

**GROUP STRATEGIC REPORT,
REPORT OF THE DIRECTORS AND
CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2023
FOR
B.K. LIMITED**

Sargeant Partnership LLP
Chartered Accountants
and Statutory Auditors
5 White Oak Square
London Road
Swanley
Kent
BR8 7AG

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FOR THE YEAR ENDED 30 APRIL 2023**

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B.K. LIMITED

**COMPANY INFORMATION
FOR THE YEAR ENDED 30 APRIL 2023**

DIRECTORS:

S Kennedy
Mrs P Kennedy
B Kennedy

SECRETARIES:

Mrs P Kennedy
S Kennedy

REGISTERED OFFICE:

Priory House
479 Godstone Road
Whyteleafe
Surrey
CR3 0BL

REGISTERED NUMBER:

02565736 (England and Wales)

**SENIOR STATUTORY
AUDITOR:**

Joanne Brown

AUDITORS:

Sargeant Partnership LLP
Chartered Accountants
and Statutory Auditors
5 White Oak Square
London Road
Swanley
Kent
BR8 7AG

**GROUP STRATEGIC REPORT
FOR THE YEAR ENDED 30 APRIL 2023**

The directors present their strategic report of the company and the group for the year ended 30 April 2023.

REVIEW OF BUSINESS

The group has had a successful 2023, continuing to trade out of the property that we own and which provides the perfect base for the group to continue to maintain and grow our presence in London's high quality residential market which has also led on to opportunities in high end hospitality, education and science projects.

We are fortunate to have built up a robust client base over the last 50 years, which has enabled us to work on some very prestigious projects in London and surrounding areas. In comparison to many firms in our sector the group employ's the majority of our skilled operatives that contribute to the successful delivery of our projects. We work hard on developing relationships with our supply chains, ensuring any third party representing the group can maintain our high standards.

The group is committed to training the next generation of engineers with opportunity's for apprenticeships across the board in our business. We see the lack of skilled trained operatives as a potential risk in future years which we will continue to invest to help mitigate the risk whilst providing job opportunities and training.

The tendering opportunities and subsequent hit rate in securing projects continues to maintain buoyant despite the disruption and impact caused by the COVID-19 Pandemic and war in Ukraine. There has been a direct impact on the cost of materials causing extraordinary price increases which caused a negative impact on the margins of fixed price contract. Priory have been more aware and cautious in our approach to entering into fixed price contracts for works in 2023/24.

Despite a challenging year, we are pleased with the profit margins which indicates we are being competitive in the market place whilst highlighting a risk in reducing margins to secure projects if required. We maintain a strong cash position entering into 2023/24, with no outside long term investment being relied upon.

We have a strong secured order book for 2023/24 which consist of nearly all repeat clients.

**GROUP STRATEGIC REPORT
FOR THE YEAR ENDED 30 APRIL 2023**

PRINCIPAL RISKS AND UNCERTAINTIES

In the course of normal business, the group continually assesses significant risks faced and takes action to mitigate the potential impact. The following risks constitute (in the opinion of the directors) the principal risks and uncertainties currently facing the group:

Reputational Risk

With the group expanding and growing its exposure, this creates reputational risk through a bad review relating to a project. The group mitigates this risk by carrying out strong quality assurance procedures to include background checks and obtaining references with regards the people they work with.

Operational Risk

The current cost of living crisis which is being fuelled by inflation and rising costs is a risk for all companies', including the B.K group. This is already being seen as something which is reducing margins within 2023. The group are very stringent in pricing up jobs and are able to get favourable terms with suppliers through their past dealings and feel that the 2023 results prove that they are able to still be competitive in an unstable economy.

Financial Risk

The group does not rely heavily on external funding in order to mitigate the risk of rising interest rates and financial penalties against the company.

**RESULTS AND PERFORMANCE
KEY PERFORMANCE INDICATORS**

The directors continue to examine all aspects of the business with a view to achieving profitability. Together with senior management, they monitor all other statistical information on a regular basis to ensure that they are aware of any trends and influences on profitability using relevant key performance indicators.

	2023	2022
Revenue Growth	18.44%	33.42%
Gross Profit Margin	15%	18%
Net Profit after Tax	£296,168	£320,047
Net Profit %	1.57%	2.01%

ON BEHALF OF THE BOARD:

S Kennedy - Director

30 January 2024

**REPORT OF THE DIRECTORS
FOR THE YEAR ENDED 30 APRIL 2023**

The directors present their report with the financial statements of the company and the group for the year ended 30 April 2023.

DIVIDENDS

The total distribution of dividends for the period ended 30 April 2023 is £86,167.

DIRECTORS

The directors shown below have held office during the whole of the period from 1 May 2022 to the date of this report.

S Kennedy
Mrs P Kennedy
B Kennedy

Other changes in directors holding office are as follows:

B Kennedy (Deceased) - deceased 5 March 2023

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Group Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's and the group's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the group's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the group's auditors are aware of that information.

B.K. LIMITED (REGISTERED NUMBER: 02565736)

**REPORT OF THE DIRECTORS
FOR THE YEAR ENDED 30 APRIL 2023**

AUDITORS

The auditors, Sargeant Partnership LLP, will be proposed for re-appointment at the forthcoming Annual General Meeting.

ON BEHALF OF THE BOARD:

S Kennedy - Director

30 January 2024

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF B.K. LIMITED

Opinion

We have audited the financial statements of B.K. Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 30 April 2023 which comprise the Consolidated Income Statement, Consolidated Other Comprehensive Income, Consolidated Balance Sheet, Company Balance Sheet, Consolidated Statement of Changes in Equity, Company Statement of Changes in Equity, Consolidated Cash Flow Statement and Notes to the Consolidated Cash Flow Statement, Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company affairs as at 30 April 2023 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's and the parent company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The directors are responsible for the other information. The other information comprises the information in the Group Strategic Report and the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF B.K. LIMITED

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Group Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Group Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the Group Strategic Report or the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities set out on page four, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF B.K. LIMITED

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

The objectives of our audit are to identify and assess the risks of material misstatement of the financial statements due to fraud or error; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud or error; and to respond appropriately to those risks. Owing to the inherent limitations of an audit, there is an unavoidable risk that material misstatements in the financial statements may not be detected, even though the audit is properly planned and performed in accordance with the ISA's (UK).

In identifying and assessing risks of material misstatement in respect of irregularities including, fraud and non-compliance with laws and regulations, our procedures included the following:

- We obtained an understanding of the legal and regulatory frameworks applicable to the company and the sector in which they operate. We determined that the following laws and regulations were most significant: the Companies Act 2006, the UK Corporate Governance Code and UK corporate taxation laws.

- We obtained an understanding of how the Company is complying with those legal and regulatory frameworks by making inquiries to the management and directors. We corroborated our inquiries through our review of board minutes and papers provided to the audit engagement team.

- We assessed the susceptibility of the Company's financial statements to material misstatement, including how fraud might occur. Audit procedures performed by the audit engagement team included:

- a) Identifying and assessing the design effectiveness of controls management has put in place to prevent and detect fraud;
- b) Understanding how those charged with governance considered and addressed the potential for override of controls or other inappropriate influence over the financial reporting process;
- c) Challenging assumptions and judgements made by management in its significant accounting estimates;
- d) Identifying and testing journal entries, in particular any journal entries posted with unusual account combinations; and
- e) Assessing the extent of compliance with the relevant laws and regulations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF B.K. LIMITED

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Joanne Brown (Senior Statutory Auditor)
for and on behalf of Sargeant Partnership LLP
Chartered Accountants
and Statutory Auditors
5 White Oak Square
London Road
Swanley
Kent
BR8 7AG

31 January 2024

B.K. LIMITED (REGISTERED NUMBER: 02565736)**CONSOLIDATED INCOME STATEMENT
FOR THE YEAR ENDED 30 APRIL 2023**

	Notes	2023 £	2022 £
TURNOVER		18,832,234	15,900,287
Cost of sales		<u>16,045,645</u>	<u>13,043,995</u>
GROSS PROFIT		2,786,589	2,856,292
Administrative expenses		<u>2,506,644</u>	<u>2,464,347</u>
		279,945	391,945
Other operating income		<u>164,540</u>	<u>5,303</u>
OPERATING PROFIT	4	444,485	397,248
Interest receivable and similar income		<u>4,054</u>	<u>224</u>
		448,539	397,472
Interest payable and similar expenses	5	<u>5,226</u>	<u>5,903</u>
PROFIT BEFORE TAXATION		443,313	391,569
Tax on profit	6	<u>147,145</u>	<u>71,522</u>
PROFIT FOR THE FINANCIAL YEAR		<u>296,168</u>	<u>320,047</u>
Profit attributable to: Owners of the parent		<u>296,168</u>	<u>320,047</u>

The notes form part of these financial statements

B.K. LIMITED (REGISTERED NUMBER: 02565736)

**CONSOLIDATED OTHER COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 APRIL 2023**

	Notes	2023 £	2022 £
PROFIT FOR THE YEAR		296,168	320,047
OTHER COMPREHENSIVE INCOME		<u>-</u>	<u>-</u>
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		<u>296,168</u>	<u>320,047</u>
Total comprehensive income attributable to: Owners of the parent		<u>296,168</u>	<u>320,047</u>

The notes form part of these financial statements

B.K. LIMITED (REGISTERED NUMBER: 02565736)**CONSOLIDATED BALANCE SHEET
30 APRIL 2023**

	Notes	2023 £	£	2022 £	£
FIXED ASSETS					
Tangible assets	9		718,377		718,719
Investments	10		<u>-</u>		<u>-</u>
			718,377		718,719
CURRENT ASSETS					
Stocks	11	23,970		22,298	
Debtors	12	5,084,678		3,823,007	
Cash at bank		<u>1,062,261</u>		<u>1,261,738</u>	
		6,170,909		5,107,043	
CREDITORS					
Amounts falling due within one year	13	<u>4,260,872</u>		<u>3,445,773</u>	
NET CURRENT ASSETS			<u>1,910,037</u>		<u>1,661,270</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			2,628,414		2,379,989
CREDITORS					
Amounts falling due after more than one year	14		(57,175)		(57,854)
PROVISIONS FOR LIABILITIES	16		<u>(39,103)</u>		<u>-</u>
NET ASSETS			<u>2,532,136</u>		<u>2,322,135</u>
CAPITAL AND RESERVES					
Called up share capital	17		80		80
Capital redemption reserve	18		20		20
Retained earnings	18		<u>2,532,036</u>		<u>2,322,035</u>
SHAREHOLDERS' FUNDS			<u>2,532,136</u>		<u>2,322,135</u>

The financial statements were approved by the Board of Directors and authorised for issue on 30 January 2024 and were signed on its behalf by:

S Kennedy - Director

The notes form part of these financial statements

B.K. LIMITED (REGISTERED NUMBER: 02565736)**COMPANY BALANCE SHEET
30 APRIL 2023**

	Notes	2023 £	£	2022 £	£
FIXED ASSETS					
Tangible assets	9		583,824		572,055
Investments	10		<u>221,383</u>		<u>221,383</u>
			805,207		793,438
CURRENT ASSETS					
Debtors	12	162,786		182,568	
Cash at bank		<u>35,920</u>		<u>16,419</u>	
		198,706		198,987	
CREDITORS					
Amounts falling due within one year	13	<u>12,755</u>		<u>10,302</u>	
NET CURRENT ASSETS			<u>185,951</u>		<u>188,685</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			991,158		982,123
PROVISIONS FOR LIABILITIES	16		<u>11,307</u>		<u>-</u>
NET ASSETS			<u>979,851</u>		<u>982,123</u>
CAPITAL AND RESERVES					
Called up share capital	17		80		80
Capital redemption reserve	18		20		20
Retained earnings	18		<u>979,751</u>		<u>982,023</u>
SHAREHOLDERS' FUNDS			<u>979,851</u>		<u>982,123</u>
Company's profit for the financial year			<u>83,895</u>		<u>130,708</u>

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Directors and authorised for issue on 30 January 2024 and were signed on its behalf by:

S Kennedy - Director

The notes form part of these financial statements

B.K. LIMITED (REGISTERED NUMBER: 02565736)**CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 APRIL 2023**

	Called up share capital £	Retained earnings £	Capital redemption reserve £	Total equity £
Balance at 1 May 2021	80	2,118,121	20	2,118,221
Changes in equity				
Dividends	-	(116,133)	-	(116,133)
Total comprehensive income	-	320,047	-	320,047
Balance at 30 April 2022	80	2,322,035	20	2,322,135
Changes in equity				
Dividends	-	(86,167)	-	(86,167)
Total comprehensive income	-	296,168	-	296,168
Balance at 30 April 2023	80	2,532,036	20	2,532,136

The notes form part of these financial statements

B.K. LIMITED (REGISTERED NUMBER: 02565736)**COMPANY STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 APRIL 2023**

	Called up share capital £	Retained earnings £	Capital redemption reserve £	Total equity £
Balance at 1 May 2021	80	967,448	20	967,548
Changes in equity				
Dividends	-	(116,133)	-	(116,133)
Total comprehensive income	-	130,708	-	130,708
Balance at 30 April 2022	80	982,023	20	982,123
Changes in equity				
Dividends	-	(86,167)	-	(86,167)
Total comprehensive income	-	83,895	-	83,895
Balance at 30 April 2023	80	979,751	20	979,851

The notes form part of these financial statements

B.K. LIMITED (REGISTERED NUMBER: 02565736)**CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 30 APRIL 2023**

	Notes	2023 £	2022 £
Cash flows from operating activities			
Cash generated from operations	1	(52,881)	474,147
Interest element of hire purchase payments paid		(5,226)	(5,903)
Tax paid		(8,007)	112,673
Net cash from operating activities		<u>(66,114)</u>	<u>580,917</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(68,463)	(56,949)
Sale of tangible fixed assets		16,695	5,000
Interest received		4,054	224
Net cash from investing activities		<u>(47,714)</u>	<u>(51,725)</u>
Cash flows from financing activities			
Capital repayments in year		(1,066)	(16,478)
Amount introduced by directors		87,901	15,383
Amount withdrawn by directors		(86,317)	(13,389)
Equity dividends paid		(86,167)	(116,133)
Net cash from financing activities		<u>(85,649)</u>	<u>(130,617)</u>
(Decrease)/increase in cash and cash equivalents		<u>(199,477)</u>	<u>398,575</u>
Cash and cash equivalents at beginning of year	2	1,261,738	863,163
Cash and cash equivalents at end of year	2	<u>1,062,261</u>	<u>1,261,738</u>

The notes form part of these financial statements

**NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 30 APRIL 2023**

1. RECONCILIATION OF PROFIT BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS

	2023	2022
	£	£
Profit before taxation	443,313	391,569
Depreciation charges	64,156	64,151
(Profit)/loss on disposal of fixed assets	(12,047)	275
Finance costs	5,226	5,903
Finance income	(4,054)	(224)
	<u>496,594</u>	<u>461,674</u>
Increase in stocks	(1,672)	(4,000)
Increase in trade and other debtors	(1,263,147)	(592,182)
Increase in trade and other creditors	<u>715,344</u>	<u>608,655</u>
Cash generated from operations	<u><u>(52,881)</u></u>	<u><u>474,147</u></u>

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year ended 30 April 2023

	30/4/23	1/5/22
	£	£
Cash and cash equivalents	<u>1,062,261</u>	<u>1,261,738</u>

Year ended 30 April 2022

	30/4/22	1/5/21
	£	£
Cash and cash equivalents	<u>1,261,738</u>	<u>863,163</u>

**NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 30 APRIL 2023**

3. ANALYSIS OF CHANGES IN NET FUNDS

	At 1/5/22 £	Cash flow £	At 30/4/23 £
Net cash			
Cash at bank	<u>1,261,738</u>	<u>(199,477)</u>	<u>1,062,261</u>
	<u>1,261,738</u>	<u>(199,477)</u>	<u>1,062,261</u>
Debt			
Finance leases	<u>(72,451)</u>	<u>1,066</u>	<u>(71,385)</u>
	<u>(72,451)</u>	<u>1,066</u>	<u>(71,385)</u>
Total	<u>1,189,287</u>	<u>(198,411)</u>	<u>990,876</u>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 APRIL 2023**

1. STATUTORY INFORMATION

B.K. Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the General Information page.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Basis of consolidation

The financial statements consolidate the accounts of B.K. Limited and all of its subsidiary undertakings.

These conform to group accounting policies.

As a consolidated group profit and loss is published, a separate profit and loss for the parent company is omitted from the group financial statements by virtue of section 408 of the Companies Act 2006.

Critical accounting judgements and key sources of estimation uncertainty

In the application of the group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

There are no estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities in these accounts.

Turnover

Revenue is recognised at the point when an application is raised. The application is either accepted or subsequently adjusted once discussed with the customer. Once this has been agreed the payment certificate and invoice are raised.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or, if held under a finance lease, over the lease term, whichever is the shorter.

Freehold property	- 1% per annum on cost and not provided
Long leasehold	- 10% per annum on cost
Plant and machinery	- 25% per annum on reducing balance and 10% per annum on cost
Fixtures and fittings	- 25% per annum on reducing balance
Motor vehicles	- 25% per annum on reducing balance

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 30 APRIL 2023**

2. ACCOUNTING POLICIES - continued

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation

Taxation for the year comprises current and deferred tax. Tax is recognised in the Consolidated Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Research and development

Expenditure on research and development is written off in the year in which it is incurred.

Hire purchase and leasing commitments

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is the shorter.

The interest element of these obligations is charged to profit or loss over the relevant period. The capital element of the future payments is treated as a liability.

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The group operates a defined contribution pension scheme. Contributions payable to the group's pension scheme are charged to profit or loss in the period to which they relate.

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 30 APRIL 2023**

2. ACCOUNTING POLICIES - continued

Functional currency

The functional currency of the Group is the Great British Pound ("GBP "). And the figures are shown to the nearest pound.

Cash and cash equivalents

Cash and cash equivalents in the balance sheet comprise cash at banks and in hand and short-term deposits with an original maturity date of three months or less.

Trade debtors & creditors

Trade Debtors

Trade Debtors are amounts due from customers for services performed or goods sold in the ordinary course of the business.

Trade Creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of the business from suppliers. Accounts payable are classified as current liabilities.

3. EMPLOYEES AND DIRECTORS

	2023	2022
	£	£
Wages and salaries	2,659,872	2,355,504
Social security costs	270,850	225,099
Other pension costs	124,108	133,058
	<u>3,054,830</u>	<u>2,713,661</u>

The average number of employees during the year was as follows:

2023	2022
<u>55</u>	<u>55</u>

The average number of employees by undertakings that were proportionately consolidated during the year was 55 (2022 - 55) .

	2023	2022
	£	£
Directors' remuneration	<u>54,348</u>	<u>62,331</u>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 30 APRIL 2023****4. OPERATING PROFIT**

The operating profit is stated after charging/(crediting):

	2023	2022
	£	£
Hire of plant and machinery	1,669	4,749
Depreciation - owned assets	42,402	40,450
Depreciation - assets on hire purchase contracts	21,755	23,701
(Profit)/loss on disposal of fixed assets	(12,047)	275
Auditors' remuneration	<u>21,000</u>	<u>21,000</u>

5. INTEREST PAYABLE AND SIMILAR EXPENSES

	2023	2022
	£	£
Hire purchase	<u>5,226</u>	<u>5,903</u>

6. TAXATION**Analysis of the tax charge**

The tax charge on the profit for the year was as follows:

	2023	2022
	£	£
Current tax:		
UK corporation tax	108,042	73,353
Deferred tax	<u>39,103</u>	<u>(1,831)</u>
Tax on profit	<u>147,145</u>	<u>71,522</u>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 30 APRIL 2023****6. TAXATION - continued****Reconciliation of total tax charge included in profit and loss**

The tax assessed for the year is higher than the standard rate of corporation tax in the UK. The difference is explained below:

	2023 £	2022 £
Profit before tax	<u>443,313</u>	<u>391,569</u>
Profit multiplied by the standard rate of corporation tax in the UK of 19 % (2022 - 19 %)	84,229	74,398
Effects of:		
Expenses not deductible for tax purposes	63,784	23,773
Income not taxable for tax purposes	-	(38,115)
Capital allowances in excess of depreciation	(1,268)	(205)
Adjustments on consolidation	400	11,671
Total tax charge	<u>147,145</u>	<u>71,522</u>

7. INDIVIDUAL INCOME STATEMENT

As permitted by Section 408 of the Companies Act 2006, the Income Statement of the parent company is not presented as part of these financial statements.

8. DIVIDENDS

	2023 £	2022 £
Ordinary shares of £1 each		
Interim	<u>86,167</u>	<u>116,133</u>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 30 APRIL 2023**

9. TANGIBLE FIXED ASSETS

Group

	Freehold property £	Long leasehold £	Plant and machinery £
COST			
At 1 May 2022	590,824	18,000	113,990
Additions	-	-	7,126
Disposals	-	-	-
At 30 April 2023	<u>590,824</u>	<u>18,000</u>	<u>121,116</u>
DEPRECIATION			
At 1 May 2022	78,775	1,340	35,621
Charge for year	5,908	1,666	22,134
Eliminated on disposal	-	-	-
At 30 April 2023	<u>84,683</u>	<u>3,006</u>	<u>57,755</u>
NET BOOK VALUE			
At 30 April 2023	<u>506,141</u>	<u>14,994</u>	<u>63,361</u>
At 30 April 2022	<u>512,049</u>	<u>16,660</u>	<u>78,369</u>
	Fixtures and fittings £	Motor vehicles £	Totals £
COST			
At 1 May 2022	-	241,629	964,443
Additions	3,809	57,528	68,463
Disposals	-	(15,378)	(15,378)
At 30 April 2023	<u>3,809</u>	<u>283,779</u>	<u>1,017,528</u>
DEPRECIATION			
At 1 May 2022	-	129,988	245,724
Charge for year	205	34,244	64,157
Eliminated on disposal	-	(10,730)	(10,730)
At 30 April 2023	<u>205</u>	<u>153,502</u>	<u>299,151</u>
NET BOOK VALUE			
At 30 April 2023	<u>3,604</u>	<u>130,277</u>	<u>718,377</u>
At 30 April 2022	<u>-</u>	<u>111,641</u>	<u>718,719</u>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 30 APRIL 2023**

9. TANGIBLE FIXED ASSETS - continued

Group

Fixed assets, included in the above, which are held under hire purchase contracts are as follows:

	Motor vehicles £
COST	
At 1 May 2022	153,055
Additions	38,195
Transfer to ownership	(67,309)
At 30 April 2023	<u>123,941</u>
DEPRECIATION	
At 1 May 2022	81,952
Charge for year	21,755
Transfer to ownership	(53,171)
At 30 April 2023	<u>50,536</u>
NET BOOK VALUE	
At 30 April 2023	<u>73,405</u>
At 30 April 2022	<u>71,103</u>

Company

	Freehold property £	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Totals £
COST					
At 1 May 2022	590,824	61,427	-	-	652,251
Additions	-	-	2,696	19,333	22,029
At 30 April 2023	<u>590,824</u>	<u>61,427</u>	<u>2,696</u>	<u>19,333</u>	<u>674,280</u>
DEPRECIATION					
At 1 May 2022	78,775	1,421	-	-	80,196
Charge for year	5,908	1,421	112	2,819	10,260
At 30 April 2023	<u>84,683</u>	<u>2,842</u>	<u>112</u>	<u>2,819</u>	<u>90,456</u>
NET BOOK VALUE					
At 30 April 2023	<u>506,141</u>	<u>58,585</u>	<u>2,584</u>	<u>16,514</u>	<u>583,824</u>
At 30 April 2022	<u>512,049</u>	<u>60,006</u>	<u>-</u>	<u>-</u>	<u>572,055</u>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 30 APRIL 2023****10. FIXED ASSET INVESTMENTS****Company**Shares in
group
undertakings
£**COST**

At 1 May 2022

and 30 April 2023

221,383**NET BOOK VALUE**

At 30 April 2023

221,383

At 30 April 2022

221,383

The group or the company's investments at the Balance Sheet date in the share capital of companies include the following:

Subsidiaries**Priory Mechanical Services Limited**

Registered office:

Nature of business: Plumbing, heating and air conditioning installation

%

Class of shares:

holding

Ordinary

100.00

2023

2022

£

£

Aggregate capital and reserves

1,652,677

1,461,331

Profit for the year

277,513332,190**Priory Environmental Services Limited**

Registered office:

Nature of business: Water Collection, Treatment And Supply

%

Class of shares:

holding

Ordinary

100.00

2023

2022

£

£

Aggregate capital and reserves

165,614

144,687

Profit for the year

20,92731,988

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 30 APRIL 2023****11. STOCKS**

	Group	
	2023	2022
	£	£
Stocks	<u>23,970</u>	<u>22,298</u>

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Company	
	2023	2022	2023	2022
	£	£	£	£
Trade debtors	2,416,453	1,888,059	-	-
Amounts owed by group undertakings	-	-	64,730	86,127
Amounts owed by associates	47,560	154,358	-	-
Other debtors	12,177	11,057	1,018	77
Directors' loan accounts	86,425	87,901	74,786	75,410
Tax	20,581	20,581	20,581	20,581
VAT	148,551	169,394	1,242	3
Prepayments and accrued income	<u>2,352,931</u>	<u>1,491,657</u>	<u>429</u>	<u>370</u>
	<u>5,084,678</u>	<u>3,823,007</u>	<u>162,786</u>	<u>182,568</u>

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Company	
	2023	2022	2023	2022
	£	£	£	£
Hire purchase contracts (see note 15)	14,210	14,597	-	-
Trade creditors	3,201,775	2,876,198	3,235	-
Amounts owed to associates	69,159	167,824	-	-
Tax	173,388	73,353	3,912	-
Social security and other taxes	115,947	147,163	-	906
Other creditors	606,045	7,064	-	-
Directors' loan accounts	108	-	108	396
Accruals and deferred income	<u>80,240</u>	<u>159,574</u>	<u>5,500</u>	<u>9,000</u>
	<u>4,260,872</u>	<u>3,445,773</u>	<u>12,755</u>	<u>10,302</u>

14. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Group	
	2023	2022
	£	£
Hire purchase contracts (see note 15)	<u>57,175</u>	<u>57,854</u>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 30 APRIL 2023**

15. LEASING AGREEMENTS

Minimum lease payments fall due as follows:

Group

	Hire purchase contracts	
	2023	2022
	£	£
Net obligations repayable:		
Within one year	14,210	14,597
Between one and five years	57,175	57,854
	<u>71,385</u>	<u>72,451</u>

16. PROVISIONS FOR LIABILITIES

	Group		Company	
	2023	2022	2023	2022
	£	£	£	£
Deferred tax				
Accelerated capital allowances	<u>39,103</u>	<u>-</u>	<u>11,307</u>	<u>-</u>

Group

	Deferred tax
	£
Movement	39,103
Balance at 30 April 2023	<u>39,103</u>

Company

	Deferred tax
	£
Provided during year	11,307
Balance at 30 April 2023	<u>11,307</u>

17. CALLED UP SHARE CAPITAL

Allotted, issued and fully paid:

Number:	Class:	Nominal value:	2023	2022
			£	£
80	Ordinary	£1	<u>80</u>	<u>80</u>

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 30 APRIL 2023****18. RESERVES****Group**

	Retained earnings £	Capital redemption reserve £	Totals £
At 1 May 2022	2,322,035	20	2,322,055
Profit for the year	296,168		296,168
Dividends	(86,167)		(86,167)
At 30 April 2023	<u>2,532,036</u>	<u>20</u>	<u>2,532,056</u>

Company

	Retained earnings £	Capital redemption reserve £	Totals £
At 1 May 2022	982,023	20	982,043
Profit for the year	83,895		83,895
Dividends	(86,167)		(86,167)
At 30 April 2023	<u>979,751</u>	<u>20</u>	<u>979,771</u>

19. DIRECTORS' ADVANCES, CREDITS AND GUARANTEES

At the balance sheet date the directors owed the group £86,317 (2022: £87,901).

During the year the directors of the group received benefits in kind totalling £534 (2022: £435).

20. RELATED PARTY DISCLOSURES

The company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

Transactions between group entities which have been eliminated on consolidation are not disclosed within the financial statements.

During the year the group paid management fees to associate companies totalling £213,750 (2022: £362,000).

At the balance sheet date the associated companies owed the group £21,599 (2022: £13,466 owed to).

**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 30 APRIL 2023**

21. ULTIMATE CONTROLLING PARTY

The directors control the company by virtue of their majority shareholding.

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.