Annual Report and Financial Statements
Year Ended
31 December 2018

Company Number 769438

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| | | <u>,,,,</u> |
| Director | J Butt | • |
| Company secretary | P J Bass | |
| Registered number | 769438 | |
| Registered office | 77 High Street Lyndhurst Hampshire SO43 7PB | |
| Independent auditors | BDO LLP Arcadia House Maritime Walk Ocean Village Southampton SO14 3TL | |

Group Strategic Report For the Year Ended 31 December 2018

The director presents his strategic report together with the audited financial statements for the year ended 31 December 2018.

Principal activities, review of business and future developments

The principal activity of the group is the sale and maintenance of Ferrari and Maserati vehicles. The principal activity of the company is the rental of property.

The group's profitability has remained in keeping with expectations with turnover for year amounting to £45,919,677 (2017 - £38,393,853) and gross profit being £4,132,629 (2017 - £3,717,494). May 2018 marked the official opening of the new dedicated Ferrari Aftersales and Classiche centre and the board is pleased to report increased turnover in the Aftersales and Parts department in line with expectations, and this is expected to contribute further to the group performance in the years ahead.

Following the 2017 Ferrari Aftersales Dealer of the Year worldwide award, Meridien Modena was awarded the overall accolade "Worldwide Ferrari Dealer of the Year 2018" at the Ferrari dealer conference and look forward to the new SF90 hybrid and F8 Tributo models announced in the first half of 2019.

The directors continue to monitor all aspects of the business and costs within the group and continue to review opportunities as they arise.

There are no planned changes to the group's activities in 2019.

Key performance indicators

| | 2018 | 2017 | Method of calculation |
|-----------------------------|-------|-------|---|
| Return on sales (%) | 2.7 | 3.3 | Profit before tax divided by turnover |
| Gross margin (%) | 9.0 | 9.7 | Gross profit divided by turnover |
| Capital expenditure (£'000) | 1,061 | 1,589 | Investment in capital items in the year |
| Movement in cash (£'000) | 1,317 | (753) | Net increase/(decrease) in cash |
| Average number of employees | 56 | 51 | Average number taken from payroll |

The board also monitors non-financial key performance indicators, which include: Customer satisfaction, as measured by independent third parties Employee turnover and absences

Review of financial position

As a result of the profits and comprehensive income for the year the group's net assets have increased by 11% to £11.8m. Net current assets have increased by £656k to £5.5m.

The overall net cash position has increased as a result of the group's profit for the year and working capital management. The cash position is reviewed daily by management.

Group Strategic Report (continued) For the Year Ended 31 December 2018

Principal risks and uncertainties

The group finances its operations through a mixture of retained profits, bank loans and overdrafts, stocking loans and various other items such as trade debtors and trade creditors that arise directly from its operations. The main purpose of these financial instruments is to raise finance for the group's operations. The main risks arising from the group's financial instruments are interest rate risk and liquidity risk. The directors review and agree policies for managing each of these risks and they are summarised below. The policies have remained unchanged from previous periods.

Interest rate risk

The group's exposure to interest rate fluctuations on its borrowing is managed by the use of both fixed and floating facilities.

Liquidity risk

The group seeks to manage liquidity risk by ensuring sufficient liquidity is available to meet foreseeable needs and to invest cash assets safely and profitably. Short term flexibility is achieved by the use of a bank overdraft facility.

This report was approved by the board and signed on its behalf.

Director

Date: 18 September 2019

Director's Report For the Year Ended 31 December 2018

The director presents his report and the financial statements for the year ended 31 December 2018.

Results and dividends

The profit for the year, after taxation, amounted to £999,996 (2017 - £1,011,654).

During the year the company paid interim dividends of £113,611 (2017 - £113,611). The director does not recommend the payment of a final dividend.

Future developments

Information on the likely future developments of the business of the group has been included in the Strategic Report on page 1.

Post balance sheet events

There have been no significant events affecting the group since the year end.

Director

The director who served during the year was:

J Butt

Director's responsibilities statement

The director is responsible for preparing the Group Strategic Report, the Director's Report and the consolidated financial statements in accordance with applicable law and regulations.

Company law requires the director to prepare financial statements for each financial year. Under that law the director has elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the director must not approve the financial statements unless he is satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period.

In preparing these financial statements, the director is required to:

- select suitable accounting policies for the group's financial statements and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The director is responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and to enable him to ensure that the financial statements comply with the Companies Act 2006. He is also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Director's Report (continued) For the Year Ended 31 December 2018

Disclosure of information to auditors

The director at the time when this Director's Report is approved has confirmed that:

- so far as he is aware, there is no relevant audit information of which the company and the group's auditors are unaware, and
- he has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the company and the group's auditors are aware of that information.

Auditors

The auditors, BDO LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board and signed on its behalf.

Date 18 September 2019

Independent Auditors' Report to the members of Main Street Investments Limited

Opinion

We have audited the financial statements of Main Street Investments Limited ("the parent company") and its subsidiaries ("the group") for the year ended 31 December 2018 which comprise the Consolidated Statement of Comprehensive Income, the Consolidated and Company Balance Sheets, the Consolidated and Company Statement of Changes in Equity, the Consolidated Statement of Cash Flows, and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FinancialReporting Standard 102 The Financial Reporting Standard applicable inthe UK and Republicof Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 December
 2018 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice: and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and the parent company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may
 cast significant doubt about the group or the parent company's ability to continue to adopt the going
 concern basis of accounting for a period of at least twelve months from the date when the financial
 statements are authorised for issue.

Independent Auditors' Report to the members of Main Street Investments Limited (continued)

Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual Report and Financial Statements, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibili\$ is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identiff such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. Il based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and Directors' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Independent Auditors' Report to the members of Main Street Investments Limited (continued)

Responsibilities of directors

As explained more fully in the Directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located at the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

BDOLLA

Stephen Le Bas (Senior Statutory Auditor) For and on behalf of BDO LLP, Statutory Auditor Southampton United Kingdom

Date: 18 September 2019

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

Consolidated Statement of Comprehensive Income For the Year Ended 31 December 2018

| | Note | 2018 £ | 2017 £ |
|--|------|--------------|--------------|
| Turnover | 3 | 45,919,677 | 38,393,853 |
| Cost of sales | | (41,787,048) | (34,676,359) |
| Gross profit | | 4,132,629 | 3,717,494 |
| Administrative expenses | | (2,879,509) | (2,487,496) |
| Other operating income | | 83,024 | 95,909 |
| Operating profit | 4 | 1,336,144 | 1,325,907 |
| Interest receivable and similar income | | 442 | 9 |
| Interest payable and expenses | 8 | (80,750) | (50,756) |
| Profit before taxation | | 1,255,836 | 1,275,160 |
| Tax on profit | 9 | (255,840) | (263,506) |
| Profit for the financial year | | 999,996 | 1,011,654 |
| Unrealised surplus on revaluation of tangible fixed assets | | 351,132 | <u>-</u> |
| Deferred tax | | (59,692) | - |
| Other comprehensive income for the year | | 291,440 | - |
| Total comprehensive income for the year | | 1,291,436 | 1,011,654 |

All profit and comprehensive income for the year is attributable to the owners of the parent company.

The notes on pages 14 to 31 form part of these financial statements.

Registered number: 769438

Consolidated Balance Sheet As at 31 December 2018

| | Note | 2018 £ | 2018 £ | 2017 £ | 2017 £ |
|---|-------|-------------|------------|-------------|------------|
| Fixed assets | 11010 | - | ~ | ~ | ~ |
| Tangible assets | 11 | | 5,816,827 | | 4,753,940 |
| Investment property | 13 | | 1,649,565 | | 1,503,000 |
| | | | 7,466,392 | | 6,256,940 |
| Current assets | | | | | |
| Stocks | 14 | 12,005,547 | | 9,658,375 | |
| Debtors | 15 | 1,546,636 | | 1,792,764 | |
| Cash at bank and in hand | | 1,452,744 | | 146,015 | |
| | | 15,004,927 | | 11,597,154 | |
| Creditors: amounts falling due within one year | 16 | (9,540,736) | | (6,789,164) | |
| Net current assets | | | 5,464,191 | | 4,807,990 |
| Total assets less current liabilities | | | 12,930,583 | | 11,064,930 |
| Creditors: amounts falling due after more than one year | 17 | | (820,462) | | (222,942) |
| Deferred taxation | 21 | | (283,292) | | (192,984) |
| Net assets | | | 11,826,829 | | 10,649,004 |
| Capital and reserves | | | | | |
| Called up share capital | 22 | | 9,750 | | 9,750 |
| Revaluation reserve | 23 | | 1,671,532 | | 1,320,400 |
| Profit and loss account | 23 | | 10,145,547 | | 9,318,854 |
| Equity attributable to owners of the parent company | | | 11,826,829 | | 10,649,004 |

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

Butt
Director

Date: 18 September 2019

The notes on pages 14 to 31 form part of these financial statements.

Registered number: 769438

Company Balance Sheet As at 31 December 2018

| | Note | 2018 £ | 2018 £ | 2017 £ | 2017 £ |
|---|------|---|-----------|-------------|-----------|
| Fixed assets | | | | | |
| Investments | 12 | | 50,000 | | 50,000 |
| Investment property | 13 | | 5,784,845 | | 4,845,787 |
| · | | | 5,834,845 | | 4,895,787 |
| Current assets | | | | | |
| Debtors | 15 | 372,781 | | 493,576 | |
| Creditors: amounts falling due within one year | 16 | (1,115,420) | | (1,299,756) | |
| Net current liabilities | | *************************************** | (742,639) | | (806,180) |
| Total assets less current liabilities | | | 5,092,206 | | 4,089,607 |
| Creditors: amounts falling due after more than one year | 17 | | (797,510) | | (114,685) |
| Deferred taxation | 21 | | (184,226) | | (124,534) |
| Net assets | | | 4,110,470 | | 3,850,388 |
| Capital and reserves | | | | | |
| Called up share capital | 22 | | 9,750 | | 9,750 |
| Profit and loss account | 23 | | 4,100,720 | | 3,840,638 |
| | | | 4,110,470 | | 3,850,388 |

The company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Comprehensive Income in these financial statements. The profit after tax of the parent company for the year was £373,693 (2017 - £200,984).

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

Director

Date: 18 September 2019

The notes on pages 14 to 31 form part of these financial statements.

Consolidated Statement of Changes in Equity For the Year Ended 31 December 2018

| | Called up share capital £ | Revaluation reserve | Profit and loss account £ | Total equity £ |
|---|---------------------------------|---------------------|---------------------------|-------------------|
| At 1 January 2017 | 9,750 | 1,320,400 | 8,420,811 | 9,750,961 |
| Profit for the year | - | - | 1,011,654 | 1,011,654 |
| Dividends | - | - | (113,611) | (113,611) |
| At 1 January 2018 | 9,750 | 1,320,400 | 9,318,854 | 10,649,004 |
| Profit for the year | - | - | 999,996 | 999,996 |
| Deferred tax movements | - | - | (59,692) | (59,692) |
| Surplus on revaluation of freehold property | - | 351,132 | - | 351,132 |
| Dividends | - | - | (113,611) | (113,611) |
| At 31 December 2018 | 9,750 | 1,671,532 | 10,145,547 | 11,826,829 |

Company Statement of Changes in Equity For the Year Ended 31 December 2018

| | Called up share capital £ | Profit and loss account £ | Total equity |
|---------------------|---------------------------------|---------------------------|--------------|
| At 1 January 2017 | 9,750 | 3,753,265 | 3,763,015 |
| Profit for the year | <u>.</u> . | 200,984 | 200,984 |
| Dividends | - | (113,611) | (113,611) |
| At 1 January 2018 | 9,750 | 3,840,638 | 3,850,388 |
| Profit for the year | - | 373,693 | 373,693 |
| Dividends | • | (113,611) | (113,611) |
| At 31 December 2018 | 9,750 | 4,100,720 | 4,110,470 |

Consolidated Statement of Cash Flows For the Year Ended 31 December 2018

| | 2018 £ | 2017 £ |
|--|-------------|-------------|
| Cash flows from operating activities | | |
| Profit for the financial year | 999,996 | 1,011,654 |
| Adjustments for: | | |
| Depreciation of tangible assets | 192,514 | 143,467 |
| Profit on disposal of investment properties | - | (27,958) |
| Net interest expense | 80,308 | 50,747 |
| Taxation charge | 255,840 | 263,506 |
| Increase in stocks | (2,347,172) | (858,832) |
| Decrease/(increase) in debtors | 243,513 | (303,698) |
| Decrease in creditors | 1,788,040 | 1,024,440 |
| Corporation tax paid | (239,193) | (141,374) |
| Net cash generated from operating activities | 973,846 | 1,161,952 |
| Cash flows from investing activities | | |
| Purchase of tangible fixed assets | (1,061,278) | (1,588,804) |
| Purchase of investment properties | (146,565) | - |
| Sale of investment properties | - | 39,958 |
| Interest received | 442 | 9 |
| Net cash used in investing activities | (1,207,401) | (1,548,837) |

Consolidated Statement of Cash Flows (continued) For the Year Ended 31 December 2018

| | 2018 £ | 2017 £ |
|--|-----------|-------------|
| Cash flows from financing activities | | |
| New bank loans | 750,000 | - |
| Bank loans repaid | (96,087) | (121,565) |
| (Decrease)/Increase in vehicle funding | 1,066,606 | (50,596) |
| Repayment of finance leases | (15,305) | (15,305) |
| Directors' loan account movement | 39,558 | (13,972) |
| Dividends paid | (113,611) | (113,611) |
| Interest paid | (80,750) | (50,756) |
| Net cash generated from/(used in) financing activities | 1,550,411 | (365,805) |
| Net increase/(decrease) in cash and cash equivalents | 1,316,856 | (752,690) |
| Cash and cash equivalents at beginning of year | 125,933 | 878,623 |
| Cash and cash equivalents at the end of year | 1,442,789 | 125,933 |
| Cash and cash equivalents at the end of year comprise: | | |
| Cash at bank and in hand | 1,452,744 | 146,015 |
| Bank overdrafts | (9,955) | (20,082) |
| | 1,442,789 | 125,933 |

Notes to the Financial Statements For the Year Ended 31 December 2018

1. Accounting policies

1.1 Basis of preparation of financial statements

Main Street Investments Limited is a company incorporated in England and Wales under the Companies Act. The address of the registered office is given on the contents page and the nature of the company's operations and its principal activities are set out in the Strategic Report.

The financial statements have been prepared under the historical cost convention as modified by the revaluation of freehold and long leasehold property and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires group management to exercise judgement in applying the group's accounting policies (see note 2).

The following principal accounting policies have been applied:

1.2 Basis of consolidation

The consolidated financial statements present the results of the company and its own subsidiaries ("the group") as if they form a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full.

The consolidated financial statements incorporate the results of business combinations using the purchase method. In the Balance Sheet, the acquiree's identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the Consolidated Statement of Comprehensive Income from the date on which control is obtained. They are deconsolidated from the date control ceases.

1.3 Parent company disclosure exemptions

In preparing the separate financial statements of the parent company, advantage has been taken of the following disclosure exemptions available in FRS 102:

- No cash flow statement has been presented for the parent company; and
- No disclosure has been given for the aggregate remuneration of the key management personnel of the parent company as their remuneration is included in the totals for the group as a whole.

1.4 Turnover

Turnover represents sales to external customers at invoiced amounts less value added tax or local taxes on sales.

Sales of motor vehicles, parts and accessories are recognised on the earlier of full payment or delivery to the customer. Service work is recognised on the completion of the agreed work.

Notes to the Financial Statements For the Year Ended 31 December 2018

1. Accounting policies (continued)

1.5 Tangible fixed assets

Tangible fixed assets under the cost model, other than freehold properties, leasehold properties and investment properties, are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

The group adds to the carrying amount of an item of fixed assets the cost of replacing part of such an item when that cost is incurred, if the replacement part is expected to provide incremental future benefits to the group. The carrying amount of the replaced part is derecognised. Repairs and maintenance are charged to profit or loss during the period in which they are incurred.

Land is not depreciated. Depreciation on other assets is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Freehold property - 2% straight line
Leasehold property - 10% straight line
Plant and machinery - 10% straight line
Motor vehicles - 10% - 25% straight line
Fixtures and fittings - 10% - 25% straight line

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Consolidated Statement of Comprehensive Income.

1.6 Revaluation of tangible fixed assets

Individual freehold and leasehold properties are carried at current year value at fair value at the date of the revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses. Revaluations are undertaken with sufficient regularity to ensure the carrying amount does not differ materially from that which would be determined using fair value at the Balance Sheet date.

Fair values are determined from market based evidence normally undertaken by professionally qualified valuers.

Revaluation gains and losses are recognised in the Consolidated Statement of Comprehensive Income unless losses exceed the previously recognised gains or reflect a clear consumption of economic benefits, in which case the excess losses are recognised in profit or loss.

1.7 Investment property

Investment property is carried at fair value determined annually by external valuers and derived from the current market rents and investment property yields for comparable real estate, adjusted if necessary for any difference in the nature, location or condition of the specific asset. No depreciation is provided. Changes in fair value are recognised in the Consolidated Statement of Comprehensive Income.

Notes to the Financial Statements For the Year Ended 31 December 2018

1. Accounting policies (continued)

1.8 Valuation of investments

Investments held as fixed assets are stated at cost less any provision for impairment.

1.9 Stocks

Stocks are valued at the lower of cost and net realisable value. Where the nature of the agreement with the manufacturer confers the benefit and associated risk of ownership to the company on consignment, such stocks and the corresponding creditor are included on the balance sheet although legal title remains with the supplier until sold. Parts stock is shown at weighted average purchase price paid. Provision is made for obsolete, slow moving or defective items where appropriate.

1.10 Financial instruments

The group only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties and loans to related parties.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Consolidated Statement of Comprehensive Income.

1.11 Finance costs

Finance costs are charged to the Consolidated Statement of Comprehensive Income over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

1.12 Dividends

Equity dividends are recognised when they become legally payable. Interim equity dividends are recognised when paid. Final equity dividends are recognised when approved by the shareholders at an annual general meeting. Dividends on shares recognised as liabilities are recognised as expenses and classified within interest payable.

1.13 Operating leases: the group as lessor

Rentals income from operating leases is credited to the Consolidated Statement of Comprehensive Income on a straight line basis over the term of the relevant lease.

1.14 Leased assets: the group as lessee

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the company. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the Consolidated Statement of Comprehensive Income so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

Rentals paid under operating leases are charged to the Consolidated Statement of Comprehensive Income on a straight line basis over the lease term.

Notes to the Financial Statements For the Year Ended 31 December 2018

1. Accounting policies (continued)

1.15 Pensions

Defined contribution pension plan

The group operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the group pays fixed contributions into a separate entity. Once the contributions have been paid the group has no further payment obligations.

The contributions are recognised as an expense in the Consolidated Statement of Comprehensive Income when they fall due. Amounts not paid are shown in accruals as a liability in the Balance Sheet. The assets of the plan are held separately from the group in independently administered funds.

1.16 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in the Consolidated Statement of Comprehensive Income, except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the company and the group operate and generate income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Balance Sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Notes to the Financial Statements For the Year Ended 31 December 2018

2. Judgements in applying accounting policies and key sources of estimation uncertainty

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Although these estimates are management's best knowledge of the amount, events or actions, actual results ultimately may differ from those estimates.

The director has made the following critical estimates and judgements deemed to be applicable to the financial statements:

Stocks

Consideration has been given by the directors to the level of provision against vehicle stocks. In determining the provision required the directors have used guidance from independent valuation tools and their knowledge of the industry.

Valuation of fixed assets and investment property

Investment properties and land and buildings within fixed assets are professionally valued using open market value. The properties are subject to professional valuation with sufficient regularity to ensure that the fair value is not materially misstated. Please see notes 11 and 13 for further details.

3. Turnover

An analysis of turnover by class of business is as follows:

| | 2018 £ | 2017 £ |
|------------|------------|------------|
| Vehicles | 43,198,022 | 35,768,112 |
| Aftersales | 2,721,655 | 2,625,741 |
| | 45,919,677 | 38,393,853 |
| | | |

All turnover arose within the United Kingdom.

4. Operating profit

The operating profit is stated after charging/(crediting):

| | 2018 £ | 2017 £ |
|---------------------------------------|-----------|-----------|
| Depreciation of tangible fixed assets | 192,514 | 143,467 |
| Profit on sale of investment property | - | (27,958) |
| Operating lease expense | 114,994 | 114,158 |
| Defined contribution pension cost | 16,871 | 7,559 |
| | | |

2040

2047

Notes to the Financial Statements For the Year Ended 31 December 2018

| 5. | Auditors' remuneration | | |
|----|--|-----------|-----------|
| | | 2018 £ | 2017 £ |
| | Fees payable to the group's auditor for the audit of the group's annual financial statements | 12,750 | 13,650 |
| | Fees payable to the group's auditor in respect of: | | |
| | Taxation compliance services | 3,575 | 3,150 |
| | All other services | 4,025 | 3,825 |
| | | 7,600 | 6,975 |

6. Employees

Staff costs, including director's remuneration, were as follows:

| | Group 2018 £ | Group 2017 £ | Company 2018 £ | Company 2017 £ |
|-------------------------------------|--------------------|--------------------|----------------------|----------------------|
| Wages and salaries | 1,547,362 | 1,384,326 | 11,960 | 11,960 |
| Social security costs | 156,021 | 141,801 | 5,617 | 5,317 |
| Cost of defined contribution scheme | 16,871 | 7,559 | - | - |
| | 1,720,254 | 1,533,686 | 17,577 | 17,277 |

The average monthly number of employees, including the director, during the year was as follows:

| Group 2018 £ | Group 2017 £ | Company 2018 £ | Company 2017 £ |
|--------------------|---------------------------|---|----------------------|
| 48 | 43 | - | - |
| 1 | 1 | 1 | 1 |
| 7 | 7 | - | - |
| 56 | 51 | 1 | 1 |
| | 2018 £ 48 1 7 | 2018 2017 £ £ 48 43 1 1 7 7 | 2018 |

Notes to the Financial Statements For the Year Ended 31 December 2018

| 7. | Director's remuneration | | |
|----|---|-----------------|----------------|
| | | 2018 £ | 2017 £ |
| | Director's emoluments | 11,960 | 11,960 |
| | During the year retirement benefits were accruing to no directors (2017 contribution pension schemes. | - Nil) in respe | ect of defined |
| 8. | Interest payable and similar charges | | |
| | | 2018 £ | 2017 £ |
| | Bank interest payable | 20,827 | 5,458 |
| | Stocking interest payable | 59,923 | 45,169 |
| | Other interest payable | - | 129 |
| | | 80,750 | 50,756 |
| | | | |
| 9. | Taxation | | |
| | | 2018 £ | 2017 £ |
| | Corporation tax | | |
| | Current tax on profits for the year | 230,500 | 230,000 |
| | Adjustments in respect of previous periods | (5,276) | 7,404 |
| | Total current tax | 225,224 | 237,404 |
| | Deferred tax | | |
| | Origination and reversal of timing differences | 24,471 | 22,340 |
| | Adjustments in respect of previous periods | 6,145 | 3,762 |
| | Total deferred tax | 30,616 | 26,102 |
| | Taxation on profit on ordinary activities | 255,840 | 263,506 |

Notes to the Financial Statements For the Year Ended 31 December 2018

9. Taxation (continued)

Factors affecting tax charge for the year

The tax assessed for the year is higher than (2017 - higher than) the standard rate of corporation tax in the UK of 19% (2017 - 19.25%). The differences are explained below:

| | 2018 £ | 2017 £ |
|--|-----------|-----------|
| Profit on ordinary activities before tax | 1,255,836 | 1,275,160 |
| Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2017 - 19.25%) Effects of: | 238,609 | 245,466 |
| Expenses not deductible for tax purposes | 12,986 | 9,861 |
| Adjustments to tax charge in respect of prior periods | 869 | 11,166 |
| Change in deferred tax rate | 3,376 | (2,987) |
| Total tax charge for the year | 255,840 | 263,506 |

Factors that may affect future tax charges

The Government has announced that from 1 April 2020 the Corporation Tax main rate will be reduced to 17%. Accordingly, deferred tax balances recognised in the accounts as at the year end have been calculated as using the 17% rate.

The company has capital losses carried forward of £65,000 (2017 - £65,000). There is an unprovided deferred tax asset in respect of these losses of £11,000 (2017 - £11,000).

10. Dividends

| | 2018 £ | 2017 £ |
|--|-----------|-----------|
| Ordinary | | |
| Interim dividends paid of £11.65 (2017 - £11.65) per share | 113,611 | 113,611 |

Notes to the Financial Statements For the Year Ended 31 December 2018

11. Tangible fixed assets

Group

| | Freehold property £ | Leasehold property £ | Plant and machinery £ | Motor vehicles £ | Fixtures and fittings £ | Total £ |
|-----------------------|---------------------------|----------------------------|-----------------------|------------------------|-------------------------|------------|
| Cost or valuation | | | | | | |
| At 1 January 2018 | 2,225,000 | 2,576,404 | 543,368 | 237,703 | 546,852 | 6,129,327 |
| Additions | - | 471,622 | 262,486 | 43,154 | 127,007 | 904,269 |
| Revaluations | - | 351,132 | - | - | - | 351,132 |
| At 31 December 2018 | 2,225,000 | 3,399,158 | 805,854 | 280,857 | 673,859 | 7,384,728 |
| Depreciation | | | | | | |
| At 1 January 2018 | 27,325 | 291,846 | 382,140 | 203,693 | 470,383 | 1,375,387 |
| Provided for the year | 27,325 | 62,715 | 46,350 | 20,498 | 35,626 | 192,514 |
| At 31 December 2018 | 54,650 | 354,561 | 428,490 | 224,191 | 506,009 | 1,567,901 |
| Net book value | | | | | | |
| At 31 December 2018 | 2,170,350 | 3,044,597 | 377,364 | 56,666 | 167,850 | 5,816,827 |
| At 31 December 2017 | 2,197,675 | 2,284,558 | 161,228 | 34,010 | 76,469 | 4,753,940 |

Within leasehold property is long leasehold property with a net book value of £2,775,817 (2017 - £1,961,824) and short leasehold property with a net book value of £268,780 (2017 - £322,734). Included within freehold and leasehold property is the cost of land totalling £1,745,122 (2017 - £1,745,122) which is not depreciated.

The net book value of assets held under finance leases or hire purchase contracts, included above, are as follows:

| | 2018 £ | 2017 £ |
|----------------|-----------|-----------|
| Motor vehicles | 17,006 | 34,010 |

Notes to the Financial Statements For the Year Ended 31 December 2018

The long leasehold land and buildings were subject to a revaluation in the year subsequent to the completion of the construction of the property in 2018. The valuation of the property had been carried out by Lambert Smith Hampton. The valuation gave rise to a surplus of £351,132 which has been credited to the Other Comprehensive Income.

Subsequent to a full valuation of the freehold land and buildings in 2016, the director has assessed the valuation of the freehold land and buildings in 2018 and has determined that there is no material change in their value.

If the land and buildings had not been included at valuation they would have been included under the historical cost convention as follows:

| 2018 £ | 2017 £ |
|-----------|------------------------|
| | |
| 3,658,262 | 3,186,640 |
| (217,221) | (184,844) |
| 3,441,041 | 3,001,796 |
| | 3,658,262 (217,221) |

12. Fixed asset investments

Subsidiary undertakings

The following were subsidiary undertakings of the company:

| Name | Class of shares | Holding | Principal activity |
|-------------------------|-----------------|---------|--------------------|
| Meridien Modena Limited | Ordinary | 100 % | Motor dealership |

The registered office of Meridien Modena Limited is 77 High Street, Lyndhurst, Hampshire, SO43 7PB.

Company

Group undertakings £

Cost or valuation

At 1 January 2017 and 31 December 2017

50,000

Notes to the Financial Statements For the Year Ended 31 December 2018

| | | , |
|----------|---|-----|
| | | oup |
| Freeho | | |
| investme | • | |
| prope | | |

13.

Investment property

| | investment property |
|---------------------|---------------------|
| Valuation | |
| At 1 January 2018 | 1,503,000 |
| Additions at cost | 146,565 |
| At 31 December 2018 | 1,649,565 |

Subsequent to a full valuation of the investment properties in 2016, the director has assessed the valuation of the investment properties in 2018 and has determined that there is no material change in their value.

If the investment properties had been accounted for under the historic cost accounting rules, the properties would have been measured as follows:

| | | 2018 £ | 2017 £ |
|------------------------|---------------------|----------------------|------------|
| Historic cost | | 787,029 | 640,464 |
| Company | | | |
| | Freehold investment | Leasehold investment | |
| | property £ | property £ | Total £ |
| Valuation | | | |
| At 1 January 2018 | 2,938,280 | 1,907,507 | 4,845,787 |
| Additions at cost | 146,565 | 441,361 | 587,926 |
| Surplus on revaluation | - | 351,132 | 351,132 |
| At 31 December 2018 | 3,084,845 | 2,700,000 | 5,784,845 |
| | | | |

The freehold investment property valuations in the year have been carried out as noted above.

The leasehold investment property was subject to a revaluation in the year subsequent to the completion of the construction of the property in 2018. The valuation of the property had been carried out by Lambert Smith Hampton. The valuation gave rise to a surplus of £351,132 which has been credited to the Statement of Comprehensive Income.

Notes to the Financial Statements For the Year Ended 31 December 2018

14. Stocks

| | Group | Group | Company | Company |
|-------------------------------------|------------|-----------|---------|---------|
| | 2018 | 2017 | 2018 | 2017 |
| | £ | £ | £ | £ |
| Finished goods and goods for resale | 12,005,547 | 9,658,375 | - | - |

Stock recognised in cost of sales during the year as an expense was £41,528,509 (2017 - £34,122,325).

An impairment loss of £51,818 (2017 - £49,999) was recognised in cost of sales against stock during the year due to slow-moving and obsolete stock.

Consignment stock

The group holds consignment stock at its premises for which the legal title does not pass to the group until the earlier of the group holding the vehicle for a specified period, adopting the vehicle by using it as a demonstrator vehicle or selling the vehicle to a third party.

There is no material difference between the replacement cost of stocks and the amounts stated above.

15. Debtors

| | Group 2018 £ | Group 2017 £ | Company 2018 £ | Company 2017 £ |
|---------------------------------|--------------------|--------------------|----------------------|----------------------|
| Due within one year | | | | |
| Trade debtors | 327,259 | 293,057 | - | 6,962 |
| Amounts owed by related parties | 254,301 | 277,909 | 372,781 | 371,689 |
| Other debtors | 321,697 | 821,891 | - | 114,925 |
| Prepayments and accrued income | 586,016 | 342,544 | - | - |
| Tax recoverable | 57,363 | 57,363 | - | - |
| | 1,546,636 | 1,792,764 | 372,781 | 493,576 |

Notes to the Financial Statements For the Year Ended 31 December 2018

16. Creditors: Amounts falling due within one year

| Group 2018 £ | Group 2017 £ | Company 2018 £ | Company 2017 £ |
|--------------------|--|--|---|
| 9,955 | 20,082 | 9,955 | 20,082 |
| 137,175 | 96,087 | 67,175 | 26,087 |
| 2,219,000 | 1,152,394 | - | - |
| 6,336,359 | 4,809,388 | - | 198,777 |
| - | - | 1,025,007 | 1,032,656 |
| 230,500 | 244,469 | - | 15,000 |
| 41,924 | 35,233 | 1,407 | 1,394 |
| 15,305 | 15,305 | - | - |
| 512,098 | 381,369 | - | - |
| 38,420 | 34,837 | 11,876 | 5,760 |
| 9,540,736 | 6,789,164 | 1,115,420 | 1,299,756 |
| | 2018 £ 9,955 137,175 2,219,000 6,336,359 - 230,500 41,924 15,305 512,098 38,420 | 2018 £ 9,955 £ 9,955 20,082 137,175 96,087 2,219,000 1,152,394 6,336,359 4,809,388 230,500 244,469 41,924 35,233 15,305 15,305 512,098 381,369 38,420 34,837 | 2018 2017 2018 £ £ £ 9,955 20,082 9,955 137,175 96,087 67,175 2,219,000 1,152,394 - 6,336,359 4,809,388 - - - 1,025,007 230,500 244,469 - 41,924 35,233 1,407 15,305 - 512,098 381,369 - 38,420 34,837 11,876 |

The bank loans and overdrafts are secured by a legal charge and debenture over all the assets of the group together with a guarantee with related companies.

Included within other creditors are directors loans amounting to £97,272 (2017 - £60,329).

Vehicle stocking loans are secured by floating charges over stocks of new and used motor vehicles.

Net obligations under finance lease and hire purchase contracts are secured against the assets concerned.

17. Creditors: Amounts falling due after more than one year

| Group 2018 £ | Group 2017 £ | Company 2018 £ | Company 2017 £ |
|--------------------|-------------------------------|---|--|
| 815,010 | 202,185 | 797,510 | 114,685 |
| 5,452 | 20,757 | - | - |
| 820,462 | 222,942 | 797,510 | 114,685 |
| | 2018 £ 815,010 5,452 | 2018 2017 £ £ 815,010 202,185 5,452 20,757 | 2018 2017 2018 £ £ £ 815,010 202,185 797,510 5,452 20,757 - |

The bank loans are secured by a legal charge and debenture over all the assets of the group together with a guarantee with related companies.

Net obligations under finance lease and hire purchase contracts are secured against the assets concerned.

Notes to the Financial Statements For the Year Ended 31 December 2018

18. Loans

Analysis of the maturity of loans is given below:

| | Group 2018 £ | Group 2017 £ | Company 2018 £ | Company 2017 £ |
|---|--------------------|--------------------|----------------------|----------------------|
| Amounts falling due within one year | | | | |
| Bank loans | 137,175 | 96,087 | 67,175 | 26,087 |
| Vehicle stocking loans | 2,219,000 | 1,152,394 | - | - |
| | 2,356,175 | 1,248,481 | 67,175 | 26,087 |
| Amounts falling due 1-2 years | | | | |
| Bank loans | 157,500 | 95,509 | 140,000 | 25,509 |
| Amounts falling due 2-5 years | | | | |
| Bank loans | 150,000 | 106,676 | 150,000 | 89,176 |
| Amounts falling due after more than 5 years | | | | |
| Bank loans | 507,510 | - | 507,510 | - |
| | 3,171,185 | 1,450,666 | 864,685 | 140,772 |
| | | | | |

One of the bank loans is repayable in more than five years. This loan is repayable by 180 monthly instalments of £4,167 until February 2034. Interest is charged at 1.99% above bank base rate.

19. Hire purchase and finance leases

Minimum lease payments under hire purchase fall due as follows:

| | 2018 | 2017 |
|-------------------|--------|--------|
| | £ | £ |
| Within one year | 15,305 | 15,305 |
| Between 1-2 years | 5,452 | 15,305 |
| Between 2-5 years | - | 5,452 |
| | 20,757 | 36,062 |
| | | |

Notes to the Financial Statements For the Year Ended 31 December 2018

| | Group | Group | Company | Company |
|-----------------|-------|-------|---------|---------|
| | 2018 | 2017 | 2018 | 2017 |
| | £ | £ | £ | £ |
| inancial assets | | | | |

Financial assets that are debt instruments measured at amortised cost 2,356,001 1,538,872 372,781 493,576

Financial liabilities

Financial instruments

20.

Financial liabilities measured at amortised cost

| 10,088,774 | 6,732,404 | 1,911,523 | 1,398,047 |
|------------|-----------|-----------|-----------|
| | | | |

Financial assets that are debt instruments measured at amortised cost comprise cash at bank, trade debtors, amounts owed by related parties and other debtors.

Financial liabilities measured at amortised cost comprise bank loans and overdrafts, vehicle stocking loans, trade creditors, amounts owed to group undertakings, net obligations under finance lease and hire purchase contracts, other creditors and accruals.

21. Deferred taxation

Group

| | 2018 £ | 2017 £ |
|---------------------------------------|-----------|-----------|
| At beginning of year | 192,984 | 166,882 |
| Charged to profit or loss | 30,616 | 26,102 |
| Charged to other comprehensive income | 59,692 | - |
| At end of year | 283,292 | 192,984 |
| | | |

Notes to the Financial Statements For the Year Ended 31 December 2018

| 21. | Deferred taxation (continued) | | | | |
|-----|---|--------------------|--------------------|----------------------|----------------------|
| | Company | | | | |
| | | | | 2018 £ | 2017 £ |
| | At beginning of year | | | 124,534 | 124,534 |
| | Charged to profit or loss | | | 59,692 | - |
| | At end of year | | = | 184,226 | 124,534 |
| | The provision for deferred taxation is made up as | follows: | | | |
| | | Group 2018 £ | Group 2017 £ | Company 2018 £ | Company 2017 £ |
| | Accelerated capital allowances | 103,635 | 75,149 | 362 | 362 |
| | Capital gains | 183,864 | 124,172 | 183,864 | 124,172 |
| | Short term timing differences | (4,207) | (6,337) | - | - |
| | | 283,292 | 192,984 | 184,226 | 124,534 |
| 22. | Share capital | | | | |
| | | | | 2018 £ | 2017 £ |
| | Allotted, called up and fully paid | | | | |
| | 9,750 (2017 - 9,750) Ordinary shares of £1 each | | | 9,750 | 9,750 |

23. Reserves

Revaluation reserve

The revaluation reserve represents accumulated revaluation gains on freehold and leasehold property.

Profit and loss account

The profit and loss account represents accumulated comprehensive income for the year and prior periods less any dividends paid.

Notes to the Financial Statements For the Year Ended 31 December 2018

24. Capital commitments

At 31 December 2018 the group and company had capital commitments as follows:

| | Group - | Group | Company | Company |
|---|---------|---------|---------|---------|
| | 2018 | 2017 | 2018 | 2017 |
| | £ | £ | £ | £ |
| Contracted for but not provided in these financial statements | - | 549,165 | - | 499,733 |

25. Pension commitments

The group operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the group in an independently administered fund. The pension charge amounted to £16,871 (2017 - £7,559). Contributions totalling £5,083 (2017 - £2,373) were payable to the fund at the balance sheet date.

26. Commitments under operating leases

At 31 December 2018 the group had future minimum lease payments under non-cancellable operating leases as follows:

| | Group 2018 £ | Group 2017 £ |
|--|--------------------|--------------------|
| Not later than 1 year | 66,750 | 66,750 |
| Later than 1 year and not later than 5 years | 267,000 | 267,000 |
| Later than 5 years | 116,813 | 183,563 |
| | 450,563 | 517,313 |
| | | |

The company had no commitments under the non-cancellable operating leases as at the balance sheet date.

Notes to the Financial Statements For the Year Ended 31 December 2018

27. Related party transactions

The company has taken advantage of the exemption conferred by FRS 102 not to disclose transactions with its wholly owned subsidiaries within the group.

During the year the group made sales of £223,116 (2017 - £762,887) to related companies and purchases of £703,440 (2017 - £250,443) from related companies. At the year end the amount owed by related companies totalled £254,301 (2017 - £277,909).

These companies are under common control.

During the year rent totalling £46,000 (2017 - £46,000) was paid to the director.

At the year end £97,272 (2017 - £60,329) was owed to a director. The maximum amount owing to the director in the year was £97,272 (2017 - £60,329). No interest was charged on the loan.

At the year end £173,134 (2017 - £174,152) was owed by a family member of the director. The maximum amount owing in the year was £179,533 (2017 - £174,798). No interest was charged on the loan.

At the year end £37,073 (2017 - £38,670) was owed by a family member of the director. The maximum amount owing in the year was £38,670 (2017 - £39,102). No interest was charged on the loan.

Dividends totalling £113,611 (2017 - £113,611) were paid to the director and his family in the year.

Key management personnel include all directors and a number of senior managers across the group who together have authority and responsibility for planning, directing and controlling the activities of the company. The total remuneration paid to key management personnel for services provided to the company was £388,323 (2017 - £411,062).

28. Controlling party

The group is controlled by J Butt by virtue of his shareholding in the group.