# Tote Bookmakers Limited

# Annual report and financial statements Registered number 852040 24 September 2017



19/06/2018 COMPANIES HOUSE

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# Company information

Directors of the Company:

F Done

J Haddock (resigned 6th October 2016)
N Barr (appointed 6th October 2016)
M Stebbings (appointed 6th October 2016)

Company Secretary:

M Hamilton

Registered Office:

The Spectrum 56/58 Benson Road

Birchwood Warrington WA3 7PQ

**Auditor:** 

KPMG LLP
1 St Peter's Square
Manchester

M2 3AE

# Strategic report

The directors present their annual strategic report and the audited financial statements for the period ended 24 September 2017.

# Principal activities

The principal activities of the Company continued to be the operation of a retail bookmaking estate trading under the Betfred name. The retail business consists of traditional Licensed Betting Offices (LBOa) situated at locations throughout the UK as well as on approximately two thirds of the UK's 60 racecourses.

#### Results

The profit for the period after taxation was £12,114,000 (2016: £13,058,000).

#### Performance of the business

The number of betting shops operating at 24 September 2017 was 413 (2016: 423). The estate is constantly being monitored and shops are opened and closed when management feel it is necessary to do so.

The operating profit in the period of £17.2m (2016: £17.1m) is after goodwill amortisation of £10.7m (2016: £11.0m).

The directors do not recommend a dividend for the year (2016: Enil).

## Key performance indicators

The Company's key financial performance indicators carefully monitored by the senior management team

£'000		
	2017	2016
Amounts wagered	2,650,045	2,620,840
Turnover	138,752	141,194
Gross profit	108,595	110,306
Operating profit	17,230	17,053

## Principal risks and uncertainties

The board and senior management team routinely monitor the risks that the business faces in its day to day operations and appropriate actions are taken to mitigate these risks. The following risks are considered pertinent to the business:

# General economic risk

As with any other bookmaker the Company is susceptible to the risk of an economic downtum adversely affecting disposable income. Management monitors the situation closely and makes special offers to customers as appropriate.

## Competitor risk

The Company faces competition in the main from other bookmakers, betting exchanges and internet gambling providers. Betting exchanges compete aggressively in that the prices offered are usually more favourable than those offered by traditional bookmakers. Management considers the commercial drivers of all the betting markets with its pricing in the light of this competition.

# Strategic report (continued)

# Bookmaking risk

The risk of incurring large losses on bets due to incorrect pricing is mitigated by the Company placing upper limits on bets, monitoring customers' betting patterns and using the latest information services available.

#### Regulatory risk

The regulatory, legislative and fiscal environment under which the Company operates can change at short notice, leading to additional costs of compliance. The board and senior management monitor this risk closely to ensure that the developments are known about and managed at the earliest opportunity.

#### Currency risk

Although primarily a sterling cash business the Company is exposed, to a limited extent, to the financial risks resulting from movements in foreign currency exchange rates. Whilst transactions in foreign currencies are not considered to be of a significant level the board would consider foreign exchange loss mitigation tools if necessary. It has not been considered necessary to date.

#### Liquidity risk

In order to maintain liquidity and to ensure that sufficient funds are available for expansion of the business and other future developments, the Company uses a mixture of debt finance.

#### Legislative risk

The gaming industry is particularly susceptible to legislative changes specifically in regard to taxation laws and rates, planning permission on new and existing stores, licensing regulations and changes in general government attitudes towards gaming.

#### Fraud risk

The company is particularly susceptible to potentially fraudulent activity from customers including money laundering due to the high levels of cash transacting across the business. The company has established policies and procedures in place with specific personnel focussed on detecting and deterring this sort of activity. This includes a newly appointed Chief Compliance Officer and a Money Laundering Reporting Officer. Despite these policies and procedures, which the company continually strives to improve, the company is always susceptible to this risk which could lead to future liabilities.

By order of the board

M Hamilton
Company Secretary

1 Hayeto-

Date: 23/02/18

The Spectrum
56-58 Benson Road
Birchwood
Warrington
Cheshire
WA3 7PO

# Directors' report

## Directors

The directors who served the Company during the period were as follows:

F Done
J Haddock (resigned 6th October 2016)
N Barr (appointed 6th October 2016)
M Stebbings (appointed 6th October 2016)

#### Political and charitable donations

The Company made no political or charitable donations or incurred any political expenditure during either the current or preceding year.

## Disclosure of information to auditor

The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's auditor is unaware; and each director has taken all the steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

# Auditor

Pursuant to Section 487 of the Companies Act 2006, the auditor will be deemed to be reappointed and KPMG LLP will therefore continue in office.

By order of the board

M Hamilton Company Secretary

Il Hacita

Date: 23/02/18

The Spectrum 56-58 Benson Road Birchwood Warrington Cheshire WA3 7PQ

# Statement of directors' responsibilities in respect of the strategic report, the directors' report and the financial statements

The directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK accounting standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- assess the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the company or to cease
  operations, or have no realistic alternative but to do so.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.



KPMG LLP

1 St Peter's Square Manchester M2 3AE United Kinadom

# Independent auditor's report to the members of Tote Bookmakers Limited

We have audited the financial statements of Tote Bookmakers Limited for the period ended 24th September 2017 which comprise the Profit and loss account and other comprehensive income, the Balance sheet, the Statement of changes in equity and the and related notes, including the accounting policies in note 1.

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 24th September 2017 and of its profit for the period then ended;
- have been properly prepared in accordance with UK accounting standards, including PRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with international Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the company in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

# Going concern

We are required to report to you if we have concluded that the use of the going concern basis of accounting is inappropriate or there is an undisclosed material uncertainty that may cast significant doubt over the use of that basis for a period of at least twelve months from the date of approval of the financial statements. We have nothing to report in these respects.

## Strategic report and directors' report

The directors are responsible for the strategic report and the directors' report. Our opinion on the financial statements does not cover those reports and we do not express an audit opinion thereon.

Our responsibility is to read the strategic report and the directors' report and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- we have not identified material misstatements in the strategic report and the directors' report;
- in our opinion the information given in those reports for the financial year is consistent with the financial statements; and
- in our opinion those reports have been prepared in accordance with the Companies Act 2006.

# Independent auditor's report to the members of Tote Bookmakers Limited (continued)

#### Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

We have nothing to report in these respects.

#### Directors' responsibilities

As explained more fully in their statement set out on page 5, the directors are responsible for: the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the PRC's website at www.frc.org.uk/auditorsresponsibilities.

#### The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Stuart Burdass (Senior Statutory Auditor)

for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants
One St Peter's Square

Manchester M2 3AE

Date:

27/02/18

# Profit and loss account and other comprehensive income for the period ended 24 September 2017

	Note	2017 £000	2016 £000
Amounts wagered		2,650,045	2,620,840
Turnover	2	138,752	141,194
Betting duty Machino gaming duty Statutory betting levy	:	(7,825) (20,448) (1,884)	(8,749) (19,857) (2,282)
Gross profit Administrative expenses – before goodwill amortisation Administrative expenses – goodwill amortisation Other operating income	. 3	108,595 (80,997) (10,713) 345	110,306 (82,577) (11,018) 342
Operating profit Interest receivable and similar income Interest payable and similar expenses	3-6 7 8	17,230	17,053 5 (78)
Profit before taxation Tax on profit	9	17,163 (5,049)	16,980 (3,922)
Profit after taxation		12,114	13,058
Other comprehensive income /		•	
Total comprehensive income for the financial period		12,114	13,058

The notes on pages 11 to 26 form an integral part of these financial statements.

# Balance sheet

at 24 September 2017					
•	Note	2017	2017	2016	2016
		£000	£000	£000	£000
Fixed assets			•		
Intangible assets Tangible assets	10 11		49,038 8,247		59,751 9,458
imigiore assers			G) 84 /		7,730
			57,285		69,209
Current assets			,		•
Stock		4		4	
Debtors due within one year	12	129,219		74,517	
Cash at bank		1,854		1,894	
		131,077		76,415	
Creditors: amounts falling due within one year	13	(120,410)		(90,057)	
Net current assets/(liabilities)			10,667		(13,642)
Total assets less current liabilities			67,952		55,567
Provisions for ilabilities	16		(3,079)		(2,808)
r to appoint for Humunitos			(5,017)		<del></del>
Net assets			64,873		52,759
					C.125554F00
Capital and reserves					
Called up equity share capital	18		50		50
Profit and loss account			64,823		52,709
Oha ahatta h Garda			64.073		62.750
Shareholder's funds			64,873		52,759
			<u> </u>		

These financial statements were approved by the board of directors and were signed on its behalf by:

Moor N Barr Director

Date: 23/02/18

Registration number: 852040

The notes on pages 11 to 26 form an integral part of these financial statements.

# Statement of changes in equity for the period ended 24 September 2017

Called up share capital £000	Profit & Loss account £000	Total Shareholder Equity £000
50	39,651	39,701
•	13,058	13,058
•	13,058	13,058
50	52,709	52,759
Called up share capital £009	Profit & Loss account £000	Total Shareholder Equity £000
50	52,709	52,759
•	12,114	12,114
	12,114	12,114
50	64,823	64,873
	share capital £000  50  Called up share capital £000  50	share capital account £000  50 39,651  - 13,058  - 13,058  50 52,709  Called up share capital £000  50 52,709  - 12,114  - 12,114  50 64,823

The notes on pages 11 to 26 form an integral part of these financial statements.

#### Notes

(forming part of the financial statements)

## Accounting policies

Tote Bookmakers Limited (the "Company") is a company limited by shares and incorporated and domiciled in the UK.

These financial statements were prepared in accordance with Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland ("FRS 102") as issued in August 2014. The amendments to FRS 102 issued in July 2015 and effective immediately have been applied. The presentation currency of these financial statements is sterling. All amounts in the financial statements have been rounded to the nearest £1,000.

The Company's ultimate parent undertaking, Betfred Group Limited includes the Company in its consolidated financial statements. The consolidated financial statements of Betfred Group Limited are prepared in accordance with FRS 102 and are publicly available. In these financial statements, the Company is considered to be a qualifying entity (for the purposes of this FRS) and has applied the exemptions available under FRS 102 in respect of the following disclosures:

- · Reconciliation of the number of shares outstanding from the beginning to end of the period;
- · Cash flow statement and related notes; and
- Key management personnel compensation.

The accounting policies set out below have, unless otherwise stated, been applied consistently to all periods presented in these financial statements.

#### 1.2 Measurement convention

The financial statements are prepared on the historical cost basis.

#### 1.3 Going concern

The directors are required to assess whether the Company has adequate resources to continue in operational existence for the foreseeable future. The directors have considered the future profitability of the Company and its ability to continue as a going concern, and have prepared profit and cash flow forecasts into the future, sensitised for reasonably possible changes in trading performances. Based on these projections, the directors are satisfied that, for the foreseeable future and at least 12 months from the date of signing these accounts, the Company can meet its projected working capital requirements and consequently, the financial statements have been prepared on a going concern basis. The directors have received a confirmation from its ultimate parent undertaking that it will provide support to the Company for at least 12 months from the date of these financial statements to allow the Company to meet its liabilities as they fall due.

## 1.4 Classification of financial instruments issued by the Company

In accordance with FRS 102.22, financial instruments issued by the Company are treated as equity only to the extent that they meet the following two conditions:

- (a) they include no contractual obligations upon the company to deliver cash or other financial assets or to exchange financial assets or financial liabilities with another party under conditions that are potentially unfavourable to the company; and
- (b) where the instrument will or may be settled in the company's own equity instruments, it is either a non-derivative that includes no obligation to deliver a variable number of the company's own equity instruments or is a derivative that will be settled by the company's exchanging a fixed amount of cash or other financial assets for a fixed number of its own equity instruments.

To the extent that this definition is not met, the proceeds of issue are classified as a financial liability. Where the instrument so classified takes the legal form of the company's own shares, the amounts presented in these financial statements for called up share capital and share premium account exclude amounts in relation to those shares.

# 1.5 Basic financial instruments

Trade and other debtors / creditors

Trade and other debtors are recognised initially at transaction price less attributable transaction costs. Trade and other creditors are recognised initially at transaction price plus attributable transaction costs. Subsequent to initial recognition they are measured at amortised cost using the effective interest method, less any impairment losses in the case of trade debtors. If the arrangement constitutes a financing transaction, for example if payment is deferred beyond normal business terms, then it is measured at the present value of future payments, discounted at a market rate of interest for a similar debt instrument.

Interest-bearing borrowings classified as basic financial instruments

Interest-bearing borrowings are recognised initially at the present value of future payments, discounted at a market rate of interest. Subsequent to initial recognition, interest-bearing borrowings are stated at amortised cost using the effective interest method, less any impairment losses.

## 1.6 Other financial instruments

Financial instruments not considered to be Basic financial instruments (Other financial instruments)

Other financial instruments not meeting the definition of Basic Financial Instruments are recognised initially at fair value. Subsequent to initial recognition other financial instruments are measured at fair value with changes recognised in profit or loss except as follows:

- investments in equity instruments that are not publicly traded and whose fair value cannot otherwise be measured reliably shall be measured at cost less impairment; and
- hedging instruments in a designated hedging relationship shall be recognised as set out below.

Derivative financial instruments and hedging

Derivative financial instruments are recognised at fair value. The gain or loss on re-measurement to fair value is recognised immediately in profit or loss.

# 1.7 Tangible fixed assets

Tangible fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses.

Where parts of an item of tangible fixed assets have different useful lives, they are accounted for as separate items of tangible fixed assets, for example land is treated separately from buildings.

Leases in which the Company assumes substantially all the risks and rewards of ownership of the leased asset are classified as finance leases. All other leases are classified as operating leases. Leased assets acquired by way of finance lease are stated on initial recognition at an amount equal to the lower of their fair value and the present value of the minimum lease payments at inception of the lease, including any incremental costs directly attributable to negotiating and arranging the lease. At initial recognition a finance lease liability is recognised equal to the fair value of the leased asset or, if lower, the present value of the minimum lease payments. The present value of the minimum lease payments is calculated using the interest rate implicit in the lease. Lease payments are accounted for as described at 1.14 below.

The Company assesses at each reporting date whether tangible fixed assets (including those leased under a finance lease) are impaired.

Depreciation is charged to the profit and loss account on a straight-line basis over the estimated useful lives of each part of an item of tangible fixed assets. Leased assets are depreciated over the shorter of the lease term and their useful lives. Land is not depreciated. The depreciation is calculated as follows:

Freehold buildings - 2% per annum

Leasehold buildings - Period of the lease

Plant, machinery and computer equipment - 33.3% per annum

Fixtures and fittings - 10% per annum

Motor vehicles - 25% per annum

Office equipment - 15% per annum

Alterations to premises - 4% to 10% per annum

Depreciation methods, useful lives and residual values are reviewed if there is an indication of a significant change since last annual reporting date in the pattern by which the Company expects to consume an asset's future economic benefits.

# 1.8 Intangible assets, goodwill and negative goodwill

## Goodwill

Purchased goodwill (representing the excess of the fair value of the consideration given over the fair value of the separable net assets acquired) in respect of acquisitions is capitalised. Positive goodwill is amortised to nil by equal annual instalments over its estimated useful life.

# Amortisation

Amortisation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Goodwill - up to 20 years

#### 1 Accounting policies (continued)

# 1,9 Impairment excluding stocks and deferred tax assets

Financial assets (including trade and other debtors)

A financial asset not carried at fair value through profit or loss is assessed at each reporting date to determine whether there is objective evidence that it is impaired. A financial asset is impaired if objective evidence indicates that a loss event has occurred after the initial recognition of the asset, and that the loss event had a negative effect on the estimated future cash flows of that asset that can be estimated reliably.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the asset's original effective interest rate. For financial instruments measured at cost less impairment an impairment is calculated as the difference between its carrying amount and the best estimate of the amount that the Company would receive for the asset if it were to be sold at the reporting date. Interest on the impaired asset continues to be recognised through the unwinding of the discount. Impairment losses are recognised in profit or loss. When a subsequent event causes the amount of impairment loss to decrease, the decrease in impairment loss is reversed through profit or loss.

#### Non-financial assets

The carrying amounts of the Company's non-financial assets, other than stocks and deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets (the "cash-generating unit"). The goodwill acquired in a business combination, for the purpose of impairment testing is allocated to cash-generating units, or ("CGU") that are expected to benefit from the synergies of the combination. For the purpose of goodwill impairment testing, if goodwill cannot be allocated to individual CGUs or groups of CGUs on a non-arbitrary basis, the impairment of goodwill is determined using the recoverable amount of the acquired entity in its entirety, or if it has been integrated then the entire entity into which it has been integrated.

An impairment loss is recognised if the carrying amount of an asset or its CGU exceeds its estimated recoverable amount. Impairment losses are recognised in profit or loss. Impairment losses recognised in respect of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to the units, and then to reduce the carrying amounts of the other assets in the unit (group of units) on a pro rata basis.

An impairment loss is reversed if and only if the reasons for the impairment have ceased to apply.

Impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

#### Accounting policies (continued)

# 1.10 Research and development

Expenditure on research activities is recognised in the profit and loss account as an expense as incurred.

Expenditure on development activities may be capitalised if the product or process is technically and commercially feasible and the Company intends and has the technical ability and sufficient resources to complete development, future economic benefits are probable and if the Company can measure reliably the expenditure attributable to the intangible asset during its development. Development activities involve design for, construction or testing of the production of new or substantially improved products or processes. The expenditure capitalised includes the cost of materials, direct labour and an appropriate proportion of overheads and capitalised borrowing costs. Other development expenditure is recognised in the profit and loss account as an expense as incurred. Capitalised development expenditure is stated at cost less accumulated amortisation and less accumulated impairment losses.

#### 1.11 Employee benefits

Defined contribution plans and other long term employee benefits

A defined contribution plan is a post-employment benefit plan under which the Company pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognised as an expense in the profit and loss account in the periods during which services are rendered by employees.

#### Termination benefits

Termination benefits are recognised as an expense when the Company is demonstrably committed, without realistic possibility of withdrawal, to a formal detailed plan to either terminate employment before the normal retirement date, or to provide termination benefits as a result of an offer made to encourage voluntary redundancy. Termination benefits for voluntary redundancies are recognised as an expense if the Company has made an offer of voluntary redundancy, it is probably that the offer will be accepted, and the number of acceptances can be estimated reliably. If benefits are payable more than 12 months after the reporting date, then they are discounted to their present value.

# 1.12 Provisions

A provision is recognised in the balance sheet when the Company has a present legal or constructive obligation as a result of a past event, that can be reliably measured and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are recognised at the best estimate of the amount required to settle the obligation at the reporting date.

Where the Company enters into financial guarantee contracts to guarantee the indebtedness of other companies within its group, the Company treats the guarantee contract as a contingent liability until such time as it becomes probable that the Company will be required to make a payment under the guarantee.

#### 1.13 Turnover

Amounts wagered does not represent the statutory revenue measure and comprise the gross takings receivable from customers in respect of individual bets placed in the Company's Licensed Betting Offices (LBOs). Winnings re-staked prior to being withdrawn from Fixed Odds Betting Terminals are grossed up into amounts wagered.

Turnover is measured at the fair value of the consideration received or receivable from customers being the net of amounts wagered less amounts paid or payable to winning customers.

The Company also acts as an affiliate of the Totepool and recognises commission on Totepool bets placed in the Company's LBOs.

## 1 Accounting policies (continued)

## 1.14 Expenses

#### Operating lease

Payments (excluding costs for services and insurance) made under operating leases are recognised in the profit and loss account on a straight-line basis over the term of the lease unless the payments to the lessor are structured to increase in line with expected general inflation; in which case the payments related to the structured increases are recognised as incurred. Lease incentives received are recognised in profit and loss over the term of the lease as an integral part of the total lease expense.

#### Finance lease

Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding liability using the rate implicit in the lease. The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability. Contingent rents are charged as expenses in the periods in which they are incurred.

Interest receivable and Interest payable

Interest payable and similar charges include interest payable, finance leases recognised in profit or loss using the effective interest method and unwinding of the discount on provisions.

Other interest receivable and similar income include interest receivable on funds invested.

Interest income and interest payable are recognised in profit or loss as they accrue, using the effective interest method.

#### 1.15 Taxation

Tax on the profit or loss for the year comprises current and deferred tax. Tax is recognised in the profit and loss account except to the extent that it relates to items recognised directly in equity or other comprehensive income, in which case it is recognised directly in equity or other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the period, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous periods.

Deferred tax is provided on timing differences which arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in the financial statements. The following timing differences are not provided for: differences between accumulated depreciation and tax allowances for the cost of a fixed asset if and when all conditions for retaining the tax allowances have been met; and differences relating to investments in subsidiaries, to the extent that it is not probable that they will reverse in the foreseeable future and the reporting entity is able to control the reversal of the timing difference. Deferred tax is not recognised on permanent differences arising because certain types of income or expense are non-taxable or are disallowable for tax or because certain tax charges or allowances are greater or smaller than the corresponding income or expense.

Deferred tax is provided in respect of the additional tax that will be paid or avoided on differences between the amount at which an asset (other than goodwill) or liability is recognised in a business combination and the corresponding amount that can be deducted or assessed for tax. Goodwill is adjusted by the amount of such deferred tax.

Deferred tax is measured at the tax rate that is expected to apply to the reversal of the related difference, using tax rates enacted or substantively enacted at the balance sheet date. Deferred tax balances are not discounted.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that is it probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

# 2 Turnover

The turnover and profit before tax are attributable to betting operations via retail outlets. New retail outlets are opened and/or purchased in accordance with the nature of the business. These are not considered to be acquisitions. All turnover originates from the United Kingdom.

# 3 Other operating income

2 Other obergring meante		
	2017 £000	2016 £000
Rental income Other income receivable Net guin on disposal of fixed assets	292 32 21	302 40
	345	342
4 Expenses and auditor's remuneration		
Included in profit/loss are the following:	2017 £000	2016 £000
Impairment of tangible assets Reversal of impairment of tangible fixed assets Depreciation of tangible fixed assets Amortisation of intangible assets Operating lease land & buildings	20 (167) 3,229 10,713 7,159	191 (201) 3,655 11,018 7,214
Auditor's remuneration:	2017 £000	2016 £000
Auditor's remuneration - audit of the financial statements	50	45

5 Employee numbers and costs		
The average number of staff working for the Company during the financial period		
	2017 No.	2016 No.
		NG.
Number of office, management and sales staff	1,298	1,576
The aggregate payroll costs of the above were:		
	2017	2016
	£000	0003
Wages and salaries	31,927	32,261
Social security costs	1,965 209	1,896 204
Other pension costs		207
	34,101	34,361
6 Directors' remuneration		
The directors' aggregate emoluments in respect of qualifying services were:		•
	2017	2016
	£000	£000
Aggregate emoluments	187	228
Company contributions to money purchase pension schemes	13	11
	200	239
The aggregate emoluments of the highest paid director were £74,000 (2016: £142,000) a	nd company pension contrib	unions of fall
(2016: £11,000) were made to a money purchase scheme on his behalf.	nta company penaton contan	
The number of directors who accrued benefits under company pension schemes	s was as follows:	•
The timeton or angalato title manage paratric mister comband beinger patiente.	2017	2016
	No.	No.
Money purchase scheme	2	ı
	-	

7 Other interest receivable and similar	income			
			2017 £000	2016 £000
Other interest receivable			-	5
8 Interest payable and similar expense	8			
			2017 £000	2016 £000
Unwinding of discount on provisions Other interest			56 11	78
Total other interest payable and similar expenses			67	78
9 Taxation  Total tax expense recognised in the profit and lo	ess account, other com	prehensive incor	ne and equity	
	2017 £000	2017 £000	2016 £000	2016 £000
Current tax Current tax on income for the period Adjustments in respect of prior periods	5,214 99		4,251 (35)	
Total current tax		5,313		4,216
Deferred tax (see note 15) Origination and reversal of timing differences	(257)		(287)	
Change in tax rate Adjustments in respect of prior periods	(7)		(23) 16	
Total deferred tax		(264)		(294)
Total tax		5,049		3,922

# 9 Taxation (continued)

Reconciliation of effective tax rate   2017   2016   2000   £0000	y laxadon (continuea)						
Recognised in Profit and loss account    Current tax   Deferred tax   Total tax   Current tax   Deferred tax   Total tax							
Recognised in Profit and loss account	/						
Reconciliation of effective tax rate   \$5,313   (264)   5,049   4,216   (294)   3,922		Current tax	Deferred tax	Total tax	Current tax	Deferred tax	. Total tax
Reconciliation of effective tax rate   2017   2016   2000   £0000	_	5,313	(264)	5,049	4,216	(294)	3,922
Profit for the period   12,114   13,058   Total tax expense   5,049   3,922	Total tax	5,313	(264)	5,049	4,216	(294)	3,922
Profit excluding taxation 17,163 16,980  Tax using the UK corporation tax rate of 19.5% (2016: 20%) 3,347 3,396  Reduction in tax rate on deferred tax balances 36 25  Non-deductible expenses 1,574 1,665  Group rollof for nil consideration (1,149)  Under / (over) provided in prior periods 92 (19)	Profit for the period	rate				£000 12,114	2016 £000 13,058
Tax using the UK corporation tax rate of 19.5% (2016: 20%)  Reduction in tax rate on deferred tax balances  Non-deductible expenses  Group relief for nil consideration  Under/(over) provided in prior periods  3,347  3,396  25  1,574  1,669  (1,149  (1,149)	Total tax expense					·	3,922
Reduction in tax rate on deferred tax balances  Non-deductible expenses  Group rollof for nil consideration  Under/(over) provided in prior periods  36 25 1,574 1,669 61,149 61,149	Profit excluding taxation					17,163	16,980
Reduction in tax rate on deferred tax balances  Non-deductible expenses 1,574 1,669 Group rollof for nil consideration Under/(over) provided in prior periods 92 (19	Tax using the UK corporation tax	rate of 19.5%	(2016: 20%)			3,347	3,396
Group relief for nil consideration Under/(over) provided in prior periods  - (1,149 92 (19						36	25
Group rollof for nil consideration Under/(over) provided in prior periods  - (1,149	Non-deductible expenses					1,574	1,669
Under/(over) provided in prior periods 92 (19						•	(1,149)
Total tax expense included in profit or loss 5,049 3,922		eriods				92	(19)
	Total tax expense included in prof	it or loss				5,049	3,922

A reduction in the UK corporation tax rate from 20% to 19% (effective from 1 April 2017) and to 18% (effective 1 April 2020) were substantively enacted on 26 October 2015, and an additional reduction to 17% (effective 1 April 2020) was substantively enacted on 6 September 2016. This will reduce the company's future current tax charge accordingly. The deferred tax asset at 24 September 2017 has been calculated based on these rates.

# 10 Intangible fixed assets and goodwill

Goodwiil £000
130,693
130,693
70,942 10,713
81,655
<del>Name Andrews and the Second Conference of the C</del>
59,751
49,038

During the period the Directors considered if there were any indicators of impairment of goodwill or other intangible assets. No indicators of impairment were identified.

# 11 Tangible fixed assets

	Properties £000	Alterations to premises £000	Fixtures & fittings £000	Plant, machinery & equipment £000	Office equipment & motor vehicles £000	Total £000
Cost			*****	2700	2000	
At 25 September 2016	4,096	30,099	13,373	24,654	1,412	73,634
Additions	•	836	196	893	-	1,925
Disposals		(301)	(36)	(227)	•	(564)
At 24 September 2017	4,096	30,634	13,533	25,320	1,412	74,995
					,	
Depreciation						
At 25 September 2016	3,184	27,437	10,745	21,509	1,301	64,176
Charge for the period	67	975	623	1,453	111	3,229
Disposals	•	(290)	(22)	(198)	-	(510)
Impairment of assets	•	(14)	(8)	42	•	20
Reversal of impairment		(54)	(105)	(8)	•	(167)
At 24 September 2017	3,251	28,054	11,233	22,798	1,412	66,748
Net book value						
At 25 September 2016	912	2,662	2,628	3,145	111	9,458
At 24 September 2017	845	2,580	2,300	2,522	•	8,247
		وجاناك جدد			-	<del></del>

# 11 Tangible fixed assets (continued)

The net book value of equipment includes an amount of £nil (2016: £nil) in respect of assets held under finance leases. Depreciation on these assets in the current period was £nil (2016: £317,000).

The net book value of	properties comprises:
-----------------------	-----------------------

	2017 £000	2016 £000
Freeholds Long leaseholds (over 50 years) Short leaseholds	547 273 25	565 314 33
•		
Total property	845	912

Fixed and floating charges are held over the assets of the Company, and the wider Group by the Group's bankers (see note 20).

Contracted, but not accrued, capital commitments at 24 September 2017 were £nil (2016: £nil).

## 12 Debtors

	2017 £000	2016 £000
Amounts owed by group undertakings Other debtors Prepayments and accrued income Deferred tax asset (note 15)	125,426 1,026 2,347 420	69,693 1,423 3,244 157
	129,219	74,517
All the above debtors are due within one year.		******
13 Creditors: amounts failing due within one year		
	2017 £000	2016 £000
Trade creditors - amounts payable to winning customers Amounts due to group undertakings Corporation tax Other taxation and social security Obligations under finance leases (see note 14) Other creditors Accruals and deferred income	1,068 108,196 2,573 7,305 - 382 886	1,160 78,366 1,643 7,013 192 677 1,006
	120,410	90,057

Hire purchase agreement creditors are secured on the assets to which the finance relates.

# Interest-bearing loans and borrowings

This note provides information about the contractual terms of the Company's interest-bearing loans and borrowings, which are measured at amortised cost.

	2017	2016
	£000	0003
Creditors falling due more than one year		
Finance lease liabilities	•	•
•		<del>Trus-a-laust</del>
	•	•
Creditors falling due within less than one year		
Finance lease liabilities	• '	192
	<del></del>	***************************************
	•	192
	West of the same of	tion a season name
•		
15 Deferred tax assets		

Deferred tax assets and liabilities are attributable to the following:

	Assets 2017 £000	Assets 2016 £000	Liablilties 2017 £000	Liabilities 2016 £000	Net 2017 £000	Net 2016 £000
Accelerated capital allowances	420	157	`•	•	420	157
						Partie and and

## 16 Provisions

	Dilapidation provision £000	Onerous lease provision £000	Total £000
Balance at 25 September 2016	920	1,888	2,808
Provisions made during the period	90	811	901
Provisions used during the period	(146)	(539)	(685)
Unwinding of discounted amount	•	55	55
Balance at 24 September 2017	864	2,215	3,079

The onerous lease provision is in relation to loss making shops within the Company shop profile. An associated impairment has been recorded in relation to assets dedicated to these contracts.

The dilapidation provision is associated with the Company's retail estate.

# 17 Employee Benefits

The Company's employees are members of a group wide defined benefit pension plan. As there is no contractual agreement or stated group policy for charging the net defined benefit cost of the plan to participating entities, the net defined benefit cost of the pension plan and the net defined benefit liability are recognised fully by the Company which is legally responsible for the plan, which is Tote (Successor Company) Limited, another member of the group.

# 18 Capital and reserves

Called up share capital

	2017 £000	2016 £000
Allotted, called up and fully paid 50,000 ordinary shares of £1.00 each	50	50

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company.

# 19 Commitments and contingencies

Commitments under operating leases:

Non-cancellable operating lease rentals are payable as follows:

	2017 £000	2016 £000
Land and buildings Within one year Between one and five years More than five years	5,383 16,355 7,002	5,880 18,059 9,256
	28,740	33,195
Other	•	
Within one year	1,304	1,170
Between one and five years	1,181	2,239
More than five years		•
	2,485	3,409
	<del></del>	CONTRACTOR OF THE PERSON NAMED IN COLUMN 1

#### Contingencies:

The Company is an obligor to a wider group banking arrangement and, as such, has entered into a cross guarantee in respect of the borrowings of the Betfred group of companies, headed by Betfred Group Limited. In addition the Company's assets are secured by a number of fixed and floating charges held by the financing parties of the banking arrangement. At 24 September 2017 the net debt position of the Group under the unlimited cross-guarantee arrangement was £87,508,000 (2016: £50,922,000).

#### 20 Investments

The Company's subsidiaries are all dormant, their trade having been transferred to the Company from acquisition.

£000

Carrying value at 24 September 2017 and 25 September 2016

The companies in which the Company's interest at the period end is more than 20% are as follows:

Registered office address Principal Class and Percentage of Shares held

Subsidiary undertakings
Tote Course Limited

The Spectrum, 56-58 Benson Road, Birchwood, Warrington, Cheshire, WA3 7PQ Dormant 80% ordinary

#### 21 Ultimate Parent Company and parent company of larger group

The Company is a subsidiary undertaking of Tote (Successor Company) Limited which is a subsidiary undertaking of Lightcatch Limited. Betfred Group Limited owns 100% of the share capital of Lightcatch Limited and is the ultimate parent of the Company. The ultimate controlling party is the Done family.

The largest group in which the results of the Company are consolidated is that headed by Betfred Group Limited, registered office address The Spectrum, 56-58 Benson Road, Birchwood, Warrington, WA3 7PQ. The smallest group in which they are consolidated is that headed by Lightcatch Limited, registered office address The Spectrum, 56-58 Benson Road, Birchwood, Warrington, WA3 7PQ. The consolidated financial statements of these groups are available to the public and may be obtained from The Spectrum, 56-58 Benson Road, Birchwood, Warrington, WA3 7PQ.

# 22 Accounting estimates and judgements

Key sources of estimation uncertainty

The Group is party to a number of leases on properties that are no longer required for trading. Judgement is applied in determining whether leases are onerous. Whilst every effort is made to profitably sub-let these properties, it is not always possible to do so. Where a lease is onerous to the Group, a provision is established for the difference between amounts contractually psyable to the landlord and amounts contractually receivable from the tenant (if any). In addition, provisions exist for the expected future dilapidation cost on leasehold properties and the expected future costs of removing asbestos from leasehold properties. The Directors consider that their estimates are appropriate.