Report and Accounts

30 November 1997

152 Milton Park

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OX14 45D

Rean No 2360505



II ERNST & YOUNG

DIRECTORS

K C Vander-Hyde D G Doig

SECRETARY

D Wilkins

AUDITORS

Ernst & Young Apex Plaza Reading RG1 1YE

BANKERS

Barclays Bank Plc South Oxon Group Abingdon PO Box 42 Abingdon Oxfordshire OX14 1GU

REGISTERED OFFICE

152 Milton Park Abingdon Oxfordshire OX14 4SD

REGISTERED NUMBER

2360505

DIRECTORS' REPORT

The directors present their report and accounts for the year ended 30 November 1997.

RESULTS AND DIVIDENDS

The results for the period are as set out in the attached accounts. Interim dividends of £150,000 and £600,000 were declared and paid in February 1997 and May 1997 respectively (1996: £350,000). No final dividend is proposed.

PRINCIPAL ACTIVITIES AND REVIEW OF THE BUSINESS

The principal activity of the company continues to be the marketing and distribution of Guardsman products for fabric protection and for the protection and maintenance of upholstered and wooden furniture. The company also acts as an agent in the sale and administration of fabric and furniture protection insurance policies.

FIXED ASSETS

All movements of fixed assets are shown in notes 8 and 9 to the accounts.

DIRECTORS AND THEIR INTERESTS

The directors during the period were as follows:

K C Vander-Hyde

D G Doig

No director holds any interest in the share capital of the company. The directors' interests and options in shares of Lilly Industries Inc are disclosed in the consolidated accounts of that company.

STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE ACCOUNTS

Company law requires the directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those accounts, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDITORS

A resolution to reappoint Ernst & Young as auditors will be put to the members at the Annual General Meeting.

27/4/1998

On behalf of the Board

Director

II ERNST & YOUNG

REPORT OF THE AUDITORS to the members of Guardsman UK Limited

We have audited the accounts on pages 6 to 15 which have been prepared under the historical cost convention and on the basis of the accounting policies set out on page 8.

Respective responsibilities of directors and auditors

As described on page 4 the company's directors are responsible for the preparation of the accounts. It is our responsibility to form an independent opinion, based on our audit, on those accounts and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the accounts.

Opinion

In our opinion the accounts give a true and fair view of the state of the company's affairs as at 30 November 1997 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants Registered Auditor

Reading

29 April 1998.

PROFIT AND LOSS ACCOUNT

for the year ended 30 November 1997

		Year ended	11 months ended
	•	30 November 3	
	λ/	1997	1996
	Notes	£	£
TURNOVER	2	6,687,234	5,094,897
Cost of sales	2	-	(1,487,268)
Gross profit		4,463,492	3,607,629
Distribution expenses		1 262 602	1 000 570
Administration costs		1,262,603 2,517,639	1,002,569 1,902,805
OPERATING PROFIT	3	683,250	702,255
Interest receivable	6	47,456	39,211
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		730,706	741,466
Tax on profit on ordinary activities	7	(215,195)	(287,686)
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION		515,511	453,780
Dividend paid on equity shares	18	(750,000)	(350,000)
Retained (loss)/profit for the year/period		(234,489)	103,780
		 :	

STATEMENT OF RECOGNISED GAINS AND LOSSES
There were no recognised gains and losses other than the profit attributable to members of £515,511 in the year ended 30 November 1997 and £453,780 in the eleven months ended 30 November 1996.

BALANCE SHEET at 30 November 1997

	30 November 30 N 1997		30 November 1996
	Notes	£	£
FIXED ASSETS			
Intangible assets	8		881
Tangible assets	9	250,632	255,298
		250,632	256,179
CURRENT ASSETS			
Stocks	10	220,941	158,148
Debtors	11	2,910,847	1,518,678
Cash at bank and in hand		375,959	1,332,123
		3,507,747	3,008,949
CREDITORS: amounts falling due within one year	12	2,044,695	1,752,187
NET CURRENT ASSETS		1,463,052	1,256,762
TOTAL ASSETS LESS CURRENT LIABILITIES		1,713,684	1,512,941
CREDITORS: amounts falling due after more than one year	13	807,059	371,827
		906,625	1,141,114
CANTELL AND ADDRESS.			<u> </u>
CAPITAL AND RESERVES Called up share capital			
Profit and loss account	15	2,000	2,000
A TOTAL AMA 1055 ACCOUNT	18	904,625	1,139,114
Equity shareholders' funds		906,625	1,141,114
	:		

in 27/4/1998

Director

NOTES TO THE ACCOUNTS

at 30 November 1997

1 ACCOUNTING POLICIES

Accounting convention

The accounts are prepared under the historical cost convention and in accordance with applicable accounting standards.

Cash Flow Statement

The company is a wholly owned subsidiary of Lilly Industries Inc and is included in its consolidated accounts which are publicly available. The directors have taken advantage of the exemption from preparing a cashflow statement in accordance with Financial Reporting Standard No.1 (Revised 1996).

Depreciation

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost or valuation, less estimated residual value of each asset, evenly over its expected useful life, as follows:

Years

Leasehold improvements	10-20
Plant and Equipment	3-10
Furniture	3-10

Stocks

Stocks are stated at the lower of cost and net realisable value. Cost is determined on a first in, first out basis. Net realisable value is based on estimated normal selling price, less further costs expected to be incurred to completion and disposal. Provision is made for obsolete, slow moving or defective items where appropriate.

Deferred taxation

Deferred taxation is provided using the liability method on all timing differences which are expected to reverse in the future without being replaced, calculated at the rate at which it is anticipated the timing differences will reverse.

Foreign currencies

Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated at the rate of exchange ruling at the balance sheet date.

All differences are taken to the profit and loss account.

Leasing commitments

Rentals paid under operating leases are charged to income on a straight line basis over the lease term.

Advertising

Expenditure on literature is accounted for as a prepayment and written off over a period of 12 to 36 months. This reflects the useful life of such literature and the stock items to which it relates.

Warranty costs

The warranty accrual is based on an estimate of future claims within the warranty period outstanding for both current and prior year sales.

Pensions

The company contributes to group personal pension plans. Contributions are charged to the profit and loss account as they become payable.

NOTES TO THE ACCOUNTS

at 30 November 1997

2 TURNOVER

Turnover, which is stated net of value added tax, represents amounts invoiced to third parties. Turnover is attributable to two continuing activities. The primary activity is the marketing and distribution of Guardsman products for fabric protection and for the protection and maintenance of upholstered and wooden furniture. A secondary activity relates to acting as agent in the sale and administration of fabric and furniture protection insurance policies.

Geographical analysis of turnover

	1 EUI	11 months
	ended	ended
	30 November	30 November
	1997	1996
	£	£
UK Rest of Europe	6,643,080	5,057,563
	13,885	12,887
South Africa	29,614	24,447
Australia	655	
	6,687,234	5,094,897

Analysis of turnover by area of activity

In the opinion of the directors, the disclosure of this information would be seriously prejudicial to the interests of the company, hence it has not been disclosed.

3 **OPERATING PROFIT**

This is stated after charging:	Year ended 30 November 1997 £	11 months ended 30 November 1996 £
Auditors' remuneration - audit services - other Depreciation of owned assets Amortisation of intangible fixed assets Operating lease rentals - land and buildings - plant and machinery	12,813 6,527 78,424 881 80,595 57,665	11,700 17,326 38,299 9,512 69,157 47,050

DIRECTORS' REMUNERATION

DIRECTORS REMOVERATION		
	Year ended 30 November 1997 £	11 months ended 30 November 1996 £
Emoluments Company contributions to group personal pension plans	68,245 5,580	77,624 3,662
	73,825	81,286

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Guardsman UK Limited

NOTES TO THE ACCOUNTS

at 30 November 1997

4 DIRECTORS' REMUNERATION (CONTINUED)

The amounts in respect of the highest paid director are as follows:

	Year ended	11 months ended
	30 November	30 November
	1997	1996
	£	£
Emoluments	68,245	56,958
Company contributions paid to group personal pension plans	5,580	3,662
STAFF COSTS		
	Year	11 months
	ended	ended
	30 November 1997	30 November 1996
	1997 £	1996 £
		2
Wages & salaries	755,798	592,862
Social security costs	65,838	51,570
Other pension costs	37,735	20,189
Temporary staff	33,672	28,427
	893,043	693,048
	Year	11 months
	ended	ended
	30 November	30 November
	1997	1996
A romago mumbou of ourselesson desired to the second	<i>No</i> .	No.
Average number of employees during the period: Administration	0	•
Sales	9 36	9
Warehouse	2	23 2
	47	34
INTEREST RECEIVABLE		
INTEREST RECEIVABLE		
	Year	11 months
	ended	ended
	30 November	30 November
	1997	1996
	£	£
Bank deposit interest	47,456	39,211
•		

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Guardsman UK Limited

NOTES TO THE ACCOUNTS

at 30 November 1997

7 TAXATION

The taxation charge is made up as follows:

	Year	11 months
	ended	ended
	30 November	30 November
	1997	1996
	£	£
Based on the profit for the period:		-
Corporation tax at 31%/33%	253,075	256,195
Deferred taxation	(33,958)	118,428
Prior year corporation tax over provided	(3,922)	(86,937)
· · ·	(3,722)	(00,237)
	215,195	287,686
	213,133	207,000
TAVE A RICYTUS SI STEVEN A COMMO		
INTANGIBLE FIXED ASSETS		
. .		£
Cost		
At 1 December 1996 and 30 November 1997		41,500
Amortisation		
At 1 December 1996		40,619
Provided during the period		881
), 20 NT		T-17-1
At 30 November 1997		41,500
NEAL 1		
Net book value		
At 30 November 1997		Nil
N/4 hardamala		
Net book value		
At 1 December 1996		881

The intangible fixed asset represents the cost of a non competition agreement and is being written off over 4 years.

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Guardsman UK Limited

NOTES TO THE ACCOUNTS

at 30 November 1997

9 TANGIBLE FIXED ASSETS

	Leasehold improvements	Furniture	Plant and Equipment	
	£	£	£	
Cost				
At 1 December 1996 Additions	81,102	77,928	251,758	•
Disposals	-	21,197	52,561	73,758
Disposats	-	-	-	-
At 30 November 1997	81,102	99,125	304,319	484,546
Depreciation				
At 1 December 1996	15,824	37,972	101,694	155,490
Charge for the period	8,220	8,610	61,594	-
Disposals	-	-	-	-
A+ 20 November 1007				
At 30 November 1997	24,044	46,582	163,288	233,914
Net book value			***	
At 30 November 1997	57,058	52,543	141,031	250,632
Net book value				
At 1 December 1996	65,278	39,956	150,064	255,298
				
STOCKS				
		30 X	Tovember	30 November
		30 A	1997	1996
			£	£
Raw materials and consumables			90 272	20.172
Finished goods and goods for resale			89,272 131,669	39,163 118,985
				
			220,941	158,148
DEBTORS				
		30 N	lovember	30 November
		3311	1997	1996
			£	£
Trade debtors		1	,679,761	1,274,466
Prepayments and accrued income			145,680	99,185
Other debtors			7,703	8,164
Corporation tax repayable Loan to parent undertaking			31,250	136,863
Amounts receivable from parent undertaking			900,000 146,453	-
Eman Employed		•		-
		2	,910,847	1,518,678

NOTES TO THE ACCOUNTS

at 30 November 1997

12	CREDITORS: amounts falling due within one	year			
			30 N		30 November
				1997 £	1996 £
				~	*
	Trade creditors			266,504	414,204
	Amount payable to parent undertaking			-	74,385
	Other taxes and social security costs Corporation tax			68,236	56,632
	Deferred tax			93,220	168,695
	Accruals and deferred income		1	,381,972	33,958 716,818
	Warranty claims accrual		•	234,763	287,495
				···	
			2	2,044,695	1,752,187
13	CREDITORS: amounts falling due after more	than one year	455.		
			30 N	Vovember	30 November
				1997	1996
				£	£
	Warranty claims accrual			726,903	121,655
	Deferred income			80,156	250,172
				807,059	371,827
14	PROVISION FOR LIABILITIES AND CHA				
	The movements in deferred taxation during the c	urrent and previou	s periods are a	s follows:	
				Year	11 months
				ended	ended
			30 N		30 November
				1997	1996
	Deferred taxation:			£	£
	Balance at 1 December/1 January			(33,958)	84,470
	Transferred to the profit & loss account			(55,550)	01,170
	in respect of the current period			33,958	(118,428)
				Nil	(33,958)
	Deferred taxation provided in the accounts and the	ne amounts not pro	vided are as fo	ollows:	
		•	Provided		Not provided
		1997	1996	1997	1996
		£	£	£	£
	Capital allowances in advance				
	of depreciation	-	39,441	27,066	
	Other timing differences	-	(5,483)	(43,707)	_
		Nil	33,958	(16,641)	Nil
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NOTES TO THE ACCOUNTS

at 30 November 1997

15 SHARE CAPITAL

		Authorised		Allotted, called up and fully paid		
	1997 No	1996 No	1997 £	1996 £		
Ordinary shares of £1 each				2 000		
Ordinary shares of £1 each	2,000	2,000	2,000	2,000		

16 PENSION COMMITMENTS

The company contributes to group personal pension plans for its directors and all employees. The assets of the scheme are held separately from those of the company. The pension cost charged represents contributions payable by the company to the personal pension plans. There was no outstanding balance unpaid at the year end (1996: £nil).

17 OPERATING LEASES

At 30 November 1997, the company had annual commitments under non-cancellable operating leases as set out below:

	Other		Land and buildin	
	1997	1996	1997	1996
	£	£	£	£
Operating leases which expire:				
Within one year	7,291	2,542	2,704	_
Between two and five years	38,474	44,074	79,500	112,000
	45,765	46,616	82,204	112,000

18 RECONCILIATION OF SHAREHOLDERS' FUNDS

	Share capital £	Profit & loss account £	Total £
At 1 January 1996 Profit for the period Dividend	2,000	1,035,334 453,780 (350,000)	1,037,334 453,780 (350,000)
At 1 December 1996 Profit for the year Dividend	2000	1,139,114 515,511 (750,000)	1,141,114 515,511 (750,000)
At 30 November 1997	2,000	904,625	906,625

NOTES TO THE ACCOUNTS

at 30 November 1997

19 ULTIMATE PARENT COMPANY

The largest and smallest group in which the results of Guardsman UK Limited are consolidated is that headed by Lilly Industries Inc a company incorporated in the United States. The consolidated accounts for this group are available to the public and may be obtained from:

Lilly Industries Inc Corporate Office 733 S. West Street Indianapolis Indiana 46225 USA.

20 RELATED PARTY TRANSACTIONS

Related party transactions have not been disclosed as the company is entitled to an exemption under FRS8 as a wholly owned subsidiary.