

Registration number: 02570618

Pillar Property Group Limited

Annual Report and Financial Statements

for the Year Ended 31 March 2019



Pillar Property Group Limited

Contents

Strategic Report	1 to 2
Directors' Report	3 to 4
Independent Auditors' Report	5 to 7
Profit and Loss Account	8
Statement of Comprehensive Income	9
Balance Sheet	10
Statement of Changes in Equity	11
Notes to the Financial Statements	12 to 19

Pillar Property Group Limited

Strategic Report for the Year Ended 31 March 2019

The directors present their Strategic Report for the year ended 31 March 2019.

Business review and principal activities

Pillar Property Group Limited ("the company") is a wholly owned subsidiary of The British Land Company PLC and operates as a constituent of The British Land Company PLC group of companies ("the group").

The company's principal activity is that of an investment holding company in the United Kingdom (UK).

As shown in the company's Profit and Loss Account on page 8, the company's turnover of £16,159,936 has decreased £34,484,185 compared with turnover of £50,644,121 in the prior year. The reduction in turnover was driven by a decrease in dividends received from subsidiaries. Profit on ordinary activities before taxation is £14,163,539 compared to a profit on ordinary activities before taxation of £50,612,843 in the prior year.

Dividends of £nil (2018: £nil) were paid in the year.

The impairment of investments in the year was £2,008,775 (2018: impairment of £9,999). This was based upon the underlying net asset value compared to the carrying value of investments held as detailed in the accounting policies of the company on page 13. Details of the movement can be found in note 9 to the company's balance sheet.

The Balance Sheet on page 10 shows that the company's financial position at the year end has, in net assets terms, increased compared with the prior year.

The value of investments held as at 31 March 2019 has decreased by 1.8% from 31 March 2018, due to impairment during the year as shown in note 9 to the company's Balance Sheet.

The company is a subsidiary of The British Land Company PLC. The company's strategy is the same as the group's strategy - to deliver an above average annualised total return to shareholders, which is achieved by creating attractive environments in the right places focused around the people who work, shop and live in them.

The Board of the group uses total return, to monitor the performance of the group. This is a measure of growth in total equity per share, adding back any current year dividend.

The expected future developments of the company are determined by the strategy of the group. There are no future developments outside of the company's current operations planned.

For more information also see The British Land Company PLC group annual report.

The performance of the group, which includes the company, is discussed in the group's annual report which does not form part of this report.

Pillar Property Group Limited

Strategic Report for the Year Ended 31 March 2019 (continued)

Principal risks and uncertainties

This company is part of a large property investment group. As such, the fundamental underlying risks for this company are those of the property group as discussed below.

The group generates returns to shareholders through long-term investment decisions requiring the evaluation of opportunities arising in the following areas:

- demand for space from occupiers against available supply;
- identification and execution of investment and development strategies which are value enhancing;
- availability of financing or refinancing at an acceptable cost;
- economic cycles, including their impact on tenant covenant quality, interest rates, inflation and property values;
- legislative changes, including planning consents and taxation;
- engagement of development contractors with strong covenants;
- key staff changes; and
- environmental and health and safety policies.

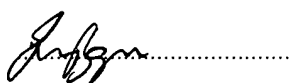
These opportunities also represent risks, the most significant being change to the value of the property portfolio. This risk has high visibility to directors and is considered and managed on a continuous basis. Directors use their knowledge and experience to knowingly accept a measured degree of market risk.

The group's preference for prime assets and their secure long term contracted rental income, primarily with upward only rent review clauses, presents lower risks than many other property portfolios.

The financial and political risks for the company are managed in accordance with the group financial risk management policy, as disclosed in the consolidated group financial statements. The general risk environment in which the group operates has heightened over the course of the year, which is largely due to the continued level of uncertainty associated with the future impact of the UK's exit from the EU, the significant deterioration in the UK retail market and weaker investment markets.

The company has no third party debt and no associated third party interest rate exposure.

Approved by the Board on 24/06/19 and signed on its behalf by:



A. Beech
British Land Company Secretarial Limited
Company secretary

Pillar Property Group Limited

Directors' Report for the Year Ended 31 March 2019

The directors present their report and the audited financial statements for the year ended 31 March 2019.

Directors of the company

The directors, who held office during the year and up to the date of signing the financial statements, were as follows:

J C McNuff

C J Middleton

B T Grose

Directors' responsibilities statement

The directors acknowledge their responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 101, have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Directors' indemnities

A number of associated companies within the group have indemnified one or more of their current directors. The indemnity arrangements are qualifying indemnity provisions under the Companies Act 2006 and are currently in force at the date of this Annual Report.

Environmental matters

Across the group, The British Land Company PLC recognises the importance of its environmental responsibilities, monitors its impact on the environment and designs and implements policies to reduce any damage that might be caused by the group's activities. The company operates in accordance with group policies. The group's full sustainability report is available online at:

www.britishland.com/sustainability/reports-and-publications/2019

Going concern

The directors consider the company to be a going concern and the financial statements are prepared on this basis. Details of this are shown in note 2 of the financial statements.

Subsequent Events

Details of significant events since the Balance Sheet date, if any, are contained in note 15.

Pillar Property Group Limited

Directors' Report for the Year Ended 31 March 2019 (continued)

Disclosure of information to the auditors

Each director has taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information. The directors confirm that there is no relevant information that they know of and of which they know the auditors are unaware.

Reappointment of independent auditors

The auditors, PricewaterhouseCoopers LLP, have indicated their willingness to continue in office and a resolution concerning their re-appointment will be proposed at the next Board Meeting.

Approved by the Board on 24/06/19 and signed on its behalf by:



G. BERGIN
British Land Company Secretarial Limited
Company secretary

Pillar Property Group Limited

Independent Auditors' Report to the Members of Pillar Property Group Limited

Report on the audit of the financial statements

Opinion

In our opinion, Pillar Property Group Limited's financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 March 2019 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 101 "Reduced Disclosure Framework", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report and Financial Statements (the "Annual Report"), which comprise: the Balance Sheet as at 31 March 2019; the Profit and Loss Account, the Statement of Comprehensive Income, and the Statement of Changes in Equity for the year then ended; and the Notes to the Financial Statements, which include a description of the significant accounting policies.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Conclusions relating to going concern

ISAs (UK) require us to report to you when:

- the Directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

We have nothing to report in respect of the above matters.

However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the company's ability to continue as a going concern. For example, the terms on which the United Kingdom may withdraw from the European Union are not clear, and it is difficult to evaluate all of the potential implications on the company's trade, customers, suppliers and the wider economy.

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The Directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic Report and Directors' Report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Pillar Property Group Limited

Independent Auditors' Report to the Members of Pillar Property Group Limited (continued)

Based on the responsibilities described above and our work undertaken in the course of the audit, ISAs (UK) require us also to report certain opinions and matters as described below.

Strategic Report and Directors' Report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic Report and Directors' Report for the year ended 31 March 2019 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic Report and Directors' Report.

Responsibilities for the financial statements and the audit

Responsibilities of directors for the financial statements

As explained more fully in the Directors' responsibilities statement set out on page 3, the Directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The Directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the Company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Other required reporting

Companies Act 2006 exception reporting

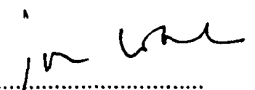
Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the Company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Pillar Property Group Limited

**Independent Auditors' Report to the Members of Pillar Property Group Limited
(continued)**


.....
John Waters (Senior Statutory Auditor)
For and on behalf of PricewaterhouseCoopers LLP,
Chartered Accountants and Statutory Auditors
London.

Date: 24 June 2019
.....

Pillar Property Group Limited

Profit and Loss Account for the Year Ended 31 March 2019

	Note	2019 £	2018 £
Turnover	4	16,159,936	50,644,121
Administrative expenses		<u>(166)</u>	<u>(30,500)</u>
Operating profit		<u>16,159,770</u>	<u>50,613,621</u>
Impairment of investments	9	<u>(2,008,775)</u>	<u>(9,999)</u>
Profit on ordinary activities before interest and taxation		14,150,995	50,603,622
Interest receivable and similar income	5	<u>12,544</u>	<u>9,221</u>
Profit on ordinary activities before taxation		14,163,539	50,612,843
Taxation	8	<u>-</u>	<u>-</u>
Profit for the year		<u><u>14,163,539</u></u>	<u><u>50,612,843</u></u>

Turnover and results were derived from continuing operations within the United Kingdom.

The notes on pages 12 to 19 form an integral part of these financial statements.

Pillar Property Group Limited

Statement of Comprehensive Income for the Year Ended 31 March 2019

	2019	2018
	£	£
Profit for the year	<u>14,163,539</u>	<u>50,612,843</u>
Total comprehensive income for the year	<u>14,163,539</u>	<u>50,612,843</u>

The notes on pages 12 to 19 form an integral part of these financial statements.

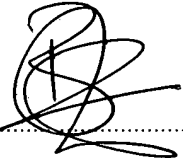
Pillar Property Group Limited

(Registration number: 02570618)

Balance Sheet as at 31 March 2019

	Note	31 March 2019 £	31 March 2018 £
Fixed assets			
Investments	9	<u>108,052,106</u>	<u>110,060,881</u>
		<u>108,052,106</u>	<u>110,060,881</u>
Current assets			
Debtors	10	627,624,388	611,409,802
Cash at bank and in hand		<u>1,681,103</u>	<u>1,681,103</u>
		629,305,491	613,090,905
Creditors due within one year	11	<u>(1,780,662)</u>	<u>(1,738,390)</u>
Net current assets		<u>627,524,829</u>	<u>611,352,515</u>
Net assets		<u>735,576,935</u>	<u>721,413,396</u>
Capital and reserves			
Called up share capital	12	42,193,542	42,193,542
Share premium reserve		169,073,128	169,073,128
Capital redemption reserve		307,353	307,353
Other reserves		2,854,000	2,854,000
Profit and loss account		<u>521,148,912</u>	<u>506,985,373</u>
Total shareholders' funds		<u>735,576,935</u>	<u>721,413,396</u>

Approved by the Board on 29/06/19 and signed on its behalf by:


.....
Director **B. GROSE**

The notes on pages 12 to 19 form an integral part of these financial statements.

Pillar Property Group Limited

Statement of Changes in Equity for the Year Ended 31 March 2019

	Share capital £	Share premium £	Capital redemption reserve £	Merger reserve £	Profit and loss account £	Total £
Balance at 1 April 2017	42,193,542	169,073,128	307,353	2,854,000	456,372,530	670,800,553
Profit for the year	-	-	-	-	50,612,843	50,612,843
Total comprehensive income for the year	-	-	-	-	50,612,843	50,612,843
Balance at 31 March 2018	<u>42,193,542</u>	<u>169,073,128</u>	<u>307,353</u>	<u>2,854,000</u>	<u>506,985,373</u>	<u>721,413,396</u>
Balance at 1 April 2018	42,193,542	169,073,128	307,353	2,854,000	506,985,373	721,413,396
Profit for the year	-	-	-	-	14,163,539	14,163,539
Total comprehensive income for the year	-	-	-	-	14,163,539	14,163,539
Balance at 31 March 2019	<u>42,193,542</u>	<u>169,073,128</u>	<u>307,353</u>	<u>2,854,000</u>	<u>521,148,912</u>	<u>735,576,935</u>

The notes on pages 12 to 19 form an integral part of these financial statements.

Pillar Property Group Limited

Notes to the Financial Statements for the Year Ended 31 March 2019

1 General information

The company is a private company limited by share capital, incorporated and domiciled in England, United Kingdom.

The address of its registered office is:

York House
45 Seymour Street
London
W1H 7LX

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Basis of preparation

These financial statements were prepared in accordance with Financial Reporting Standard 101 Reduced Disclosure Framework ("FRS 101").

In preparing these financial statements, the company applies the recognition, measurement and disclosure requirements of International Financial Reporting Standards as adopted by the EU ("Adopted IFRSs"), but makes amendments where necessary in order to comply with Companies Act 2006 and has set out below where advantage of the FRS 101 disclosure exemptions has been taken.

The financial statements have been prepared under the historical cost convention. Historical cost is generally based on the fair value of the consideration given in exchange for the assets.

These financial statements are separate financial statements. The company is exempt from the preparation of consolidated financial statements in accordance with Companies Act 2006 Section 400, because it is included in the group financial statements of The British Land Company PLC.

Summary of disclosure exemptions

The company has taken advantage of the following disclosure exemptions under FRS 101:

- (a) The requirements of IAS 1 to provide a Balance Sheet at the beginning of the year in the event of a prior year adjustment;
- (b) The requirements of IAS 1 to provide a Statement of Cash flows for the year;
- (c) The requirements of IAS 1 to provide a statement of compliance with IFRS;
- (d) The requirements of IAS 1 to disclose information on the management of capital;
- (e) The requirements of paragraphs 30 and 31 of IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors to disclose new IFRS's that have been issued but are not yet effective;
- (f) The requirements in IAS 24 Related Party Disclosures to disclose related party transactions entered into between two or more members of a group, provided that any subsidiary which is a party to the transaction is wholly owned by such a member;
- (g) The requirements of paragraph 17 of IAS 24 Related Party Disclosures to disclose key management personnel compensation;
- (h) The requirements of IFRS 7 to disclose financial instruments; and

Pillar Property Group Limited

Notes to the Financial Statements for the Year Ended 31 March 2019 (continued)

2 Accounting policies (continued)

- (i) The requirements of paragraphs 91-99 of IFRS 13 Fair Value Measurement to disclose information of fair value valuation techniques and inputs.

Disclosure exemptions for subsidiaries are permitted where the relevant disclosure requirements are met in the consolidated financial statements. Where required, equivalent disclosures are given in the group financial statements of The British Land Company PLC. The group financial statements of The British Land Company PLC are available to the public and can be obtained as set out in note 16.

Adoption status of relevant new financial reporting standards and interpretations

During the period the company adopted the following standards:

IFRS 9 – Financial instruments

The new standard addresses the classification, measurement and recognition of financial assets and financial liabilities. It simplifies the existing categories of financial instruments, redefines the criteria required for hedge effectiveness and introduces an expected credit loss model requiring expected credit loss to be recognised on all financial assets held at amortised cost. Adoption of IFRS 9 has not had a material impact on the financial statements of the company. The standard was applied using the modified retrospective approach.

IFRS 15 – Revenue from contracts with customers

The new standard sets out a five-step model for the recognition of revenue and establishes principles for reporting useful information to users of financial statements about the nature, timing and uncertainty of revenues and cash flows arising from an entity's contracts with customers. The new standard does not apply to rental income which is in the scope of IAS 17, but does apply to service charge income, management and performance fees and trading property disposals. Adoption of IFRS 15 has not had a material impact on the financial statements of the company. The standard was applied using the full retrospective approach.

Apart from the changes in the standards highlighted above, no other standards, interpretations and amendments effective for the first time from 1 April 2018 have had a material effect on the financial statements.

Going concern

The directors consider that the company has adequate resources to continue trading for the foreseeable future, with no external borrowings and a working capital cycle enabling the company to meet all liabilities as they fall due.

As a consequence of this the directors feel that the company is well placed to manage its business risks successfully in the current economic climate. Accordingly, they believe the going concern basis is an appropriate one.

Turnover

Dividends received from subsidiary undertakings are recognised in the Profit and Loss Account in the year to which they relate.

Taxation

Current tax is based on taxable profit for the year and is calculated using tax rates that have been enacted or substantively enacted. Taxable profit differs from net profit as reported in the Profit and Loss Account because it excludes items of income or expense that are not taxable (or tax deductible).

Deferred tax is provided on items that may become taxable at a later date, on the difference between the balance sheet value and tax base value, on an undiscounted basis.

Investments

Fixed asset investments are stated at the lower of cost and the underlying net asset value of the investments.

Pillar Property Group Limited

**Notes to the Financial Statements for the Year Ended 31 March 2019
(continued)**

2 Accounting policies (continued)

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value.

Debtors

Trade and other debtors are initially recognised at fair value and subsequently measured at amortised cost and discounted as appropriate. The Company calculates the expected credit loss for debtors based on lifetime expected credit losses under the IFRS 9 simplified approach.

Creditors

Trade and other creditors are initially recognised at fair value and subsequently measured at amortised cost and discounted as appropriate.

3 Significant accounting judgements and key sources of estimation uncertainty

The key source of estimation uncertainty relates to the valuation of investments. The potential for management to make judgements or estimates relating to those items which would have a significant impact on the financial statements is considered, by the nature of the group's business, to be limited.

4 Turnover

The analysis of the company's turnover for the year from continuing operations is as follows:

	2019 £	2018 £
Dividends received	16,159,936	50,644,121
	<u>16,159,936</u>	<u>50,644,121</u>

5 Interest receivable and similar income

	2019 £	2018 £
Interest income on bank deposits	12,544	9,221
	<u>12,544</u>	<u>9,221</u>

6 Auditors' remuneration

A notional charge of £1,090 (2018: £1,060) is deemed payable to PricewaterhouseCoopers LLP in respect of the audit of the financial statements for the year ended 31 March 2019. Actual amounts payable to PricewaterhouseCoopers LLP are paid at group level by The British Land Company PLC.

No non-audit fees (2018: £nil) were paid to PricewaterhouseCoopers LLP.

Pillar Property Group Limited

**Notes to the Financial Statements for the Year Ended 31 March 2019
(continued)**

7 Staff costs

No director (2018: £nil) received any remuneration for services to the company in either year. The remuneration of the directors was borne by another company, for which no apportionment or recharges were made. The value of this service was negligible.

Average number of employees, excluding directors, of the company during the year was nil (2018: nil)

8 Taxation

	2019 £	2018 £
Current taxation		
UK corporation tax	-	-
Tax charge in the profit and loss account	-	-
	2019 £	2018 £
Tax reconciliation		
Profit on ordinary activities before taxation	14,163,539	50,612,843
Tax on profit on ordinary activities at UK corporation tax rate of 19% (2018: 19%)	2,691,072	9,616,440
Effects of:		
Taxable transfer pricing adjustments	2,788,080	1,510,419
Decrease in fair value of property & investments	381,667	1,900
Income not taxable	(3,070,387)	(9,622,383)
Group relief	(2,790,432)	(1,506,376)
Total tax charge	-	-

A reduction in the UK corporation tax rate from 19% to 17% (effective from 1 April 2020) was substantially enacted on 6 September 2016. This rate reduction has been reflected in the calculation of deferred tax on the Balance Sheet date, where relevant.

Pillar Property Group Limited

**Notes to the Financial Statements for the Year Ended 31 March 2019
(continued)**

9 Investments

	Shares in subsidiaries £	Investments in Joint Ventures £	Total £
Underlying net asset value of investment			
1 April 2018	110,060,831	50	110,060,881
Impairment of investments	<u>(2,008,775)</u>	<u>-</u>	<u>(2,008,775)</u>
31 March 2019	<u>108,052,056</u>	<u>50</u>	<u>108,052,106</u>
 Underlying net asset value of investment			
1 April 2017	110,070,830	50	110,070,880
Impairment of investments	<u>(9,999)</u>	<u>-</u>	<u>(9,999)</u>
31 March 2018	<u>110,060,831</u>	<u>50</u>	<u>110,060,881</u>
 Provision for underlying net asset change			
1 April 2018	(77,571,573)	-	(77,571,573)
Impairment of investments	<u>(2,008,775)</u>	<u>-</u>	<u>(2,008,775)</u>
31 March 2019	<u>(79,580,348)</u>	<u>-</u>	<u>(79,580,348)</u>
 Provision for underlying net asset change			
1 April 2017	(77,561,574)	-	(77,561,574)
Impairment of investments	<u>(9,999)</u>	<u>-</u>	<u>(9,999)</u>
31 March 2018	<u>(77,571,573)</u>	<u>-</u>	<u>(77,571,573)</u>
 At cost			
31 March 2019	<u>187,632,404</u>	<u>50</u>	<u>187,632,454</u>
31 March 2018	<u>187,632,404</u>	<u>50</u>	<u>187,632,454</u>

Details of the subsidiaries as at 31 March 2019 are as follows:

Subsidiary	Principal activity	Interest	Country
BL European Holdings Limited	Dormant	100%	United Kingdom
British Land Hercules Limited	Investment holding	100%	United Kingdom
British Land Investment Management Limited	Unregulated collective investment schemes	100%	United Kingdom

Pillar Property Group Limited

**Notes to the Financial Statements for the Year Ended 31 March 2019
(continued)**

9 Investments (continued)

Subsidiary	Principal activity	Interest	Country
British Land Offices Limited	Dormant	100%	United Kingdom
British Land Offices No.1 Limited	Dormant	100%	United Kingdom
British Land Property Advisers Limited	Provision of advisory services	100%	United Kingdom
Dinwell Limited	Dormant	100%	United Kingdom
Hercules Property UK Holdings Limited	Dormant	100%	United Kingdom
Hercules Property UK Limited	Dormant	100%	United Kingdom
Ivorydell Limited	Dormant	100%	United Kingdom
Ivorydell Subsidiary Limited	Dormant	100%	United Kingdom
Ivoryhill Limited	Non-trading	100%	United Kingdom
Jetbloom Limited	Dormant	100%	United Kingdom
Pardev (Luton) Limited	Dormant	100%	United Kingdom
The Dartford Partnership	Dormant	50%	United Kingdom
Pillar (Beckton) Limited	Dormant	100%	United Kingdom
Pillar (Cricklewood) Limited	Dormant	100%	United Kingdom
Pillar (Dartford) Limited	Non-trading	100%	United Kingdom
Pillar (Fulham) Limited	Provision of funding	100%	United Kingdom
Pillar Auchinlea Limited	Dormant	100%	United Kingdom
Pillar Broadway Limited	Hold warranties	100%	United Kingdom
Pillar City Plc	Investment holding	100%	United Kingdom
Pillar Dartford No.1 Limited	Dormant	100%	United Kingdom
Pillar Denton Limited	Property Investment	100%	United Kingdom
Pillar Developments Limited	Dormant	100%	United Kingdom
Pillar Estates Limited	Dormant	100%	United Kingdom
Pillar Estates No.2 Limited	Dormant	100%	United Kingdom
Pillar Europe Management Limited	Dormant	100%	United Kingdom
Pillar Farnborough Limited	Dormant	100%	United Kingdom
Pillar Fort Limited	Dormant	100%	United Kingdom
Pillar Fulham No.2 Limited	Dormant	100%	United Kingdom
Pillar Gallions Reach Limited	Dormant	100%	United Kingdom
Pillar Glasgow 1 Limited	Dormant	100%	United Kingdom
Pillar Glasgow 2 Limited	Dormant	100%	United Kingdom
Pillar Glasgow 3 Limited	Dormant	100%	United Kingdom
Pillar Hercules No.2 Limited	Dormant	100%	United Kingdom
Pillar Kinnaird Limited	Dormant	100%	United Kingdom
Pillar Nugent Limited	Dormant	100%	United Kingdom

Pillar Property Group Limited

**Notes to the Financial Statements for the Year Ended 31 March 2019
(continued)**

9 Investments (continued)

Subsidiary	Principal activity	Interest	Country
Pillar Projects Limited	Property Investment	100%	United Kingdom
Pillarman Limited	Dormant	50%	United Kingdom
PillarStore Limited	Dormant	100%	United Kingdom
PillarStore No.3 Limited	Dormant	100%	United Kingdom
Vintners' Place Limited	Dormant	100%	United Kingdom
Wates City of London Properties Limited	Dormant	100%	United Kingdom
Wates City Property Management Limited	Dormant	100%	United Kingdom
WK Holdings Limited	Dormant	100%	United Kingdom

Associates

Details of the associates as at 31 March 2019 are as follows:

Associates	Principal activity	Interest	Country
The Hercules Property Limited	Property Investment	39%	United Kingdom

All investments based in the United Kingdom have a registered address of York House, 45 Seymour Street, London, W1H 7LX.

10 Debtors

	31 March 2019 £	31 March 2018 £
Amounts due from related parties	<u>627,624,388</u>	<u>611,409,802</u>
	<u>627,624,388</u>	<u>611,409,802</u>

Debtors from related parties relate to amounts due from group companies which are repayable on demand. There is no interest charged on these balances.

Pillar Property Group Limited

**Notes to the Financial Statements for the Year Ended 31 March 2019
(continued)**

11 Creditors due within one year

	31 March 2019 £	31 March 2018 £
Trade creditors	167	1,697
Amounts due to related parties	<u>1,780,495</u>	<u>1,736,693</u>
	<u>1,780,662</u>	<u>1,738,390</u>

Amounts due to related parties relate to amounts owed to group companies which are repayable on demand. Interest is charged on these balances in accordance with the group policy on intercompany loan accounts.

12 Called up share capital

Allotted, called up and fully paid shares

	No.	31 March 2019 £	No.	31 March 2018 £
Ordinary shares of £0.29 each	<u>143,458,042</u>	<u>42,193,452</u>	<u>143,458,042</u>	<u>42,193,452</u>

13 Capital commitments

The total amount contracted for but not provided in the financial statements was £nil (2018: £nil)

14 Contingent liabilities

The company is jointly and severally liable with the ultimate holding company and fellow subsidiaries for all monies falling due under the group VAT registration.

15 Subsequent events

There have been no significant events since the year end.

16 Parent and ultimate parent undertaking

The immediate parent company is British Land Fund Management Limited.

The British Land Company PLC is the smallest and largest group for which group financial statements are available and which include the company. The ultimate holding company and controlling party is The British Land Company PLC. Group financial statements for this company are available on request from British Land, York House, 45 Seymour Street, London, W1H 7LX.