# Report and Financial Statements

For the financial year ended 31st March 2022

Company Registration Number: 11545729 (England and Wales)

These accounts have been treated as exempt from audit.



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### **Company Information**

#### **Board Directors**

Jonathan Dow (Chair)

Ian Fitzpatrick

**Robert Smart** 

**David Tutt** 

Timothy Whelan

#### **Company Secretary**

Jane McCarthy-Penman

#### **Registered Office**

Town Hall Grove Road Eastbourne East Sussex BN21 4UG United Kingdom

**Company Registration Number: 11545729** 

#### **Bankers**

Lloyds Bank plc City Office PO Box 1000 GILLINGHAM Kent BX1-1L

#### **Directors' Report**

#### For the Year Ended 31st March 2022

The Directors present their annual report and financial statements for the twelve (12) months to 31st March 2022.

#### **Principal Activities**

The principal activity of the Company is the delivery of Waste Services for the Eastbourne Borough.

#### Results

The result for the twelve (12) months of operation to 31st March 2022 are set out on page 7 - 21 also, no dividend payment has been proposed. These financial statements contain certain forward-looking statements with respect to the financial condition and business of SEESL (the company). Statements or forecasts relating to events in the future necessarily involve risk and uncertainty and are made by the company in good faith based on the information available at the date of issuing this report.

#### The waste Management market

The waste management company continues to provide an essential environmental services to the local community. With global leaders looking to decarbonise society and accelerating the transition to a zero emission economy following on from the UN Climate Change Conference of the parties (COP26) summit, the waste company has the potential to positively impact the future economy prosperity and environmental performance of our immediate community.

Without doubt the dominant factor influencing both global and UK trading conditions is the energy crisis which has heightened market uncertainty. The post covid 19 impact with more people working from home has had a substantial effect on non waste household waste arisings, with reduce commercial and industrial waste produced. Beyond the challenges faced by the company, the significance of the UK departure from EU and the substitution of EU Directives cannot be overestimated.

Following agreement by the House of Commons and the Lords the long-awaited Environmental Bill received Royal Assent on 9 November 2021. The Bill provides legislation that will protect and enhance our environment for future generations. Through the Act, we will clean up our local community air, restore natural habitats, increase biodiversity, reduce waste and make better use of resources.

We believe that with our clear strategy, commitment to investing in new treatment facilities and our collection fleet, our team of experienced experts and a balance sheet supported by the council are ideally placed to capitalise on these opportunities of environmentally focused green revolution.

#### **Summary of Changes**

We delivered Alternative Weekly Collections (AWC) for residual waste, to gain operational and cost efficiencies, enhance recycling tonnages and reduce the Carbon Footprint via a significant reduction in road miles travelled.

## Annual Report 2021/22

We delivered an integrated approach to weed control, based on a variety of manual and cultural maintenance approaches to reduce chemical (Glyphosate) usage as well as a reduction in the frequency of applications in the year, therefore reducing the Company's environmental impact.

Collections were subject to disruption in January 2022, due to industrial action. Street Cleansing was maintained and after 6 days of industrial action pay negotiations were successful.

We are servicing Eastbourne Borough Councils corporate premises for all trade wate gaining efficiencies.

Capital investments have been made in Depot improvements (incl. IT), Workshop equipment, Workshop roadside repair van for the Health, Safety and welfare of the workforce

#### **Future Developments**

Develop the approved Vehicle Replacement Strategy 2022-2030 setting out the replacement pathway for the waste and recycling fleet to circa 2035, which is a statutory service provided on behalf Eastbourne Borough Council. This is against a backdrop of new and emerging technologies, fuels and energy vectors, ageing vehicles, and the council's 2030 Carbon Neutral target.

Develop Trade waste opportunities with Existing Eastbourne Borough Council Partners (e.g. Chamber of Commerce and Eastbourne Hospitality Association), with a focus on recycling.

Develop Fuel Security with onsite bunkered tank availability ensuring a significant saving to "Fuel Pump" premium prices, alongside the use of alternative Diesel to reduce the carbon impact.

We support Eastbourne Borough Council's Neighbourhood First division with a proactive programme of education and enforcement to drive improvements in resident behaviour and with it reducing antisocial environmental issues.

#### **Employees**

On average, there are a total of 77 employees, split as below

- Management, including office employees 7
- Workshop employees 2
- Street Cleansing employees 26
- Refuse, Recycling and Garden Waste employees 42

There has been a very proactive approach to the management of all HR issues, wholly supported by Head of HR and our HR Business Partners, which has resulted in a maintained reduction of short term sickness absence leading to a reduction in over reliance on agency staff as well as a turnover in core staff who have either resigned or were dismissed.

There is an equally proactive approach to Health and Safety with monthly SESL Committee Meetings and Bi Annual Environment First wide Committee Meetings, galvanising all policies, procedures and practises into a routine systematic approach, supported by Eastbourne Borough Councils Health & safety Specialist Advisor. This is complimented with IOSH training for the entire management team.

Investment continues in respect of Training and Development programmes, for all staff, ensuring that mandatory qualifications are upheld at all times and are complimented with succession planning training, ensuring resilience is central to our operational, managerial, office and workshop teams. This includes apprenticeship schemes on which we place a very high value, given the "on the job" training principles that suit our staff also affording them heightened confidence as part of their learning journey.

Our Workshop Foreman has achieved a CPC in Road Haulage and is now the named Transport Manager on the company's Operators License, further galvanised by a secondary nominee.

We have developed a Staff consultative forum to ensure open dialogue with all the work force, including trade union members and non-members.

#### **Mission and Vision**

To deliver an excellent service to the residents of Eastbourne

- i. To reduce our Carbon Footprint
- ii. To maximise our digital capacity affording real time information.
- iii. To support the council in fiscal challenges through efficiency savings.
- iv. To support the council in fiscal challenges through revenue generation.
- v. To develop a strong brand both locally and regionally.

#### **Principal Risks and Uncertainties**

SEESL is committed to minimising the negative environmental effects of the collection and disposal of waste. Significant improvement has been observed across a range of indicators over recent years due to the company's investment technologies and procedures.

The Company is currently aware of the below risks and uncertainties which are under continuous consideration and review.

There are long term challenges due to the impact of inflation pressures in respect of: Government direction

- Fiscal challenges based on the above as well as the client/councils budget position
- Supply chain challenges in terms of stock availability, delivery and cost

## Annual Report 2021/22

We maintain close dialogue with all key suppliers in an effort to at best maintain price points as well as be in an early informed position of any price increases supporting our budget forecasting reviews.

We await Defra direction in respect of Food Waste recycling where it is likely to be made a mandatory requirement but not Government funded, dependent upon the decision surrounding The Environment Bill, 2020 which may impact the Company's service and financial requirements.

The government may mandate Garden Waste collections as a 'Free Service'. Whilst they have cited this would be supported by a "New Burdens" fund, details of this are not yet defined.

We do not anticipate but appreciate that changes may be imposed by the Waste Disposal Authority (ESCC) in their service offering to us and/or related costs.

There is risk of increasing cost wage pressures, driven both by high inflation and pay demands.

#### Health & Safety risks

Owing to the nature of the processes and equipment operated, the company has a significant level of health and safety risk. To mitigate these this risk, the company monitor and improve performance and promote health and safety awareness through training, employee engagement and the distribution of information.

#### Liquidity risks

The company exposure to liquidity and cashflow risks are addressed by reference to the company's budget and feeds into the Councils' medium term plans. The directors are satisfied that the company has sufficient resources to continue operations for the foreseeable future. The company is also exposed to other risks and uncertainties, which the director continues to monitor and guard against. The company has financial resources together with long term contracts with a large number of customers and suppliers across different geographic areas. As a consequence, the directors believe that the company is well placed to manage its business risk successfully.

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Jonathan Dow

Director

#### **Directors' Responsibilities Statement**

#### For the Year Ended 31st March 2022

The Directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law, the Directors have elected to prepare the financial statements in accordance with the United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law, Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company, and of the profit and loss of the company for that period. In preparing these financial statements, the Directors are required to:

- Select suitable accounting policies and apply them consistently;
- Make judgements and accounting estimates that are reasonable and prudent;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time, the financial position of the Company and enable them to ensure that the financial statements comply with the Companies' Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are responsible for the maintenance and integrity of the corporate and financial information included on the website, which is shared with Eastbourne Borough Council and Lewes District Council. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

## Statement of Profit or Loss and other Comprehensive Income for the year ended 31st March 2022

	Year	Year
	Ended	Ended
	31 Mar	31 Mar
	2022	2021
	£	£
Turnover	4,289,856	4,271,859
Other operating expenses	(4,259,968)	(4,239,617)
Operating profit	29,888	32,242
Interest receivable	626	39
Interest payable and similar charges	(30,515)	(32,280)
Des Carlos Company	· · · · · · · · · · · · · · · · · · ·	
Profit before taxation	. <del>-</del>	•
Taxation	238	(3,734)
TUNGTOTT	250	(3,734)
Profit / (Loss) for the financial year	238	(3,734)
, (200) for the initialional your		(0,104)

#### **Balance Sheet**

#### As at 31 March 2022

	Notes	20	d 31 March 022 £	20	d 31 March 021 £
		·	_	,	
Fixed assets					
Tangible assets	3		995,447		1,182,189
Current assets					•
Debtors	4	21,983	•	210,440	
Stocks	5	44,030	•	24,274	
Cash at bank and in hand		748,315		695,513	
		814,328		930,227	
Creditors: amounts falling due within one year	6	(702,973)		(854,539)	
Net current assets			111,355		75,688
Net assets excluding pension liability			1,106,802	·	1,257,877
Creditors: amounts falling due in more than one year	7		1,090,000	·	1,245,000
Net assets			16,802	:	12,877
Capital and reserves					
Called up share capital	8		2		2
Profit and loss reserves	9		238		(3,734)
Retained Earnings			16,562		16,610
Total equity			16,802		12,877

## Annual Report 2021/22

These financial statements have been prepared in accordance with the provisions applicable to the companies subject to small companies' regime.

For the year ending 31st March 2022, the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

The financial statements were approved by the Board of directors and authorised for issue on 21st September 2022 and signed on its behalf by:

- DocuSigned by:

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Jonathan Dow Director

## Statement of Changes in Equity For the Year Ended 31st March 2022

	Profit and loss reserves
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Balance at 1 April 2021	16,609
Year End 31 Mar 2022	
Profit for the period	238
Other comprehensive income:	
Actuarial gains on defined benefit plans	
Total comprehensive income for the year	238
Balance at 31 March 2022	16,848

#### **Notes to the Financial Statements**

#### for the year ended 31st March 2022

#### 1. Accounting Policies

#### Company information

South East Environmental Services Limited is a private company limited by shares incorporated in England and Wales. The registered office is Town Hall, Grove Road, Eastbourne, East Sussex, BN21 4UG.

#### **Accounting Convention**

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006 (s382) as applicable to companies subject to the small companies' regime. The disclosure requirements of section 1A of FRS 102 have been applied other than where additional disclosure is required to show a true and fair view.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest  $\mathfrak{L}$ .

#### **Going Concern**

After reviewing the companies forecasts and projects, the members have a reasonable expectation that SEESL has adequate resources to continue in operational existence for the foreseeable future. SEESL therefore continues to adopt the going concern bases in preparing financial statements. The Company has continued to model various scenarios around the impact of the economic outlook particularly the cost of living crisis and is comfortable that there are no significant risks to the business which would impact it's ability to continue as a going concern.

#### Turnover

Turnover is recognised as the fair value of the consideration received or receivable for the goods and services net of VAT and trade discounts.

#### **Tangible Fixed Assets**

Fixed assets are stated at historical cost less accumulated depreciation. Depreciation is provided evenly on the cost of tangible fixed assets, to write them down to their estimated residual values over their expected useful lives.

<u>Assets</u>	<u>Useful Lives</u>	Depreciation Basis
Motor vehicles	2 - 10 years	Straight line
Plant & Equipment	2 - 4 years	Straight line
Premises	3 - 20 years	Straight line

Residual value is calculated on prices prevailing at the reporting date, after estimated costs of disposal, for the asset as if it were at the age and in the condition expected at the end of its useful life.

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset and is credited or charged to profit or loss.

In 2020/21, the Company held assets on behalf of Eastbourne Borough Council to the value of £25,300, in relation to bin supplies and Covid-19 PPE supplies. These stocks were held on behalf of the Council for distribution upon request. The value of assets held as at 31/03/2022 was £NIL.

#### **Cash and Cash Equivalents**

Cash and cash equivalents include cash in hand and at bank.

#### **Financial Instruments**

Financial instruments are recognised when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Financial assets are classified into specified categories. The classification depends on the nature and purpose of the financial assets and is determined at the time of recognition.

Basic financial assets, which include trade and other receivables and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

Inventory is measured at the lower of cost or net realisable value. Stock held by The Company is held for use by the Company, not for resale.

#### **Loans and Receivables**

Trade debtors, loans and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as 'loans and receivables'. Loans and receivables are measured at amortised cost using the effective interest method, less any impairment.

Interest is recognised by applying the effective interest rate, except for short-term receivables when the recognition of interest would be immaterial. The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating the interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the debt instrument to the net carrying amount on initial recognition.

#### Impairment of financial assets

Financial assets are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

## Notes to the Financial Statements (continued) for the year ended 31<sup>st</sup> March 2022

#### **De-recognition of Financial Assets**

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

#### **Financial Liabilities**

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

#### **Basic Financial Liabilities**

Basic financial liabilities, including trade and other payables are initially recognised at transaction price where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest.

#### **Trade Creditors**

Trade creditors payable within one year that do not constitute a financing transaction are initially measured at the transaction price and subsequently measured at amortised cost, being the transaction price less any amounts settled.

Where the arrangement with a trade creditor constitutes a financing transaction, the creditor is initially and subsequently measured at the present value of future payments discounted at a market rate of interest for a similar instrument.

#### **Derecognition of Financial Liabilities**

Financial liabilities are derecognised when, and only when, the company's contractual obligations are discharged, cancelled, or they expire.

#### **Equity Instruments**

Equity instruments issued by the company are recorded at the proceeds received, net of direct issue costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

#### Taxation

The tax expense represents the sum of the current tax expense and deferred tax expense. Current tax assets are recognised when tax paid exceeds the tax payable. These statements cover the first period of trading therefore no deferred tax asset is applicable.

Current and deferred tax is charged or credited to the profit or loss, except when it relates to items charged or credited to other comprehensive income or equity, when the tax follows the transaction or event it relates to and is also charged or credited to other comprehensive income, or equity.

Current tax assets and current tax liabilities and deferred tax assets and deferred tax liabilities are offset, if and only if, there is a legally enforceable right to set off the amounts and the entity intends either to settle on the net basis or to realise the asset and settle the liability simultaneously.

Current tax is based on taxable profit for the year. Taxable profit differs from total comprehensive income because it excludes items of income or expense that are taxable or deductible in other periods. Current tax assets and liabilities are measured using tax rates that have been enacted or substantively enacted by the reporting period.

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax

in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the company's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

Deferred tax is measured at the average tax rates that are expected to apply in the periods in which timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date. Deferred tax is measured on a non-discounted basis.

#### **Employee benefits**

The costs of short-term employee benefits are recognised as a liability and an expense.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received except if they have been adjudged as immaterial.

#### Retirement benefits

Defined Contribution plan is a post-employment benefit plan under which the company pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are shown as an operating expense in the year during which services are rendered by employees. The company participates in the TPT Retirement Solutions which is open to current and new employees.

## Notes to the Financial Statements (continued) for the year ended 31<sup>st</sup> March 2022

#### 2 Employees

Total

The average monthly number of persons (including directors) employed by the company during the year was:

Year	Year
ended 31	ended 31
March	March
2022	2021
Number	Number
77	102

3	Fixed Assets	Motor			
		Vehicles	Equipment	Premises	Total
	Cost	•			
	Initial purchase				•
	price	1,470,502	176,663	114,331	1,761,496
	Cumulative				
	depreciation to 1	461 444	100.005	47.000	E70 2EE
	April 2021 <b>Balance</b>	461,441	100,025_	17,889	579,355
	brought forward				
	brought forward		•		
	At 1 April 2021	1,009,061	76,073	97,055	1,182,189
	Additions	33,765	7,767	97,225	138,757
	At 31 Mar 2022	1,042,826	83,840	194,280	1,320,946
	711 01 Wal 2022	. 1,042,020	00,040	104,200	1,020,040
	Depreciation				
	and impairment			•,	
	Impairment for			•	
	twelve months to				•
	31 March 2022	-	-	-	-
	Depreciation				
	Charge for twelve				
	months to 31 Mar 2022	264,633	49,841	10.074	225 440
	At 31 Mar 2022	264,633 264,633	49,841	10,974 10,974	325,449 325,449
		204,033	73,041	10,374	323,443
	Carrying				
	amount				
	At 1 April 2021	1,009,061	76,073	97,055	1,182,189
	At 31 Mar 2022	778,193	33,999	183,306	995,497

## Notes to the Financial Statements (continued) For the year ended 31st March 2022

4	Debtors		
	Amounts falling due within one year:	2022 £	2021 £
	Trade debtors Other debtors	5,799 16,184	1,163 209,278
		21,983	210,441
5	Stocks		
	Opening stock held as at 1st April 2020 Stock Movements in Year	24,274 19,756	34,025 (9,751)
	Closing stock held as at 31 March 2021	44,030	24,274
6	Creditors: amounts falling due within one year		
U	one year	2022 £	2021 £
	Trade creditors	3,656	17,245
	Amounts due to group undertakings	195,128	226,636
	Corporation tax	(238)	3,734
	Other taxation and social security	279,759	285,443
	Other creditors	69,668	166,479
	Loan repayment due within 1 year, due to	155,000	155,000
	parent undertaking	<u>155,000</u>	155,000
		702,973	<u>854,538</u>

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## Notes to the Financial Statements (continued) For the year ended 31st March 2021

## Creditors: amounts falling due after more than one year

	2022	2021
	£	£
Liability opening balance as at 1st April 2021	1,245,000	1,400,000
Loan repayment due within 1 year	(155,000)	(155,000)
Amounts owed to group undertakings	1,090,000	1,245,000

The amount owed to group undertakings has an interest rate of 2% over the Bank of England base rate per annum. The loan is secured by a fixed and floating charge over the assets of the company.

#### 8 Share Capital

	2022 £	2021 £
Allotted, called up and fully paid 2 (2019: 2) Ordinary shares of £1	2	2 2

The Company has one class of ordinary share which carry voting rights but no right of fixed income.

## Notes to the Financial Statements (continued) For the year ended 31st March 2021

#### 9 Reserves

#### **Profit & loss account**

The profit and loss account reserve represents cumulative profits and losses of the Company less dividends paid

#### 10 Pension commitments

The Company operates a defined benefits pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The pension cost charge represents contributions payable by the Company to the fund totalling £48,604 (2021: £51,569). At 31 March 2022, outstanding contributions of £11,795.09 (2021: £11,258) were included in other creditors.

#### 11 Related party transactions

The Company has taken advantage of the exemption available in accordance with Section 33 of FRS 102 not to disclose transactions entered between two of more members of a group as the Company is a wholly owned subsidiary of the group to which it is party to its transactions.

#### 12 Parent company

Eastbourne Borough Council is the ultimate parent undertaking and controlling party and it is the largest group for which consolidated accounts including South East Environmental Services Limited are prepared. Eastbourne Borough Council's principal place of business is Town Hall, Grove Road, Eastbourne, BN21 4UG.

#### 13 Disclosure Note

In August 2022, post account preparation, a vehicle fire occurred which is likely to result in the impairment of an asset. The carrying amount of this asset as at 31 March 2022 is £2,222. The value of the impairment is not yet known.

#### 14 Taxation

The company has unutilised tax allowances of £959.97 carried forward from 2021/22 to use against future profits of the same trade

## SOUTH EAST ENVIRONMENTAL SERVICE LIMITED MANAGEMENT INFORMATION FOR THE YEAR ENDED 31st MARCH 2022