Germans which made them very deadly opponents. The first Polish Squadron (No. 303) in No. 11 Group, during the course of a month, shot down more Germans than any British unit in the same period. Other Poles and Czechs were used in small numbers in British Squadrons, and fought very gallantly, but the language was a difficulty, and they were probably most efficiently employed in their own National units. Other foreign pilots were employed in British Squadrons, but not in appreciable numbers. The American "Eagle" Squadron was in process of formation during the Battle.

165. The Auxiliary Squadrons were by this me practically indistinguishable from It will be remembered that the Regulars. Scottish Auxiliaries were responsible for the first Air success of the War in the Firth of Forth. To set off against the discontinuity of their training in peace time they had the great advantage of permanency of personnel, and the Flight Commanders at the outbreak of the War were senior and experienced. At the same time, this very permanence led to the average age of the pilots being rather high for intensive fighting, which exercises a strain which the average man of 30 cannot support indefinitely. This point has now ceased to be of importance because of fresh postings. It is mentioned only because it is a factor to be kept in mind in peace time. No praise can be too high for the Auxiliaries, both as regards their keenness and efficiency in peace time and their fighting record in war.

166. I may perhaps mention the question of the Long Range Guns which were mounted along the coast of France near Cap Grisnez. They were within range of our coastal aerodromes, which they occasionally: subjected to a desultory shelling. Their main targets, however, were Dover and the Convoys passing through the Straits. So far as I am aware, neither they nor the guns which we installed as counter measures, had any great influence on the air fighting, but they did of course make it impossible for any of our warships to approach the French coast in clear weather, and might have had an important effect if it had been possible for the Germans to launch an invading army.

167. About the end of the second phase, the problems of keeping units up to strength and of relieving them when exhausted began to assume formidable proportions. It was no new experience, because the drain of units and pilots to France, coupled with the Dunkerque fighting, had created similar problems in the Spring.

168. The comparative relaxation in the intensity of the fighting in June and July had afforded a little respite, but units had only partially recovered and were neither fresh nor up to strength when the fighting again became intense.

169. When Squadrons became exhausted, obviously the most satisfactory way of reinforcement was by means of moving complete units, and this was done when time allowed. Serviceable aircraft were transferred by air, and Operational Aircraft Crews (about 35 men per Squadron) were transferred by Civil Aircraft put at my disposal for the moves. The remainder of the personnel travelled by train or motor transport according to circumstances.

Some of the distances involved were considerable, as for instance when a Squadron from Wick had to be brought down in the London Area

170. The First-line strength of a Squadron was 16 aircraft, of which not more than 12 were intended to be operationally available at any one time. The other 4 would normally be undergoing Inspection or Overhaul. In addition to this there was a small reserve of three to five aircraft per Squadron available on the station.

171. There was a limit to the number of trained pilots which could be kept on the strength of a Squadron even in times of operational passivity, because not more than about 25 could be kept in full practice in Flying Duties.

172. A fresh squadron coming into an active Sector would generally bring with them 16 aircraft and about 20 trained pilots. They would normally fight until they were no longer capable of putting more than 9 aircraft into the air, and then they had to be relieved. This process occupied different periods according to the luck and skill of the unit. The normal period was a month to six weeks, but some units had to be replaced after a week or 10 days.

173. Air Vice Marshal Park found that the heaviest casualties were often incurred by newly-arrived Squadrons owing to their nonfamiliarity with the latest developments of air fighting.

174. It soon became impossible to maintain the to-and-fro progress of complete unit personnel from end to end of the country, and the first limitation to efficiency which had to be accepted was the retention of the majority of personnel at Sector Stations and the transfer only of flying personnel and aircraft crews. This limitation was regrettable because it meant that officers and men were strange to one another, but worse was to come.

175. By the beginning of September the incidence of casualties became so serious that a fresh squadron would become depleted and exhausted before any of the resting and reforming squadrons was ready to take its place. Fighter pilots were no longer being produced in numbers sufficient to fill the gaps in the fighting ranks. Transfers were made from the Fleet Air Arm and from the Bomber and Coastal Commands, but these pilots naturally required a short flying course on Hurricanes or Spitfires and some instruction in Formation Flying, Fighter Tactics and Interception procedure.

176. I considered, but discarded, the advisability of combining pairs of weak units into single Squadrons at full strength, for several reasons, one of which was the difficulty of recovery when a lull should come. Another was that ground personnel would be wasted, and a third was that the rate at which the strength of the Command was decreasing would be obvious.

177. I decided to form 3 Categories of Squadron:

(a) The units of II Group and on its immediate flanks, which were bearing the brunt of the fighting.