016 £
Directors' emoluments	782,063	684,034
Company contributions to defined contribution pension schemes	38,894	37,910
	820,957	721,944

During the year retirement benefits were accruing to 4 directors (2016 - 4), in respect of defined contribution pension schemes.

The highest paid director received remuneration of £277,771 (2016 - £217,426).

The value of the company's contributions paid to a defined contribution pension scheme in respect of the highest paid director amounted to £10,388 (2016 - £10,924).

Directors emoluments equates to key management personnel compensation.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

		Income from investments	10.
2016 £	2017 £		
-	5,183,637	Dividends received from unlisted investments	
		Interest receivable	11.
2016 £	2017 £		
372,080	372,080	Interest receivable on intercompany loan	
390	. 653	Bank interest receivable	
372,470	372,733		
		Interest payable and similar charges	12.
2016 £	2017 £		•
507,500	483,687	Interest on bank loans and overdraft	
111,393	112,342	Interest payable on intercompany loan	
618,893	596,029		

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

13. Taxation

	2017 £	2016 £
Corporation tax		
Current tax on profits for the year	363,657	300,715
Adjustments in respect of previous periods	(4,226)	(133,506)
Total current tax	359,431	167,209
Deferred tax		
Origination and reversal of timing differences	4,180	56,238
Changes to tax rates	(3,148)	-
Pension	75,268	80,200
Total deferred tax	76,300	136,438
Taxation on profit on ordinary activities	435,731	303,647

Factors affecting tax charge for the year

The tax assessed for the year is lower than (2016 - higher than) the standard rate of corporation tax in the UK of 19% (2016 - 20%).. The differences are explained below:

	2017 £	2016 £
Profit on ordinary activities before tax	3,193,191 	1,473,273
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2016 - 20%) Effects of:	606,706	294,655
Expenses not deductible for tax purposes	16,665	79,962
Disposal of investment in subsidiary not deductible for tax purposes	749,931	-
Capital allowances for year in excess of depreciation	35,367	13,767
Adjustments to tax charge in respect of prior periods	(4,226)	(133,506)
Other timing differences leading to an increase (decrease) in taxation	6,099	(7,469)
Changes in provisions leading to an increase (decrease) in the tax charge	5,127	_
Dividends from UK companies	(984,891)	-
Other differences leading to an increase (decrease) in the tax charge	4,653	-
Deferred tax	76,300	136,438
Movement on pension deficit	(76,000)	(80,200)
Total tax charge for the year	435,731	303,647

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

13. Taxation (continued)

Factors that may affect future tax charges

The Finance Act 2016 announced that the proposed reduction in the main corporation tax rate from 2020 would be 17%.

14. Dividends

	2017 £	2016 £
Dividends paid	875,000	-

15. Tangible fixed assets

	Freehold land and buildings £	Plant and machinery	Fixtures and fittings	Total £
Cost or valuation				
At 1 January 2017	10,991,251	5,040,188	1,295,485	17,326,924
Additions	24,288	1,116,829	37,029	1,178,146
Disposals	-	(366,559)	-	(366,559)
Revaluations	(1,257,164)	-	-	(1,257,164)
At 31 December 2017	9,758,375	5,790,458	1,332,514	16,881,347
Depreciation				
At 1 January 2017	918,330	3,583,998	841,307	5,343,635
Charge for the year on owned assets	216,846	498,458	167,249	882,553
Disposals	-	(342,447)	-	(342,447)
On revalued assets	(1,030,562)	-	-	(1,030,562)
At 31 December 2017	104,614	3,740,009	1,008,556	4,853,179
Net book value				
At 31 December 2017	9,653,761	2,050,449	323,958	12,028,168
At 31 December 2016	10,072,921	1,456,190	454,178	11,983,289

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

15. Tangible fixed assets (continued)

The most recent professional valuation of freehold land and buildings was in June 2017. The valuation was done on a Market Value basis by Sanderson Weatherall LLP and there was no impact on the income statement.

The net book value of assets held under finance leases or hire purchase contracts, included above, are as follows:

2017	2016
£	£
Plant and machinery 336,959	206,660

If the land and buildings had not been included at valuation they would have been included under the historical cost convention as follows:

	2017 £	2016 £
Cost	7,578,191	7,553,903
Accumulated depreciation	(2,362,316)	(2,225,552)
Net book value	5,215,875	5,328,351

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

16. Fixed asset investments

	Investments in subsidiary companies £	Loans to subsidiaries	Total £
Cost			
At 1 January 2017	4,325,256	1,000,000	5,325,256
Loans repaid	-	(1,000,000)	(1,000,000)
At 31 December 2017	4,325,256		4,325,256
Impairment			
At 1 January 2017	1,759,505	-	1,759,505
Charge for the period	2,512,500	-	2,512,500
At 31 December 2017	4,272,005	-	4,272,005
Net book value			
At 31 December 2017	53,251 ====================================	-	53,251
At 31 December 2016	2,565,751	1,000,000	3,565,751

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

16. Fixed asset investments (continued)

Subsidiary undertakings

The Company's subsidiary undertakings, which are wholly owned within the United Kingdom, are:

Name	Class of shares	Holding	Principal activity
	Silaics	•	,
Alcyon Capital Management Limited	Ordinary	100 %	Property holding company
B&M Steel Limited	Ordinary	100 %	Dormant
Tatham Miller Limited	Ordinary	100 %	Dormant
Tatham Steels Limited	Ordinary	100 %	Dormant
Liverpool Steel Services Limited	Ordinary	100 %	Dormant
Clydeside Steel Fabrications Limited	Ordinary	100 %	Dormant

17. Stocks

	2017 £	2016 £
Finished goods and goods for resale	10,788,247	9,506,768

In the opinion of the directors, the net realisable value of stock is not materially different from purchase price or production costs.

Stock recognised in cost of sales during the year as an expense was £50,351,107 (2016 - £36,725,533).

18. Debtors

	2017 £	2016 £
Trade debtors	16,331,380	10,639,350
Amounts owed by group undertakings	19,136,080	19,028,894
Other debtors	-	8,248
Prepayments and accrued income	1,032,872	1,177,594
	36,500,332	30,854,086

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

19.	Cash and cash equivalents		
		2017 £	2016 £
	Cash at bank and in hand	81,986	121,373
	Less: bank overdrafts	(8,854,342)	(8,040,357)
		(8,772,356)	(7,918,984)
20.	Creditors: Amounts falling due within one year		
		2017 £	2016 £
	Bank overdrafts	8,854,342	8,040,357
	Term loan	896,376	896,376
	Trade creditors	4,582,287	4,231,776
	Amounts owed to group undertakings	981,141	462,855
	Corporation tax	278,046	131,034
	Other taxation and social security	440,902	223,700
	Obligations under finance lease and hire purchase contracts	92,401	44,233
	Other creditors	38,095	-
	Accruals and deferred income	3,226,859	2,022,645
		19.390.449	16.052.976

For detail of security see note 21.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

21. Creditors: Amounts falling due after more than one year

	2017 £	2016 £
Term loan	4,433,158	5,829,534
Loan notes owed to parent company	1,000,000	1,000,000
Net obligations under finance leases and hire purchase contracts	288,645	150,181
	5,721,803	6,979,715

Secured loans

PNC Business Credit provides both a term loan and working capital facility to the company. The term loan is secured over the properties held by the company and is repayable in equal monthly installments with a final repayment of the balance due at the end of the 5 year period. The working capital facility is secured over the stock and trade debtors.

Net obligations under finance lease and hire purchase contracts are secured over the assets which they relate to.

22. Loans

Analysis of the maturity of loans is given below:

	2017 £	2016 £
Amounts falling due within one year		
Term loan	896,376	896,376
Amounts falling due 2-5 years		
Term loan	4,433,158	5,829,534
Amounts falling due after more than 5 years		
Loan notes	1,000,000	1,000,000

The loan notes of £1,000,000 (2016: £1,000,000) are wholly not repayable by installments, bear interest at the rate of 10% per annum. The loan is secured over a property.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

23.	Hire purchase and finance leases		
	Minimum lease payments under hire purchase fall due as follows:		
		2017 £	2016 £
	Within one year	92,401	44,233
	Between 1-2 years	92,401	44,233
	Between 2-5 years	196,244	105,948
		381,046	194,414
24.	Deferred taxation		
		2017 £	2016 £
	At beginning of year	955,958	880,812
	Charged to profit or loss	76,300	136,438
	Charged to other comprehensive income	(841,354)	(61,292)
	At end of year	190,904	955,958
	The provision for deferred taxation is made up as follows:		
		2017 £	2016 £
	Accelerated capital allowances	(29,595)	(40,894)
	Revaluation reserve	181,970	1,060,644
	Other timing differences	38,529	(63,792)
		190,904	955,958
25.	Share capital		
	•	2017 £	2016 £
	Allotted, called up and fully paid		
	8,600 Ordinary shares of £1 each	8,600	8,600
			

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

26. Reserves

Revaluation reserve

The reserve represents the revaluation of the company's freehold properties net of associated deterred tax.

Capital redemption reserve

This reserve records the nominal value of shares repurchased by the Company.

Other reserves

Capital contribution represents amounts arising on acquisition of the company in 2015.

Profit and loss account

Represents all current and prior period retained profit and loss and does not contain any non-distributable reserves.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

27. Pension scheme

The Company operates a Defined Benefit Pension Scheme.

The company operates one pension scheme, the Barclay & Mathieson Limited Retirement and Death Benefits Scheme, providing benefits based on final pensionable pay. The assets of the scheme are held separately from those of the Company, being invested by professional investment managers. An actuarial valuation of the pension scheme was carried out at 1 August 2016 by a qualified independent actuary. The scheme was closed to new members in May 2005 and closed to future accrual for current members on 1 May 2012.

The Group have agreed to make contributions over a fixed period to the Pension Scheme as part of the ongoing recovery plan. Contributions to the scheme in 2017 were £400,000 and contributions of £400,000 are expected to be made to the scheme in 2018.

In deciding upon the foregoing contribution levels of the Group it considered the cost accrual of future benefits on the assumptions underlying the FRS 102 calculations. By setting the contributions at the levels chosen, the Group anticipated that the agreed contributions would be in excess of the costs of the accruing FRS 102 based liability.

Reconciliation of present value of plan liabilities:

	2017 £	2016 £
Reconciliation of present value of plan liabilities	2	•
At the beginning of the year	19,878,000	16,787,000
Interest cost	506,000	614,000
Actuarial (gains)/losses	(961,000)	3,742,000
Benefits paid	(2,272,000)	(1,265,000)
At the end of the year	17,151,000	19,878,000
Reconciliation of present value of plan assets:	2017 £	2016 £
At the beginning of the year	19,340,000	17,378,000
Expected return on scheme assets	497,000	644,000
Actuarial gains	1,818,000	2,182,000
Contributions by the company	400,000	401,000
Benefits paid	(2,272,000)	(1,265,000)
At the end of the year	19,783,000	19,340,000

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

27.

Pension scheme (continued)		
Composition of plan assets:		
	2017 £	2016 £
Equities Bonds Other	11,826,000 6,635,000 1,322,000	10,518,000 7,286,000 1,536,000
Total plan assets	19,783,000	19,340,000
The actuarial return on the plan assets over the period ended 31 December 2		
	2017 £	2016 £
Fair value of plan assets Present value of plan liabilities Surplus not recognised	19,783,000 (17,151,000) (2,632,000)	19,340,000 (19,878,000) -
Net pension scheme liability	•	(538,000)
The amounts recognised in profit or loss are as follows:		
	2017 £	2016 £
Interest on obligation	(9,000)	
Total	(9,000)	_
Recognised in statement of comprehensive income:		
	2017 £	2016 £
Analysis of actuarial loss recognised in Other Comprehensive Income		
Actual return less interest income included in net interest income Experience gains and losses arising on the scheme liabilities	1,818,000 1,105,000	2,182,000 259,000
Changes in assumptions underlying the present value of the scheme liabilities Surplus not recognised	(144,000) (2,632,000)	(4,001,000) 621,000
	147,000	(939,000)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

27. Pension scheme (continued)

Principal actuarial assumptions at the Balance Sheet date (expressed as weighted averages):

				2017 %	2016 %
Discount rate				2.5	2.7
Future pension increases				3	. 3.1
Future revaluation of deferred pe	ensions in exce	ss increase		2.15	2.25
Inflation assumption				3.15	3.25
Mortality rates					
- for a male aged 65 now				21.3	21.4
- at 65 for a male aged 45 now				22.7	23.1
- for a female aged 65 now				23.2	23.4
- at 65 for a female member age	d 45 now			24.7	25.3
History of experience gains and l	osses				
	2017 £	2016 £	2015 £	2014 £	2013 £
Fair vaue of scheme assets	19,783,000	19,340,000	17,378,000	16,260,000	15,663,000
Present value of scheme liabilities	(17,151,000)	(19,878,000)	(16,787,000)	(17,827,000)	(1,509,100)
Surplus not recognised	(2,632,000)	-	(591,000)	-	(294,000)
Surplus / (deficit)	· -	(538,000)	-	(1,567,000)	13,859,900
Experience gains/(losses) on scheme liabilities Difference between the	1,105,000	259,000	102,000	(251,000)	(11,000)
expected and actual return on the scheme	1,818,000	2,182,000	393,000	343,000	1,313,000

The surplus in the year has not been recognised as the Company believed it would not benefit from reduced future contributions to the scheme.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

28. Commitments under operating leases

At 31 December 2017 the Company had future minimum lease payments under non-cancellable operating leases as follows:

	2017 £	2016 £
Land and buildings		
Not later than 1 year	1,057,823	1,049,000
Later than 1 year and not later than 5 years	3,392,692	1,877,700
Later than 5 years	6,925,598	3,344,647
	11,376,113	6,271,347
	2017 £	2016 £
Other		
Not later than 1 year	183,804	207,043
Later than 1 year and not later than 5 years	241,898	464,449
	425,702	671,492

29. Related party transactions

As at the 31 December 2017, included in trade debtors and trade creditors was a net balance of £4,858,720 (2016: £330,286) due from a fellow group company. During the year, £502,973 (2016: £316,255) was purchased from and £5,654,859 (2016: £566,463) was sold to the related company.

30. Controlling party

At 31 December 2017, the immediate parent undertaking is MBM Group Services Limited and the ultimate parent undertaking is Breal Capital Limited, both incorporated in England & Wales.