

ROTHSCHILD WADDESDON LIMITED

DIRECTORS' REPORT

&

FOR THE YEAR ENDED

28 FEBRUARY 2019

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ROTHSCHILD WADDESDON LIMITED DIRECTORS AND ADVISORS

Directors

Hon H M Rothschild

F A Bromovsky

S Sweetland

D Silvester

Company number

02565999

Registered office

Windmill Hill, Silk Street Waddesdon Buckinghamshire HP18 OJZ

Company Secretary

S.J.P. Secretaries Limited Windmill Hill, Silk Street Waddesdon Buckinghamshire HP18 OJZ

Independent Auditors

Saffery Champness LLP 71 Queen Victoria Street London EC4V 4BE

Bankers

National Westminster Bank plc Market Square Aylesbury Buckinghamshire HP20 1SJ The directors present their report and financial statements for the year ended 28 February 2019.

Principal activities

Rothschild Waddesdon Limited carries out the trading activity for the Rothschild Foundation at Waddesdon. The principal, activities of the company are on-site retail, Catering, private events and hospitality. RWL hold the lease for the Five Arrows Hotel, the High Street and the Dairy, Queen Street, Waddesdon. Any profits generated from these activities are gift aided to the Rothschild Foundation for the benefit of Waddesdon Manor.

The company is wholly owned by the Rothschild Foundation, a registered charity, no 1138145.

Directors

The following directors have held office since 1 March 2018:

Hon H M Rothschild F A Bromovsky S Sweetland D Silvester

Auditors

Saffery Champness LLP have expressed their willingness to remain in office as auditors of the company.

ROTHSCHILD WADDESDON LIMITED DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 28 FEBRUARY 2019

Statement of Directors' responsibilities

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of disclosure to auditors

So far as the directors are aware, there is no relevant audit information of which the company's auditors are unaware. Additionally, the directors have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditors are aware of that information.

This report has been prepared in accordance with the special provisions relating to small companies within part 15 of the Companies Act 2006.

On behalf of the board

Director

2nd July 2019

Opinion

We have audited the financial statements of Rothschild Waddesdon Limited for the year ended 28 February 2019 which comprise the Income Statement, the Statement of Comprehensive Income, the Statement of Financial Position, the Statement of Changes in Equity and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the company's affairs as at 28 February 2019 and its profit for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties
 that may cast significant doubt about the company's ability to continue to adopt the going concern
 basis of accounting for a period of at least twelve months from the date when the financial
 statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our

opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemption from the requirement to prepare a Strategic Report or in preparing the Directors' Report.

Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for

such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Cara Turtington (Senior Statutory Auditor)

en Champuss LP

for and on behalf of

Saffery Champness LLP

Chartered Accountants Statutory Auditors

25 Jaly 2019

71 Queen Victoria Street London EC4V 4BE

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	Notes	2019 £	2018 £
Turnover Cost of Sales	3	6,172,931 (1,922,270)	6,079,525 (2,072,637)
Gross Proft		4,250,661	4,006,888
Administrative expenses		(3,905,643)	(3,778,909)
Operating Profit	4	345,018	227,979
Interest receivable		2,159	601
Profit on ordinary activities before taxation		347,177	228,580
Taxation		-	-
Profit for the financial year		347,177	228,580

The income statement has been prepared on the basis that all operations are continuing operations.

The notes on pages 10 to 17 form part of these financial statements.

STATEMENT OF COMPREHENSIVE INCOME

	2019 £	2018 £
Profit for the financial Year	347,177	228,580
Total comprehensive Income for the financial year	347,177	228,580

Fixed Assets Tangible assets 6 1,040,971 851,310 Current Assets Stocks 7 722,547 666,271 Debtors 8 284,226 590,138 Cash at bank 926,271 940,260 Creditors: Amounts falling due within one year 9 (1,283,772) (1,300,509) Net current assets 649,272 896,160 Total Assets less current liabilities 1,690,243 1,747,470 Creditors: amounts falling due after more than one year Total Net Assets 11,690,243 1,747,470 Capital and reserves Called up share capital 1,000,000 1,000,000 Profit and loss account 690,243 747,470 Shareholders Funds 1,690,243 1,747,470		Notes	2019 £	2018 £
Tangible assets 6 1,040,971 851,310 Current Assets 1,040,971 851,310	Fixed Assets		Ľ	Ľ
Current Assets 7 722,547 666,271 Debtors 8 284,226 590,138 Cash at bank 926,271 940,260 1,933,044 2,196,669 Creditors: Amounts falling due within one year 9 (1,283,772) (1,300,509) Net current assets 649,272 896,160 Total Assets less current liabilities 1,690,243 1,747,470 Creditors: amounts falling due after more than one year - - Total Net Assets 1,690,243 1,747,470 Capital and reserves Called up share capital 1,000,000 1,000,000 Profit and loss account 690,243 747,470		6	1,040,971	851,310
Stocks 7 722,547 666,271 Debtors 8 284,226 590,138 Cash at bank 926,271 940,260 1,933,044 2,196,669 Creditors: Amounts falling due within one year 9 (1,283,772) (1,300,509) Net current assets 649,272 896,160 Total Assets less current liabilities 1,690,243 1,747,470 Creditors: amounts falling due after more than one year - - Total Net Assets 1,690,243 1,747,470 Capital and reserves Called up share capital 1,000,000 1,000,000 Profit and loss account 690,243 747,470			1,040,971	851,310
Debtors 8 284,226 590,138 Cash at bank 926,271 940,260 Creditors: Amounts falling due within one year 9 (1,283,772) (1,300,509) Net current assets 649,272 896,160 Total Assets less current liabilities 1,690,243 1,747,470 Creditors: amounts falling due after more than one year - - Total Net Assets 1,690,243 1,747,470 Capital and reserves Called up share capital 1,000,000 1,000,000 Profit and loss account 690,243 747,470				
Cash at bank 926,271 940,260 1,933,044 2,196,669 Creditors: Amounts falling due within one year 9 (1,283,772) (1,300,509) Net current assets 649,272 896,160 Total Assets less current liabilities 1,690,243 1,747,470 Creditors: amounts falling due after more than one year - - Total Net Assets 1,690,243 1,747,470 Capital and reserves 2 1,000,000 1,000,000 Profit and loss account 690,243 747,470		-	•	•
1,933,044 2,196,669 Creditors: Amounts falling due within one year 9 (1,283,772) (1,300,509) Net current assets 649,272 896,160 Total Assets less current liabilities 1,690,243 1,747,470 Creditors: amounts falling due after more than one year - - Total Net Assets 1,690,243 1,747,470 Capital and reserves Called up share capital 1,000,000 1,000,000 Profit and loss account 690,243 747,470		8	•	
Creditors: Amounts falling due within one year 9 (1,283,772) (1,300,509) Net current assets 649,272 896,160 Total Assets less current liabilities 1,690,243 1,747,470 Creditors: amounts falling due after more than one year Total Net Assets 1,690,243 1,747,470 Capital and reserves Called up share capital 1,000,000 1,000,000 Profit and loss account 690,243 747,470	Cash at bank		926,271	940,260
Creditors: Amounts falling due within one year 9 (1,283,772) (1,300,509) Net current assets 649,272 896,160 Total Assets less current liabilities 1,690,243 1,747,470 Creditors: amounts falling due after more than one year Total Net Assets 1,690,243 1,747,470 Capital and reserves Called up share capital 1,000,000 1,000,000 Profit and loss account 690,243 747,470				
Net current assets649,272896,160Total Assets less current liabilities1,690,2431,747,470Creditors: amounts falling due after more than one yearTotal Net Assets1,690,2431,747,470Capital and reserves Called up share capital Profit and loss account1,000,000 690,2431,000,000 747,470	•		1,933,044	2,196,669
Total Assets less current liabilities 1,690,243 1,747,470 Creditors: amounts falling due after more than one year	Creditors: Amounts falling due within one year	9	(1,283,772)	(1,300,509)
Creditors: amounts falling due after more than one year Total Net Assets 1,690,243 1,747,470 Capital and reserves Called up share capital 1,000,000 1,000,000 Profit and loss account 690,243 747,470	Net current assets		649,272	896,160
Capital and reserves 1,690,243 1,747,470 Called up share capital 1,000,000 1,000,000 Profit and loss account 690,243 747,470	Total Assets less current liabilities		1,690,243	1,747,470
Capital and reserves Called up share capital 1,000,000 1,000,000 Profit and loss account 690,243 747,470	Creditors: amounts falling due after more than one ye	ear	-	-
Called up share capital 1,000,000 1,000,000 Profit and loss account 690,243 747,470	Total Net Assets		1,690,243	1,747,470
Called up share capital 1,000,000 1,000,000 Profit and loss account 690,243 747,470	Capital and reserves			
Profit and loss account 690,243 747,470	•		1,000,000	1,000,000
Shareholders Funds 1,690,243 1,747,470	·		690,243	747,470
Shareholders Funds 1,690,243 1,747,470				
	Shareholders Funds		1,690,243	1,747,470

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small Companies' regime within Part 15 of the Companies Act 2006.

The notes on pages 10 to 17 form part of these financial statements.

Approved by the Board and authorised for issue on 2nd Tuly 2019

F A Bromovsky, Director

Company Registration No. 02565999

	Note	Called up Income share Statement capital		Total
		£	£	£
At 1 March 2017		1,000,000	755,289	1,755,289
Profit for the year Gift aid payment	5	- -	228,580 (236,399)	228,580 (236,399)
At 28 February 2018	J	1,000,000	747,470	1,747,470
Profit for the year Gift aid payment	5	-	347,177 (404,404)	347,177 (404,404)
At 28 February 2019	J	1,000,000	690,243	1,690,243

1. Company Information

The company is a limited company incorporated in England under registration number 02565999. The company is wholly owned by The Rothschild Foundation, a registered charity in England, no 1138145. Rothschild Waddesdon Limited provides services to Waddesdon visitors to generate commercial revenues, the profits from which are solely to benefit the upkeep, development, repair and restoration of Waddesdon Manor.

2. Accounting policies

a) Basis of accounting

These financial statements have been prepared in accordance with applicable United Kingdom accounting standards, including Financial Reporting Standard 102 – 'The Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland' ('FRS 102'), and with the Companies Act 2006. The disclosure requirements of section 1A of FRS 102 have been applied other than where additional disclosure is required to show a true and fair review. The financial statements have been prepared on the historical cost basis except for the modification to a fair value basis for investments as specified in the accounting policies below. The financial statements are prepared in sterling, which is the functional currency of the company.

FRS 102 disclosure exemptions

Rothschild Waddesdon Limited meets the definition of a qualifying entity under FRS 102 and has therefore taken advantage of disclosure exemptions available to it in accordance with paragraph 1.12 of FRS 102. Exemptions have been taken in relation to:

- -Financial instruments
- -Presentation of a cash flow statement

b) Turnover

Turnover represents amounts receivable for goods and services net of VAT and trade discounts.

c) Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less accumulated depreciation and any accumulated impairment losses. Depreciation is calculated to write down the cost less estimated residual value of all tangible taxed assets, other than freehold land, over their expected useful lives, using the straight-line method. The rates applicable are:

Land and buildings leasehold Computer equipment Fixtures, fittings and equipment Motor vehicles over the term of the lease 25% on cost 10-20% on cost 25% on cost

d) Leasing

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

e) Investments

Fixed asset investments are measured at fair value.

f) Stock

Stock is valued at the lower of cost and net realisable value.

g) Pensions

The Company offers staff membership of the National Trust pension schemes. Staff employed prior to 2003 were eligible to join a defined benefit pension scheme, which is now closed to new entrants. This scheme provides benefits based on final pensionable salary. The cost of providing benefits under the defined benefit pension scheme have been recognised in accordance with FRS 102. The scheme is considered to be a multi-employer scheme as it is not possible to separate the companies' share of assets and liabilities at the balance sheet date and therefore contributions are treated as if it was a defined contribution scheme.

Staff joining after 2003 are offered membership of a defined contribution scheme run by the National Trust. Pension costs in relation to this scheme are included in the income statement as they fall due.

The defined benefit Scheme was closed on 31 March 2016.

h) Deferred taxation

Deferred taxation is provided in full in respect of taxation deferred by timing differences between the treatment of certain items for taxation and accounting purposes. The deferred tax balance has not been discounted.

i) Going concern

After reviewing the company's forecasts and projections, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the forseeable future. The company therefore continues to adapt the going concern basis in preparing its financial statements.

j) Critical accounting judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differe from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods. Key areas reviewed in the period were the recoverability of debt and the expected life of fixed assets.

3. Turnover

The total turnover of the company for the year has been derived from its principal activity wholly undertaken in the United Kingdom.

4	Operating Profit		
		2019	2018
		£	£
	Operating profit is stated after charging:		
	Depreciation of tangible assets	263,108	276,779
	Operating lease rentals	86,843	86,843
	Fees payable to the auditor for the audit of the annual accounts	11,500	11,050
	Fees payable to the Company's auditor for tax advisory services	2,475	2,375
	Directors Remuneration	149,181	147,128

Rothschild Waddesdon Limited makes a payment to its ultimate parent undertaking, the Rothschild Foundation, under the gift aid scheme.

The directors have considered that the company has sufficient distributable reserves from which to make this gift aid payment.

5	Gift Aid payable	Gift Aid payable			
		2019 £	2018 £		
	Gift aid payment for the year	404,951	228,806		
	Deferred	(547)	7,593		
		404,404	236,399		

6 Tangible fixed assets

_	Land and buildings Short Leasehold	Plant and machinery	Fixtures, fittings & equipment	Total
Cost	£	£	£	£
At 1 March 2018	378,082	255,821	3,156,413	3,790,316
Additions	-	6,644	446,125	452,769
Disposals	· · · · · · · · · · · · · · · · · · ·		-	
At 28 February 2019	378,082	262,465	3,602,538	4,243,085
Depreciation			_	
At 1 March 2018	361,060	222,273	2,355,673	2,939,006
Charge for the year	1,565	12,220	249,323	263,108
Disposals	-	-	-	-
At 28 February 2019	362,625	234,493	2,604,996	3,202,114
Net book value				
At 28 February 2019	15,457	27,972	997,542	1,040,971
At 28 February 2018	17,022	33,548	800,740	851,310

7	Stocks	2019 £	2018 £
	Finished goods and goods for re-sale	722,547	666,271
8	Debtors		
		2019 £	2018 £
	Trade debtors Other debtors Prepayments Taxes and social security	129,380 9,776 98,020 47,050	142,698 229,222 79,692 138,526
		284,226	590,138
9	Creditors amounts falling due within one year		
		2019 £	2018 £
	Trade creditors Taxes and social security costs Other creditors Accruals	481,753 1,420 272,293 65,667	619,267 945 102,331 290,924
	Operational creditors	821,133	1,013,467
	Amounts owed to group undertakings Deferred Taxation	401,107 61,532	224,963 62,079
		1,283,772	1,300,509

10 Pension and other post-retirement benefit commitments

	2019	2018
	£	£
Defined contribution scheme	68,492	61,479
Contributions payable by the Company for the year	68,492	61,479

11 Financial commitments

At 28 February 2019 the company had total commitments under non-cancellable operating leases in relation to Land and Buildings as shown below

		2019	2018
		£	£
	Expiry date:		
	Within 1 year	86,843	86,843
	Within two to five years	347,372	347,372
	Over 5 years	1,858,268	2,031,954
	<i>,</i>	2,292,483	2,466,169
12	Employoos		
12	Employees	2019	2018
		2019 £	2018 £
		Ľ	Ľ
	The average number of Permanent employees was:	53	55
	The total number of Seasonal staff employed		
	during the year was	200	214
	Number of Full time Equivalents		
	Catering	37	39
	Private Events	14	15
	Retail	9	9
	Hotel	25	22
	Public events	2	1
		87	86

12	Employees (Continued)		
	Employment costs	2019	2018
		£	£
	Wages and Salaries	1,962,261	1,934,918
	Social Security Costs	141,900	149,013
	Other Pension Costs	68,492	61,479
		2,172,653	2,145,410
	Payments to key management personnel during the year included in the above amounted to	306,188	308,664

13 Related party relationships and transactions

	2019	2018
Amounts received	£	£
Sales to Waddesdon Wine Limited	3,829	2,551
Amounts Paid		
Purchases from Waddesdon Wine Limited	483,790	544,308
Heating supplied by Waddesdon Estate office	4,552	12,482
Amounts owed by the Company at 28 February 2018		
To Waddesdon Wine Limited	17,536	14,360
To Waddesdon Estate office	825	709
Amounts owed to the Company at 28 February 2018		
By Waddesdon Wine Limited relating to Operational activity	59,365	216,504