- Anthony William HALL, Chief Executive, Royal Opera House. For services to Opera and to Ballet.
- Hazel, Mrs. HARDING, Leader, Lancashire County Council. For services to Local Government.
- Professor Robert John Davidge HAZELL, Director, Constitution Unit. For services to Constitutional Reform.
- David Anthony HENDON, Head, Business Relations, Department of Trade and Industry.
- Peter Gerard HENDY, Managing Director, Surface Transport, Transport for London. For services to Public Transport and to the community in London.
- David Huw HEYCOCK, lately Head of Serious Organised Crime Agency Implementation, Crown Prosecution Service.
- Lester Blake HICKS, Head of Minerals and Waste Planning Division, Office of the Deputy Prime Minister.
- Colin HILTON, Executive Director, Children's Services, Liverpool City Council. For services to Education.
- Stephen Lewis HINDLEY, Chairman and Chief Executive, Midas Group. For services to the Construction Industry.
- John Christopher Stephenson HORROCKS, Secretary-General, International Chamber of Shipping and International Shipping Federation. For services to the Shipping Industry.
- Robert Ian HOWARTH, lately Chief Executive, Macmillan City Technology College, Middlesbrough, Cleveland. For services to Education.
- Ms Penelope Joan HUMPHRIS, lately Director, NHS Leadership Centre. For services to the NHS.
- Alan John JOHNSTON, Managing Director, Westland Helicopters Ltd. For services to the Defence and Aviation Industries.
- Rotha Geraldine Diane, Mrs. JOHNSTON. For services to Industry in Northern Ireland.
- Robin KNOWLES, Q.C. For services to Pro Bono Legal Services.
- Ms Emma Harriet LAMB, Executive Director, Fairtrade Foundation. For services to Business.
- Michael Werner LAUERMAN, lately Director, Looked After Children's Taskforce, Department for Education and Skills.
- Professor Vincent Michael LAWTON, President, Association of the British Pharmaceutical Industry and Managing Director of Merck Sharp and Dohme. For services to the Pharmaceutical Industry.
- Arthur Gordon LISHMAN, O.B.E., Director-General, Age Concern. For services to Older People.
- Professor Alan George LIVINGSTON, D.L., Principal, University College Falmouth and Chair, Combined Universities in Cornwall Steering Group. For services to Higher Education.
- Ms Agnes Lawrie Addie Shonaig MACPHERSON, Chair, Scottish Council for Development and Industry. For services to Entrepreneurship.
- Professor Robert Edward MANSEL, Professor of Surgery, The Wales College of Medicine, Cardiff University. For services to Medicine.
- Ms Marion Jean MATCHETT, Chief Inspector, Education and Training Inspectorate, Department of Education, Northern Ireland Executive.
- James Oliver McDoNALD, L.V.O., M.B.E., D.L., J.P. For services to the community in Northern Ireland.

- William Stewart MCKEE, Chief Executive, Royal Group of Hospitals Trust. For service to the NHS in Northern Ireland.
- Professor Malcolm Donald McLEOD, Professor of African Studies, University of Glasgow. For services to Education and to Museums.
- Hugh Salusbury MELLOR, Chair, Berkshire, Buckinghamshire and Oxfordshire Wildlife Trust. For services to Nature Conservation.
- Graeme Stewart MILLAR, Chair, Scottish Consumer Council. For services to Consumers in Scotland.
- John Harmsworth MILLER. For services to Architecture.
- Alan Ronald MILLS, O.B.E., Wimbledon Tennis Championship Referee. For services to Sport.
- Professor Christine Joy MOFFATT, Professor of Nursing, CRICP, Thames Valley University and Nurse Consultant, St. George's Hospital, London. For services to Healthcare.
- Robert Ivor Moss MORRISON, lately Assistant Director, Department of the Director of Public Prosecutions for Northern Ireland.
- Dr. Fiona Mary Moss, Postgraduate Dean and Consultant Physician, NWLH NHS Trust, London. For services to Medicine.
- Miss Mary Katherine NAUGHTON, Chief Nurse, Leeds Teaching Hospitals NHS Trust. For services to the NHS.
- Miss Caroline Ann PALMER, Chief Executive Officer, The Royal Marsden NHS Foundation Trust. For services to the NHS.
- Professor Norman Ernest PALMER, Chair, Illicit Trade Advisory Panel and Treasure Valuation Committee. For services to Art and to Law.
- Richard William PALMER, O.B.E., Technical Director. For services to the London 2012 Olympic Bid.
- Brian Walter POMEROY, Audit Commissioner and lately Chair of Centrepoint and of Homeless Link. For services to Local Government and to Homeless People.
- John Christopher SAVAGE, Executive Chair, Business West. For services to Business and to Regeneration in the South West.
- Andrew John Scott, Head, National Railway Museum, York. For services to Museums.
- David SCOTT, lately Deputy Chief Executive and Managing Director, Channel 4. For services to Broadcasting.
- Beryl, Mrs. SEAMAN, J.P., Chair, South Yorkshire Probation Board. For services to the National Probation Service.
- David Christopher SHERLOCK, Chief Inspector and Chief Executive, Adult Learning Inspectorate. For services to Lifelong Learning.
- Cherry SHORT, Commissioner, Commission for Racial Equality. For services to Equal Opportunities in Wales.
- Peter John SNOW, Journalist and Presenter. For services to Broadcasting.
- Graham STEGMANN, Director and Strategic Adviser to the Management Board, Department for International Development.
- David Frederick STEVENS, Q.P.M., lately Chief Constable, Essex Police. For services to the Police.
- Professor William James STIRLING, Pro-Vice-Chancellor, University of Durham. For services to Science.